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'They have no more
axes to grind'
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Scotland
'Independence is now a
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Bridging the gap
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Germany
Former communists
may undermine SPD
Page 2

WORLD NEWS

Iran puts 500,000
troops on alert in
dispute with Taliban

Iran's supreme leader Ayatollah Ali Khamenei put its 500,000-strong armed forces on alert, intensifying pressure on Afghanistan's Taliban militia to halt its military campaign. On Sunday the Taliban seized Afghanistan's main Shia Moslem stronghold of Bamyan. Shia Iran accused the Sunni Moslem Taliban of committing genocide against the Shia and called on the UN to prevent more deaths. Page 20

Clinton faces fresh setback
Video tapes of President Bill Clinton's evidence in the Monica Lewinsky affair could be released to the public by the end of this week, despite opposition from Democratic congressmen. Republicans believe the tapes will play a crucial role in the debate over whether to impeach the president. Page 6

Dispute over Milan airport
The European Commission will outlaw the Italian government's plans for the opening of a new airport terminal outside Milan next month, after talks on the competition implications broke down. Page 2

Tax increases for Dutch
Dutch taxes are to rise next year said prime minister Wim Kok, partially reversing actions the government took before last May's general election. Page 2

Blair backs consumer shake-up
British prime minister Tony Blair is backing a review of consumer protection regulation as part of efforts to curb the "harmful state" - excessive state controls over individuals. Page 10

Albania gets tough with opposition
Albania's Socialist-led government reassured its authority after two days of violence in Tirana, ordering opposition supporters to hand over weapons seized from the army. Page 2

South Africa in EU trade talks
European Union and South African officials are hoping for a breakthrough as they resume four-year-old talks on a free trade agreement. Page 4

Brussels retreat on car parts
Europe's consumers will still be able to shop around for car spares from competing manufacturers after the EU backed away from plans which would allow carmakers to copy right industrial designs. Page 3

UN to seek change in Algeria
A UN panel is to call on Algeria to reinforce civilian government and speed up privatisation, but human rights organisations and government critics will see the recommendations as rather feeble. Page 5

Ukraine central bank warning
Ukraine's central bank is in danger of violating IMF conditions if it spends its foreign exchange reserves to defend its currency or service its debts, said its governor Viktor Yushchenko. Page 3

Israel accused over deportations
Israel has been accused by human rights activists of continuing to deport Palestinians from east Jerusalem. Page 5

Prime suspect
American computer expert Aaron Bress has been accused of hacking into the US West system and using 2,500 telecoms computers in a bid to solve the 350-year-old mathematical problem of finding a new prime number. Page 29

WORLD MARKETS

STOCK MARKET INDICES

	STOCK MARKET INDICES	GOLD	EXCHANGE RATES
New York	1,005.34	\$329.2	Dollar
Dow Jones Ind Av	(+0.95)	(28.0)	New York
NASDAQ Composite	1,665.83	(+1.14)	London
Europe and Far East			Swiss
CAC40	3,696.00	(-15.81)	Paris
DAX	4,831.22	(-65.27)	Yen
FTSE 100	5,261.17	(+17.13)	DM
Nikkei	(+0.00)		FF
US			SP
US Listings RATES			Y
Federal Funds	4.60725		London
3-month T-bills: Yld	4.79%		2
Long Bond	10.92%		1.97%
T-bill	5.24%		DM
LIBOR RATES			FF
UK: 3-month	7.7%		SP
UK: 10 yr CBR	115.6563	(115.25)	Y
France: 10 yr DCF	108.47	(108.19)	Tokyo
Germany: 10 yr Bund	103.01	(108.97)	Yen
Japan: 10 yr JGB	103.01	(114.74)	Swiss
NORTH SEA OIL (Brent)	\$512.85	(12.63)	DM
Brent Crude			2.8577

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لبنان من الامان

Russia turns back the clock

Central bank chief
calls for hard
currency controls



Sign of the times: St Petersburg pensioners pass a wall with graffiti reading 'No money? Kill the bank director'

Radical
nationalist
set to win
Bosnia poll

By Guy Dimore in Belgrade

The leader of Bosnia's ultra-nationalist Radical party looks set to defeat the western-backed president of the Serb-controlled half of the country, with most votes counted from last weekend's elections.

If confirmed, the result will deal a serious blow to international efforts to push forward the Bosnian peace process.

Western officials, who asked not to be named, said Nikola Poplasen, the Serb Radical party leader, had opened up a 40,000-vote lead over President Biljana Plavšić with some 20 per cent of votes from a total electorate of 1.2 million still to be tallied.

An alliance of the Radicals and the nationalist Serb Democratic party (SDS) might also be able to form a government in Republika Srpska, the Serb half of Bosnia.

Three contests are being fought - for the presidency, the assembly and Republika Srpska's representative on Bosnia's three-person collective presidency.

In Sarajevo, the Organisation for Security and Co-operation in Europe (OSCE), which ran the elections, at the last minute reversed a decision to announce partial results.

Mr Robert Barry, head of the OSCE mission in Bosnia, told reporters: "The only figures that count are figures that are complete and integrated."

Diplomats said the OSCE and Carlos Westendorp, the international community's High Representative in Bosnia, were desperately hoping that the votes still to be counted - from abroad and absentee voters within Bosnia - would tip the balance away from the ultra-nationalists.

But a large number of Serbs refugees in Yugoslavia are expected to back Mr Poplasen. Officials also believed that Moslem hardliners in the Moslem-Croat federation had told absentee Moslem voters to support Mr Poplasen as a way of halting the process of ethnic integration through refugee returns.

Ordinary Bosnians were suspicious that the decision by the OSCE meant the international community was preparing to rig the results. Diplomats were dismayed at the outcome. They said it would effectively put an end to efforts to rebuild an integrated Bosnia. One aid package has already been put on hold.

Turmoil threatens Latin America

By Our International
and Financial Staff

Moody's Investors Service, one of the biggest credit rating agencies, aims for a 12 per cent return on equity after it is floated on the Paris stock exchange next month. Page 26

Michelin shares fell sharply after the French tyremaker reported a 12.6 per cent decline in first-half profits for FFr1.83bn (\$260m). Page 25

Hong Kong approved a HK\$64bn (\$8.25bn) rail project, giving a potential boost to the beleaguered economy. The West Rail project will serve the more remote New Territories. Page 20

Saga Petroleum, Norway's third largest oil company, warned that write-downs would wipe about Nkr1.8bn (\$212m) off its net profit for the first eight months. Page 25

Michelin shares fell sharply after the French tyremaker reported a 12.6 per cent decline in first-half profits for FFr1.83bn (\$260m). Page 25

Long-term capital is in danger of violating IMF conditions if it spends its foreign exchange reserves to defend its currency or service its debts, said its governor, Viktor Yushchenko. Page 3

Israel has been accused by human rights activists of continuing to deport Palestinians from east Jerusalem. Page 5

American computer expert Aaron Bress has been accused of hacking into the US West system and using 2,500 telecoms computers in a bid to solve the 350-year-old mathematical problem of finding a new prime number. Page 29

While the political uncertainty continues, neither UBS nor LTCB want to make a public announcement about their alliance, or sign a binding agreement. Matthew McGrath, UBS spokesman, said: "Considerable progress has been made in our discussions with LTCB and Sumitomo Trust and we believe that these will shortly reach a mutually beneficial conclusion in the best interests of shareholders, staff and clients."

The plans are likely to leave UBS with complete control over their asset management tie-up, and effective control over the investment banking group. UBS has already taken 100 per cent of the private banking venture.

If the sale goes ahead, it would mark a further weakening of the high-profile alliance, which was the most comprehensive political concern. On Monday its share price touched a record low of Y19 on fears that the government was revising plans to bail it out.

The plans have emerged at a time when LTCB's liquidity problems are causing growing political concern. On Monday its share price touched a record low of Y19 on fears that the government was revising plans to bail it out.

The ruling Liberal Democratic party is due to hold another meeting with opposition parties today to discuss its plans to merge the bank with Sumitomo Trust and inject up to Y1,000bn (\$7.51bn) of public funds. The opposition has criticised this plan, and some LDP politicians have indicated they would consider nationalising LTCB instead.

The outcome of LTCB's plans is likely to be closely watched by other western banks, given the recent flood of alliances between Japanese and western partners. These include a tie-up between Nikko, Japan's third largest securities house, and Travelers, the US financial group, which allows Travelers to purchase up to 25 per cent of Nikko.

emerging markets shut off from international credit for a very long time."

Mr Brown said G7 central bank governors and finance ministers stood ready to help Japan in its efforts to refinance its economy and push through financial restructuring.

He declined to say precisely what that help might be. But it seems that a co-ordinated reduction of interest rates would be considered if the financial markets crisis deepened, perhaps as a result of devaluation by Brazil or further stock market losses.

Mr Brown also said the G7 was considering the question of whether capital market controls

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WORLD NEWS

EUROPE

AIRPORT BATTLE EUROPEAN COMMISSION SAYS ROME MAY NOT FORCE ALITALIA RIVALS TO USE OUT-OF-TOWN HUB

Brussels outlaws Italian airline move

By James Blitz in Rome and Michael Smith in Brussels

The European Commission will today outlaw the Italian government's plans for the formal opening of a new airport terminal outside Milan next month.

The move follows the breakdown of talks between Rome and Brussels on the competition implications of the project. Both sides said protracted negotiations over Malpensa airport had reached a dead-end.

Neil Kinnock, the EU

transport commissioner, has repeatedly warned the Italian authorities that the lack of effective road and rail links to Malpensa from Milan will be a major disadvantage for nine European airlines which are being asked to move their operations there next month.

The move follows the breakdown of talks between Rome and Brussels on the competition implications of the project. Both sides said protracted negotiations over Malpensa airport had reached a dead-end.

Neil Kinnock, the EU

much closer to the city centre, for flights from Milan to Malpensa.

The other airlines complain that their Italian intercontinental customers are being asked to use Malpensa as a feeder airport taking them on the first leg of the journey to the airlines' own European hubs.

They say they will lose customers attracted by Alitalia's long-haul link through Linate and Rome.

A spokesman for Mr Kinnock said last night that the talks had broken down

"not because we have shut the door but because the Italians cannot answer the problems of discrimination".

Today's decree should still allow Malpensa to open formally on October 25. But it will give a measure of legal support to any European airline refusing to move from Linate to Malpensa.

The commission argued that one reason for the breakdown in talks was that Italy continued to insist that European airlines that stayed at Linate could remain there for no more than a year. In Mr Kinnock's view,

government was fighting its ground over the issue. "He [Mr Prodi] believes that what is at stake is the national interest, that the country has a right to a northern hub and that it has been losing thousands of passengers and jobs to its rivals for too long."

The commission argued that one reason for the breakdown in talks was that Italy continued to insist that European airlines that stayed at Linate could remain there for no more than a year. In Mr Kinnock's view,

it will take two years for effective rail and road links to Malpensa to be built. Mr Prodi's office said that so much flexibility was being demanded by Mr Kinnock for the airlines that Malpensa would simply fail to attain hub status.

Mr Prodi's office said Italy now had three choices over how to respond to today's decree: it could take the matter to the European court, close Linate altogether or come to a new agreement with Mr Kinnock.

The oil industry has suggested the programme could cost Ecu32bn (\$37bn) to implement over 15 years, while carmakers have estimated their costs over the same period at Ecu60bn. Neil Buckley, Strasbourg

NEWS DIGEST

AIR QUALITY

EU car emissions accord clears its final hurdle

An ambitious European Union agreement calling for action from carmakers and oil companies to improve air quality cleared its final hurdle yesterday as it was approved by the European Parliament.

The vote clears the way for the so-called Auto Oil programme to be adopted into EU law before the end of the month.

A compromise agreement between ministers and the parliament imposed mandatory standards for petrol and diesel fuel quality, and for exhaust emissions of gases such as carbon monoxide and nitrogen oxides, for both 2000 and 2005. Ministers had earlier agreed on only "indicative" limits for 2005.

The oil industry has suggested the programme could cost Ecu32bn (\$37bn) to implement over 15 years, while carmakers have estimated their costs over the same period at Ecu60bn. Neil Buckley, Strasbourg

GREEK PRIVATISATION

Adviser for Ionian sale

Greece's state-owned Commercial Bank is to appoint J.P. Morgan, the international investment bank, as advisers in a renewed effort to privatise its biggest banking subsidiary by the end of this year.

The sale of Ionian Bank is an important test of the Socialist government's commitment to structural reforms agreed in March with the European Union. Greece is seeking to join Europe's single currency by January 1 2001.

With a market share of almost 7 per cent and more than 200 branches around Greece, Ionian is the first big state-controlled bank to be offered for sale under the government's privatisation programme.

A six-week strike at Ionian earlier this year underlined union opposition to privatisation. Commercial withdrew an offer to sell a 51 per cent stake last month on grounds that the only bid was too low. Despite its high market capitalisation, Ionian is only marginally profitable, with operating expenses equivalent to almost 70 per cent of operating income. Kerin Hope, Athens

HOLOCAUST FUNDS

Austrian bank under scrutiny

New documents discovered in Poland allegedly show a close business relationship between the Austrian bank Creditanstalt and Nazi concentration camps during the second world war, raising the likelihood that the bank will be sued by Holocaust survivors.

The documents, published by the Austrian news magazine *Profil*, allege that the Cracow branch of Creditanstalt acted as a transfer agent for Polish families that wanted to send funds to relatives in the camps. The bank received a fee of Sch100 (\$8.40) at today's prices for every money transfer.

Creditanstalt, now part of Bank Austria, is already being targeted for a possible class action suit by the US lawyer Edward Fagan, who represents Holocaust victims and their heirs in several law suits against European banks and insurance groups. Mr Fagan is scheduled to come to Vienna today. Eric Frey, Vienna

SLOVAKIA

Dispute at TV station

TV Markiza, Slovakia's main commercial television station, stopped broadcasting yesterday when it was occupied by its new owners after a court judgment. Pavol Rusko, general director and former co-owner of a 51 per cent stake in the station's operating company, went on air to announce that he had been sacked and called on his employees to halt production.

Mr Rusko, a prominent opposition supporter, has said his company's seizure is "political revenge" by the government and that he would leave the country until after the election next week because he faced arrest. The broadcasting regulator has also criticised TV Markiza for its election coverage and has halted one of its programmes.

Last month a court sold Markiza-Slovakia, a company owned by Mr Rusko and his partner to Gamatex, a private company, for Sk232,000 (\$6,665) after he failed to honour a disputed contract. The remaining 49 per cent of STS, the operating company, is owned by Central European Media Enterprises, a US-listed company, the main commercial television broadcaster in the region. Robert Anderson

EUROPEAN COURT

BP wins investment case

BP Chemicals yesterday won a challenge in the European Court against a European Commission decision that a £3,000bn (\$1.8bn) investment in Italy's state-owned EniChem did not constitute state aid.

BP brought the challenge in January 1995, after Brussels decided not to investigate the investment because it would generate returns that would similarly have attracted a private investor in a market economy.

The investment was the last of three financial injections into EniChem to fund a restructuring programme, which included closure of several uncompetitive chemical plants.

The first two payments were classified as state aid, but approved by the Commission. However, Brussels decided that the third investment was not state aid and so did not conduct the normal approval procedure.

The court ruled that since the three investments were made over less than two years as part of a continuing programme, there were no grounds for treating the final payment differently.

The first two investments had brought no returns. Instead, they left EniChem "still making significant losses which threatened its continuing viability".

The Commission, which can appeal against the court's ruling, has been ordered to pay two-thirds of BP Chemicals' costs in bringing the case. Jenny Luesby, London

ITALIAN CRIME

Police say Mafia aide held

Italian police yesterday arrested Mariano Troia, believed to be the right-hand man to the boss of the Sicilian Mafia. But officials were quick to warn that the fight to dismember the Mafia's core was far from over.

"This is an extraordinary arrest. It must not be underestimated," said Giuseppe Luria, member of the anti-Mafia committee in the lower house of parliament. "But now we have to devote all our energies to the other high-profile fugitives."

Mr Troia, 65, was captured at dawn when police stormed his hideout on the outskirts of Palermo. He is accused of having worked behind the scenes to help mastermind some of the Mafia's highest-profile crimes, including the 1992 killing of Salvo Lima, an Italian member of the European Parliament. Reuters, Rome

ALBANIA VIOLENCE NANO GOVERNMENT ORDERS OPPOSITION SUPPORTERS TO HAND OVER WEAPONS

Tirana plans to prosecute Berisha

By Guy Dimmore in Belgrade

Albania's Socialist-led government, after two days of violence in the capital Tirana, yesterday said it would prosecute former leader Sali Berisha for organising an armed uprising and reviving industry, including the military-industrial complex. Leonid Abalkin said in an interview yesterday.

Mr Abalkin, who is emerging as an architect of Russia's new economic policy, said printing money was a necessary step which would help revive the economy, stimulate production and demand, and ease social pressures.

"We are for the market reforms. But these reforms must have social orientation. You can only have successful reforms if they benefit the middle class," he said.

Mr Abalkin, who was a top economic adviser to Mikhail Gorbachev, the last president of the former Soviet Union, is now finding his proposals for the economy repeated by the new government.

He said the government's top priority must be supporting science and technology-based industries. These include the military-industrial complex and industries that add value, rather than raw commodities such as crude oil and natural gas on which Russia has relied for the past six years.

"For example, we should not be selling just crude oil, but oil products," Mr Abalkin said.

"There is a world market for weapons, in which we had the same position as the US. Now we have lost this position. So why should the US benefit from their sales of arms and we should not?"

Mr Abalkin said the new programme would make Russia the fifth largest economy in the world.

Under Mr Abalkin's programme, "there must be an automatic mechanism of a controlled [rouble] emission" which should come into action if the federal government cannot meet its social and financial obligations. Thus, according to Mr Abalkin, would not lead to hyperinflation.

"The word emission became a scarecrow, which frightens people to death," Mr Abalkin said in a further article to be published later this week in the Russian press.

In his article Mr Abalkin argued that inflation was not a direct function of increasing money supply.

He said a 40 per cent annual inflation rate would only stimulate the growth of the economy.

the Democratic party headquarters." Mr Nano said he guaranteed the safety of Mr Berisha and other opposition leaders once they surrendered their weapons. But he added, police would shoot any criminal or citizen who failed to obey orders.

Mr Berisha denied he was behind a coup attempt, calling Mr Nano a "terrorist" and telling him to resign. Government officials said Mr Nano had no intention of stepping down, but that a reshuffle of the ruling coalition was expected.

After two days of the

Tirana for 18 months, police loyal to the government succeeded in restoring order across the city on Monday night. Tirana airport was open for flights but shopkeepers kept shutters down after widespread looting.

Mr Berisha's supporters handed over to the police two tanks seized from the army on Monday yesterday but armed men held their ground inside the Democratic party headquarters. Earlier several thousand Berisha supporters defied a government ban and staged a peaceful march through central Tirana.

Police said they killed three footers on Monday while the interior minister said police had also suffered casualties.

The European Union called on Albania to hold all-party talks. The Organisation for Security and Co-operation in Europe (OSCE) was trying to persuade the Democratic party to end its boycott of parliament and renew talks on writing Albania's constitution.

"This was a serious attempt to overthrow the government," commented Timothy Isles, deputy head

of the OSCE mission in Tirana. "But put in perspective there was a band of no more than 500 militants bent on creating chaos and anarchy. The rest of the country was quiet and they got no widespread support."

More than 2,000 people died during a civil uprising last year triggered by the collapse of fraudulent savings schemes.

An Italian-led multinational force helped to restore order and the Democratic party was heavily defeated by the Socialists in elections in June last year.

Former communists try to keep the east German conjuring trick going

If the PDS is successful, Gregor Gysi could hold the balance of power in Bonn, writes Frederick Stüdemann

German elections

A magician entertains the children in a house on the vast east Berlin housing estate of Marzahn, one of the citadels of the Party of Democratic Socialists, successors to East Germany's communists.

While the man of magic - brought in by the local PDS to distract the kids - plucks handkerchiefs out of thin air, outside in the drizzle the party's officials are performing a different sleight of hand with a broad platform of policies aimed at persuading voters to back them in the federal election on September 27.

If the PDS is successful it may end up holding the balance of power in the Bundestag, the lower house of parliament, and playing a trick on the main-stream political parties, which have ostentatiously shunned the party because of its communist past.

Gregor Gysi, the PDS member of parliament for Marzahn and one of the wittiest and trickiest rhetoricians in German politics, appears to relish the prospect of being the unwanted king-maker. Without us there can be no political change, boasts the small, bespectacled lawyer. A vote for a "Red-Green" coalition of the opposition Social Democratic party (SPD) and Greens would bring, he claims, only a change in government and not a change in policies.

advocate of east Germans against an overbearing west.

The party manifesto is peppered with calls to remove the apparent iniquities of unification. These include the return of property expropriated under communism, discrimination against teachers and other professionals whose qualifications are not fully recognised by western institutions and "political investigations" into people who served the communist regime. The last point is close to Mr Gysi's heart as he is alleged to have been an "informal co-worker" of the Stasi, the

seats in Berlin, including Marzahn. Under German electoral law, parties must either win at least three direct seats or secure 5 per cent of the national vote to be represented in parliament. The PDS won just under 20 per cent of the east vote and less than 1 per cent in the west, giving it an overall national figure of just under 5 per cent.

But it is not just the newly trendy parts of the capital which have succumbed in new inhabitants. In Marzahn, where the prefabricated, centrally heated tower blocks were seen as highly desirable dwellings under communism, there has been a change in the demographic profile as middle-income families have moved out to the suburbs and more attractive apartment blocks closer to the centre. In their place have come people like the 12,000 ethnic Germans from the former Soviet Union who, Mr Gysi worries, are perhaps more likely to vote for the governing conservative parties than for PDS.

In the constituencies the PDS faces a greater challenge thanks partly to significant population shifts in the party's strongholds. In central east Berlin, where the

forecasts, real growth in gross domestic product will slow from 4 per cent this year - the highest since 1990 - to 3 per cent in 1999. Economists at ABN Amro project only 2.5 per cent growth.

The official jobless rate is expected to drop below 5 per cent next year. But employment growth is expected to slow from 3 per cent to 1.75 per cent.

The budget is based on a 2.25 per cent assumption for average GDP growth over the next four years. But the assumption was described by the Council of State, the government's highest advisory body, as "not so sure".

The council criticised plans to devote a quarter of gross benefits of higher growth to renewed tax cuts.

"There is no cause for alarm, but we have to be alert," he added. By official forecasts, real growth in gross domestic product will slow from 4 per cent this year - the highest since 1990 - to 3 per cent in 1999. Economists at ABN Amro project only 2.5 per cent growth.

KOK'S BUDGET PREMIER PROMISES 'STURDINESS' AS WELL AS SOCIAL SECURITY FUNDING

Dutch tax increase plans under fire

By Gordon Gamm

Dutch taxes are to rise next year, partly reversing steps the government had taken before the general election last May.

Wim Kok, returned as prime minister in a centre-left coalition, said yesterday that the country's annual budget would supply the sturdiness needed to withstand worsening world circumstances.

But the VNO-NCW, the main employers' federation, called the budget a "wrong start" by the new government. "Strongly" rising spending, a heavy increase in taxes for business and individuals and a deficit which is not declining sym-

bolise the incapacity of the cabinet to adjust policy to the economic threats which surround us."

Jap de Hoop Scheffer, leader of the opposition Christian Democrats, said: "It is a year of tax increases for everyone - citizens and business. In the election campaign you heard only about tax cuts."

Outlining the budget, Mr Kok said it would deliver funds for a social security reserve set up last year. He rejected suggestions that tax increases were being brought in to cover either pre-election spending or a subsequent shortfall in natural gas revenues.

"There is no cause for alarm, but we have to be alert," he added. By official forecasts, real growth in gross domestic product will slow from 4 per cent this year - the highest since 1990 - to 3 per

EUROPE

Car parts copyright plan dropped

By Neil Buckley in Strasbourg

Europe's consumers will continue to be able to shop around for spare parts for their cars from competing manufacturers after the European Union yesterday backed away from plans to allow carmakers to copyright industrial designs across the EU.

Car parts manufacturers such as Pilkington, Lucas Varity and St Gobain broadly welcomed a compromise between the European Parliament and EU ministers, approved by parliament yesterday, which will main-

tain the status quo in the Ecu15bn-a-year (\$17.5bn) market.

The European Commission, the EU executive, proposed legislation to harmonise legal protection of designs for all sorts of complex products, including car parts, in 1993, in the face of vastly differing legislation in different member states.

Countries such as the UK, Spain, Germany and Italy provided little legal protection, while others gave design holders full legal protection.

Harmonising the rules was seen as an important part of

completing the EU's single market.

But the subject proved so controversial that EU ministers were unable to reach a common position until 1997, when they "agreed to disagree" by proposing to allow EU states to continue to maintain different rules.

Countries with strong protection were not prepared to see this watered down, while others argued that allowing carmakers to copyright parts for long periods would restrict competition and consumer choice.

The European Parliament, which shares responsibility with ministers in agreeing

single market issues, attempted to insert a so-called "repairs clause".

This would have allowed other manufacturers to make parts for repairs if they paid a "fair and reasonable compensation" to the design holder - a form of compulsory licensing. Ministers rejected the clause.

The final compromise

allows EU states to maintain existing laws on industrial designs, and to change them only if the purpose is to liberalise the market for such parts.

Rupert Hughes, of the Campaign for the Freedom of the Automotive Parts and

Repair market, said that the compromise was "on the whole satisfactory".

"We're obviously disappointed that there is no final solution. But we're satisfied that the directive sends a clear message that when any state changes its law it has to be in the direction of liberalisation," Mr Hughes said.

The European Commission is due to re-examine the situation after three years and to invite carmakers and parts manufacturers to reach a voluntary agreement on design protection.

But industry insiders suggest there is little chance of a voluntary agreement.

FRUIT OF THE LOOM US CLOTHES GROUP MAY CUT JOBS

Ireland ponders move to recover grant

By John Murray Brown in Dublin

The Irish government said yesterday it was prepared to take legal action against Fruit of the Loom to recover a grant of £11m (\$16m) to the US clothes manufacturer and retailer, which is threatening to reduce its Donegal



eight factories set up in the 1980s in Donegal and across the border in Northern Ireland, having bought out the McCarter family business. Around 1,100 workers are to be put on a three-day week from Monday.

In a parallel development, the Industrial Development Agency, the government's investment authority, is about to launch its first ever court proceedings against a foreign investor in a case against Hartmann, a Dutch electronics company, over a smaller £6m grant.

Dublin's insistence on recovering the money underlines a new self-confidence of the Irish authorities when dealing with foreign investors in whom they feel disengaged.

Ireland is establishing a new tax regime for foreign investors, with a new 12.5 per cent corporation tax rate to be phased in from 2003.

With those investors set up before that date set to benefit from the current 10 per cent rate, the European Commission has taken the unusual step of limiting the number of new investments signed up during the transitional period.

Ukraine currency reserves warning

By Charles Clover in Kiev

The Ukrainian central bank is in danger of violating International Monetary Fund conditions if it spends its foreign exchange reserves to defend its currency or on servicing its debts, the governor of the central bank said yesterday.

A \$170m loan tranche falls due this week and the government would like creditors to roll over their securities into bonds of two year maturities being offered by the finance ministry.

which the Fund started disbursing last week.

Ukraine's gross hard currency reserves yesterday

stood at over \$1bn, after the infusion of the first \$26m tranche of the IMF loan, according to Viktor Lysytsky, chief economist at the central bank.

Up to \$900m in World Bank loans could also be made available this year, with \$250m available by the end of this week, according to John Hansen, chief economist at the World Bank in Kiev. However, analysts said

this money could not be spent on debt service, as the IMF-specified reserve floor had taken into account further multilateral credits.

"A waiver of these requirements requires a board decision by the IMF," said a western economist in Kiev.

"If they default, they could lose access to international capital markets for years. On the other hand, if they service their debt, and undertake the structural reforms, they might be able to come back to the markets in six months," said Alexan-

der Bazarov, head of Credit Suisse First Boston, the investment bank, in Kiev.

Viktor Yushchenko, the central bank governor, added that a plan to restructure 1.1bn hryvnia (\$354m) in short-term government debt owed to local banks was "entirely voluntary", contrary to press reports that the restructuring amounted to a default. He said the government was negotiating with local banks to try to restructure 1.1bn hryvnia in treasury bills into longer maturities.

The row is a reminder that Ireland - the European Union's fastest growing economy - is finding it harder to provide competitive wage rates for low tech industry operations.

Officials say that when Mrs Harney demanded the repayment in full, Mr Farley "took great exception, and then disputed the figure".

Mr Harney is due in Donegal today to announce a task force to attract new jobs to the area, which suffers 20 per cent unemployment against the national level of 9 per cent.

Fruit of the Loom employs

the company it owed the

£11m for employment grants in respect of the 700 workers threatened with redundancy.

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Mr Harney is due in Donegal today to announce a task force to attract new jobs to the area, which suffers 20 per cent unemployment against the national level of 9 per cent.

Fruit of the Loom employs

the company it owed the

including both exports and foreign production. It has

factories in the Dominican Republic, Portugal, Italy and Morocco, is building one in Poland and plans another in China.

Roca plans to restructure its commercial network throughout the single-currency zone, cut administrative jobs and centralise its billing in euros. "We see it very clearly," says Mr Gabarró.

In anticipation, it has

already this year closed a storage facility it had in Portugal for bathroom tiles. The Portuguese market, says Mr Gabarró, will now be treated

in the same way as a Spanish region. The group will in future have a reduced number of logistical centres, not necessarily in each target country, a single central administration, and salesmen travelling in cars across Europe.

And as for prices, he is already practising what he preaches. With consumer demand rising strongly in Spain, there would be room for some increase in the company's catalogue of bathroom equipment. But it has not changed its prices since January last year and has no plans to do so. "Ever," insists Mr Gabarró.

Spanish group seeks to clean up as euro approaches



Living with the euro

By David White

It is really a pretty bold statement, coming from the head of a big industrial group: "We will never again raise prices. Never."

Salvador Gabarró smiles, knowing that the first reaction is disbelief. "Everybody laughs," he says. "But my organisation is already convinced."

It is one of the firm conclusions he has come to about

the implications of Spain's membership of the euro, the single currency to be adopted by 11 member countries of the European Union from January 1.

Mr Gabarró is chief executive of Roca Radiadores, running an increasingly multinational empire from the company's base in Barcelona. Roca is, in a literal sense, a household word: Spain's most frequently encountered make of sanitary ware.

He expounds a radical version of the changes in commercial and industrial practices which will be required to succeed in the euro-zone.

These include a complete overhaul of the way products are distributed and clients are billed in markets which will no longer be defined by national borders.

When prices become transparent between one euro-zone country and another, they will tend to level out, and to level out downwards, Mr Gabarró says. Wages, he believes, will be much slower to converge, which means that Spain - and even more Portugal, where Roca has three plants - will keep a relative advantage in manufacturing costs.

"I think it will take many years for a Spanish worker

to earn as much as a German," he reckons.

But the competition in Roca's sector will also come from non-member countries such as Turkey - where the group recently bought a half-share in a sanitaryware manufacturer.

"I know what will happen if I don't have competitive prices," he says, convinced that Roca's French and German competitors will have to cut theirs to come into line.

"Everyone is looking to see how, if I don't increase prices, I can earn more money." His answer: an annual productivity gain of 6

to 8 per cent. He plans to introduce continuous design improvements, and squeeze suppliers.

The advent of the euro marks a distant extreme from the climate of cosy protectionism in which companies such as Roca grew up in Catalonia. Roca started during the first world war as a repair shop for textile machinery, run by three brothers. Seeing the decline in textiles, the region's traditional staple industry, they went to work in France to look for an alternative trade, and came back to make cast-iron radiators - thus the company name. This led

to cast-iron baths, then porcelain.

With 7,000 employees and 1997 sales of Pta130bn (\$906m), it now ranks among the world's top 10 bathroom suppliers - one of a number of privately controlled family companies in Catalonia that have quietly but rapidly turned themselves into European or global enterprises.

The Roca family, always reluctant to publicise its affairs, still owns the company but no longer holds any management posts. Five years ago, the company was 90 per cent geared to the Spanish market. Now a third of its business is abroad,



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MORE THAN A CONNECTION

WORLD TRADE

THAILAND DRINKS LUCRATIVE MONOPOLY OF THE SURAMAHARAJ GROUP IS TO CEASE BY THE END OF NEXT YEAR

Bangkok to liberalise liquor production

By Ted Bardsley in Bangkok

Thailand yesterday announced it would liberalise its liquor production at the end of next year, ending one of the country's tightest held and most lucrative monopolies.

Since 1986 the Suramaharaj group, controlled by Charoen Sirivatana Paktakdi, has operated each of the country's 12 distilleries via a concession from the government, which owns the pro-

duction facilities. Mr Charoen has also controlled the rights to all local whisky trademarks, including the Mekong and Sangtip brand names.

Under a decision taken by Thailand's cabinet, the concessions with Mr Charoen will not be renewed when they expire at the end of 1999. Instead the government will either sell or lease its 12 distilleries to different companies.

In addition, the govern-

ment will auction the rights to use the various brand names, which although called "whiskies" are actually low-cost rum. There has been a renewed surge of sales and a rise in popularity of these drinks since Thailand's economic crisis.

Investors, including foreigners, will also be able to receive distilling licences and construct new production facilities. Already Boonrawd brewery, which competes with Mr Charoen in

beer brewing, says it will enter a joint venture with Suntory of Japan to purchase distillery or build a new one.

Any new entrant will face stiff competition from Mr Charoen. Executives of Suramaharaj say they are repeating a strategy employed decades earlier when their monopoly was threatened and building up a stock of whisky - likely to top 60m litres by the time the concession expires - that could

make competitors suffer losses for years.

The decision is a further setback for Mr Charoen, who recently saw his large stakes in First Bangkok City Bank and Bangkok Metropolitan Bank wiped out when they were nationalised.

Mr Charoen had used his well-honed lobbying techniques to argue for an extension of his concessions, arguing that government revenue would drop as the royalty fees outstripped

potential tax earnings. Boonrawd claims that in the 10 years Mr Charoen has had the whisky monopoly, the government has actually lost \$170m (\$1.7bn) in revenue.

Finance ministry officials agreed that in the first few years of liberalisation revenue was likely to drop slightly. But they argue that the revenue pattern is likely to follow that of beer, which was liberalised a decade ago and contributes more to the government than whisky.

NEWS DIGEST

INDONESIAN INVESTMENT

Hopewell halts work on \$620m power project

Hopewell Holdings, the Hong Kong-based infrastructure group, yesterday issued a force majeure notice to safeguard its HK\$4.5bn (US\$620m) investment in its Indonesian power project, Tanjung Jati B. Work will cease on the project, which is now unlikely to meet its 2000 completion date. The move was triggered by an inability to draw down loans necessary to complete the work. According to Hopewell, loans were withdrawn and contractors suspended work as confidence in Indonesia - and power projects in particular - evaporated.

Hopewell has continued its Indonesian investment throughout the country's economic and political turmoil, which prompted many other project sponsors and financiers to pull out earlier. Yesterday Gordon Wu, chairman of Hopewell, said he believed the contract could still be successfully completed. "We will continue to work closely with the Indonesian parties to enable work on the project to resume as soon as possible," he said.

Hopewell said it would make provisions against the Indonesian power project, which is its sole power interest following the sale of Consolidated Electric Power Asia to Southern Company of the US in October 1996.

The group already made provisions last year for its equity holdings and the scrapped Bangkok road and rail system. Louise Lucas, Hong Kong

VIETNAM POWER PROJECT

Mitsubishi wins big contract

Mitsubishi Heavy Industries has won a turnkey contract from Vietnam's state-owned power company, Electricity of Vietnam (EVN), to construct a much-delayed 1,000MW gas-fuelled thermal power plant at Phu My south-east of Ho Chi Minh City. The project, under discussion for more than five years, is backed by a Y48.8bn (\$373m) loan from Japan's Overseas Economic Co-operation Fund (OECF); no details of the final contract price were released. In 1993, the loan was the first to Vietnam to be approved by the OECF but the bidding process and contract award were delayed by a series of disputes between OECF and EVN.

The new plant, to be completed by the end of 2000, will form part of a larger power and industrial complex at Phu My, which will eventually be supplied by offshore gas reserves from the Nam Con Son Basin, under a \$1.5bn development proposed by BP and Statoil. Phu My is already the site of a 600MW World Bank-funded power plant, the first stage of which was completed last year.

Jonathan Birchall, Hanoi

BULGARIA TELECOMS

Western groups interested

Eight western telecommunications groups have expressed interest in Bulgaria's plan to sell 51 per cent of the state-owned Bulgarian Telecommunications Company (BTC). It will be the country's biggest privatisation deal and is expected to value BTC at between \$1bn and \$1.5bn.

Preliminary information on BTC has been requested by a group of European and US telecoms operators, including France Telecom, Deutsche Telekom, KPN of the Netherlands, Telecom Italia, OTE of Greece, Matav of Hungary, Telefonica of Spain and SBC Communications of the US.

Most of the companies have existing interests in fixed line or mobile telephone operations in east Europe, and OTE and Telecom Italia are currently competing to buy a strategic 35 per cent holding in Rom Telecom, the state-owned telecoms utility in neighbouring Romania.

Romania's efforts to stage a serious bidding contest for the Rom Telecom stake have been hit by the recent withdrawal of KPN and SBC from the negotiations, however, and there are fears in Sofia that the current turmoil in emerging financial markets could also cut the field of potential bidders in Bulgaria. Telecoms groups must register with the Bulgarian privatisation agency in coming weeks in order to start due diligence investigations.

Kevin Done, East Europe Correspondent

US to mediate in conflicts over Caspian oil

By Christopher Parkes in Houston

Bill Richardson, US energy secretary, plans a diplomatic campaign to settle the political dogfights slowing the exploitation of oil reserves in the Caspian Sea basin.

EU officials are optimistic the next three days of talks, the 21st round since 1994, could be the last at technical level, leaving only small details to be decided at political level.

But significant differences remain in important areas. One is the comparative speed of tariff dismantling on industrial products, including textiles, chemicals, cars and steel.

Liberalising agricultural trade is particularly sensitive, with South Africa anxious to get access to the EU market for products such as canned fruits and juices highly problematic for the EU.

South Africa is unhappy with the current EU offer on agriculture and is insisting on more concessions.

The two sides must also agree on rules of origin, and competition and state aid rules. South Africa is adopting its own competition and subsidies laws and wants to see these in place before agreeing to submit to the EU's.

The EU has linked the main trade deal to successful agreement on a side deal on fisheries, providing for mutual market access, and allowing European vessels to fish in South African territorial waters.

But South Africa is unhappy with the linkage.

As a big importer, and

offering "a natural bridge" between the landlocked Caspian and central Asia regions, he said Turkey had a critical role to play in opening these areas to international markets.

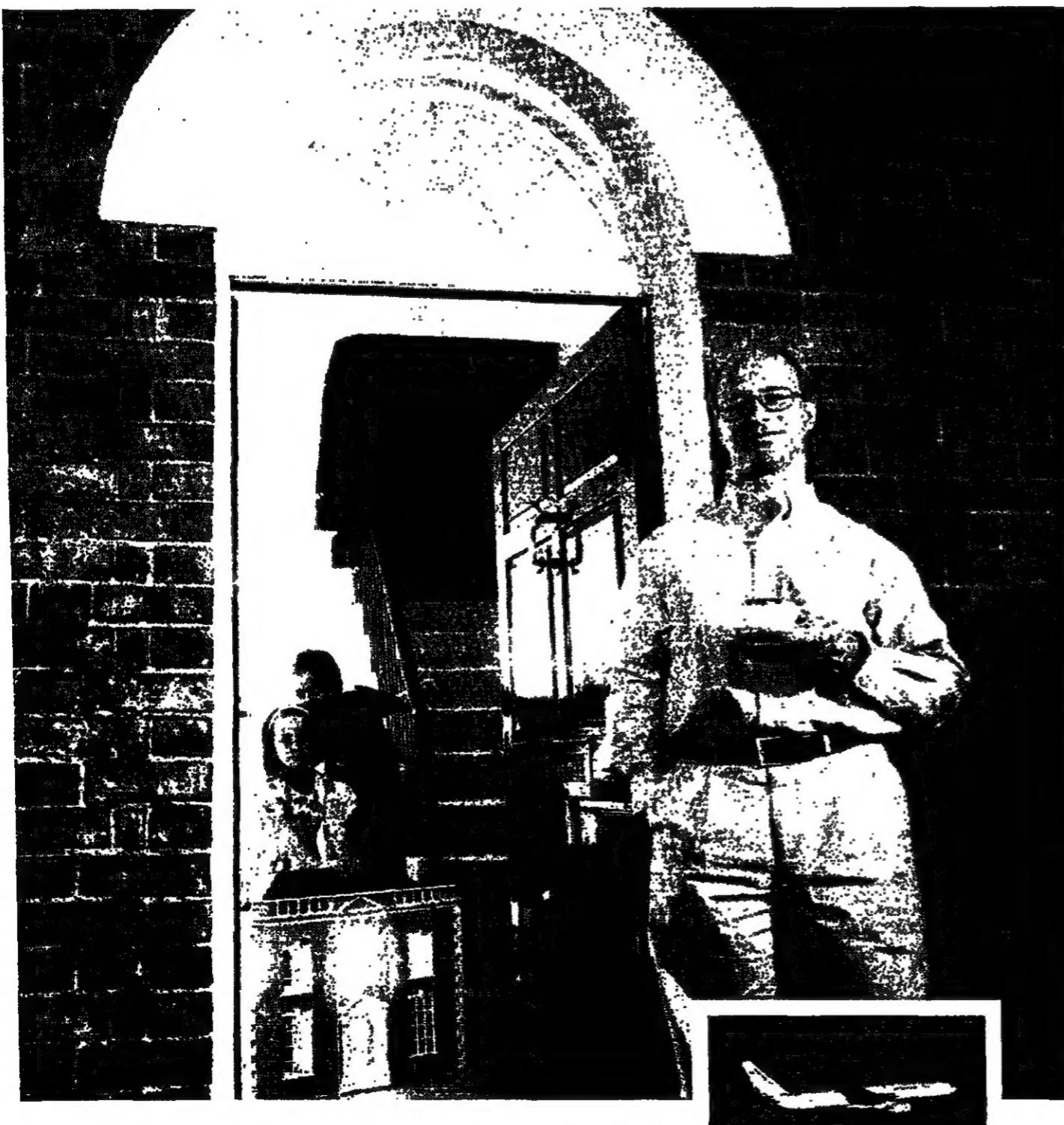
State-owned Turkish Petroleum has stakes in several Caspian joint ventures, and the government is eager to see disputes settled and work starting on the projected Baku-Ceyhan oil pipeline, a 1,730km link between Azerbaijan, crossing Georgia, and ending at Turkey's Ceyhan marine terminal.

The feasibility of a gas line passing through Turkey to Europe from Turkmenistan was still under study, Mr Erdimer said.

Although there is much debate over the scale of Caspian oil reserves - Washington's estimates are more than four times those of the International Energy Agency - US oil companies have already invested more than \$3bn in the region and their joint venture commitments total almost \$40bn.

In his prepared speech to the congress, Mr Richardson stressed the impact of spreading industrialisation on demand for oil. In little more than 20 years, extra demand would exceed current production from the Gulf, he said.

The strain on resources was cause for concern, but expanding consumption could also be a driver of economic recovery, stability and growth in all parts of the world. The benefits for exporting countries would include a share of the \$30,000bn needed to finance energy projects worldwide over the next 20 years.

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US & CANADA

CLINTON STRATEGY HIS ADVISERS SAY HE SHOULD ADMIT HE LIED; HIS LAWYERS THINK IT WOULD BE LEGALLY DANGEROUS TO DO SO

Torn between the political and legal

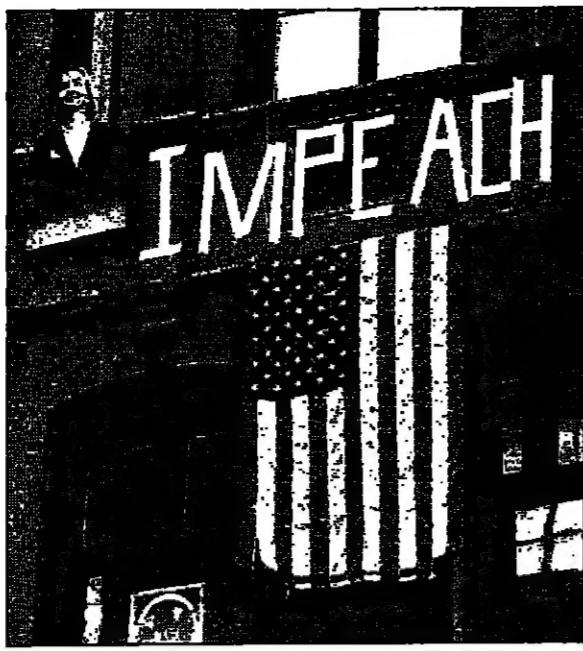
By Gerard Baker in Washington

Throughout the eight months of the worst crisis of Bill Clinton's presidency, there has been almost tangible tension between his legal team and his political advisers and supporters. In the wake of the publication of the Starr report alleging possibly impeachable offences by Mr Clinton that tension is taking on new significance.

The outcome of the struggle is seen as crucial by both sides to Mr Clinton's ability to survive the impeachment process whose preliminary proceedings are about to begin.

"The problem is that what may be in Mr Clinton's political interest is not necessarily in his legal interest," says Stephen Wayne, professor of government at Georgetown University.

The main point of contention between the two teams, following the Starr report, is over Mr Clinton's tortious legal defence to the charge by Mr Starr that he committed perjury in answering questions about the nature of his relationship with Monica Lewinsky, the former White House intern. The perjury charge accounts for



The message displayed from a New York office block is clear for President Clinton

four of the 11 alleged grounds for impeachment identified by the independent prosecutor. Most independent legal analysts seem to believe that the other charges - from obstruction of justice to abuse of presidential power - though persuasive, will probably not be supported by incontrovertible evidence.

Mr Clinton's official defence to the perjury allegation - repeated over the weekend - represents the triumph of his legal advisers over his political strategists.

It says that he did not commit perjury, either in his deposition in the Paula Jones sexual harassment lawsuit in January or in his grand jury appearance last month, when he said he did not have a sexual relationship with Ms Lewinsky, repeating his denial, even in convoluted legal terms, could lead to an erosion of the public support for him.

For that reason, many political commentators believe Mr Clinton's best option is to drop the "no perjury" claim. In the end, his fate lies with the American people, who already seem to have made up their minds on the question of his versatility, and have decided it does not matter enough to warrant impeachment.

"The people have cut to the bone of this issue," said Prof Wayne. "They know he did wrong; they know he did not tell the truth. But in the end they don't believe that amounts to enough to have him removed."

Republicans believe the tapes will play a crucial role in the debate over whether to impeach the president.

Clinton video tapes set to be released

By Richard Wolff in Washington

Video tapes of President Bill Clinton's evidence in the Monica Lewinsky affair could be released to the public by the end of this week, despite opposition from Democratic congressmen.

The tapes could prove a further embarrassment to the president, who was accused last month of lying under oath in cross-examination by Kenneth Starr, the independent prosecutor.

Mr Clinton's evidence before a grand jury was recorded by cameras in the White House and transmitted via a secure link to the grand jury sitting in the federal courthouse in Washington.

Republicans believe the tapes will play a crucial role in the debate over whether to impeach the president.

Richard Armitage, the House majority leader, said a motion of censure - instead of impeachment - was "not an option that holds a lot of attraction".

However, Democrats insist that the public does not support impeachment.

Newt Gingrich, the House speaker, said the House would not formally adjourn when it finished its legislative work before the congressional elections in November.

The White House appeared to acknowledge those concerns yesterday, but persisted with its determined defence against the perjury claims.

"The president has made it

clear that he does not want the work of his lawyers to get in the way of his administration that he had an improper relationship and misled people to keep it private. No legalism should obscure the fact that it was wrong," the White House counsel's office said.

Members of the House judiciary committee - along with more than two dozen staff workers - are now sifting through more than 2,000 pages of documents filed by Mr Starr alongside his report last week. The committee is expected to vote on whether to publish portions of the documents towards the end of this week, after editing out any confidential information involving "innocent" individuals.

Republicans and Democrats in the House continue to disagree sharply over how to deal with the charges set out by the Starr report.

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"The president has made it

Retail sales rise below forecasts

By Nancy Dunn in Washington

US retail sales increased by an estimated 0.2 per cent from July to August, the Commerce Department said yesterday. The monthly rise was weaker than the 0.5 per cent expected by economists, and was viewed by analysts as a further signal of a US economic slowdown.

The department also revised July sales downward to minus 0.8 per cent. Last month, July sales were thought to have dropped by 0.4 per cent from the previous month, mostly because of the General Motors strike which reduced the supply of new vehicles to dealers.

With this sign of sluggish growth, the markets will be watching the Federal Reserve ever more closely for hints of interest rate cuts.

There was little market reaction to the release of the data yesterday. US bond prices firmed slightly as dealers thought an interest rate reduction more likely.

Alan Greenspan, Fed chairman, is to testify today on the global economic crisis in Congress and the Fed is to release its "beige book" evaluating economic conditions.

M Cary Leahy of High Frequency Economics in Valhalla, New York, said a weak retail report would increase demand for a rate cut. "Investors would be particularly excited if Greenspan found a way to comment on how significantly spending growth has slowed.

"If comments by Greenspan are followed by a 5 to 10 point drop in September consumer sentiment readings on Friday, the call for the Fed to lower rates would really intensify."

August sales were weighed down by an unexpected decline in the vehicle sector. Car sales fell by 0.2 per cent, depressing the overall retail sales rate.

Outside the volatile vehicle category, sales of other retail goods rose by 0.3 per cent in August.

An analysis issued by Morgan Stanley Dean Witter said the unexpected weakness in vehicle sales could be attributable to technical factors.

Many categories showed gains last month. Home furnishings purchases rose by 1 per cent; clothing by 1.3 per cent; drug stores by 1.1 per cent; food stores by 0.4 per cent.

Canada urged to relax bank rules

By Ted Alden in Toronto

Canada's restrictive rules on ownership of financial institutions should be relaxed to allow international strategic partnerships and investments by foreign banks, an influential study on the future of the Canadian financial sector said yesterday.

The study, commissioned by the federal government, said Canada's 10 per cent ceiling on individual shareholdings in any financial institution should be raised, subject to government approval, to 20 per cent for large institutions and eliminated for smaller ones.

The Canadian government should, under exceptional circumstances, permit a Canadian bank or other large financial institution to be bought outright by a foreign bank. The taskforce also recommended that foreign

institutions should be allowed to lend money in Canada without establishing a physical presence in the country, and to engage in such unregulated activities as asset-based lending and wholesale finance.

As expected, the report did not comment directly on the two proposed mergers involving four of Canada's five largest banks. But it did say mergers between big banks should not be prohibited as long as they can show the public interest will be served by such combinations.

The report argues for greatly expanded competition in the heavily regulated Canadian financial services market. While it advocates curbs remaining to ensure Canadian ownership of most large financial institutions, it favours open competition among different types of financial institutions.

On the web today

- Obituary: George Wallace: symbol of the old south
- Republicans push on with fast-track bill
- Local telecom mergers 'should be stopped'

<http://www.ft.com/americas>



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Clinton video tapes set to be released

FINANCIAL TIMES WEDNESDAY SEPTEMBER 16 1998 *

Sale setback shrugged off in Brazil

By Geoff Dyer in São Paulo

Confidence continued to rise in Brazilian financial markets yesterday despite a disappointing privatisation auction when only one group bid for Gerasul, the first of the country's large generation companies to be put up for sale.

Shares on the São Paulo stock exchange had soared 11.2 per cent by early afternoon, following a 7.8 per cent jump on Monday, as investors remained confident that an emergency finance package would be made available for Latin America if conditions deteriorated.

A positive interpretation of Monday's statement by the Group of Seven leading industrialised nations led investors to ignore the news that the recent turmoil in financial markets had taken its toll on Brazil's privatisation programme. Tractebel of Belgium offered only the minimum price of R\$46.7m (US\$202m) for Gerasul.

Economists believe that an

despite predictions by analysts that the company would be sold for a 30-40 per cent premium. Two consortia which had pre-qualified to take part in the auction, led by AES of the US and Electricité de France, did not bid.

'It was natural for some investors to decide to wait a little'

Brazil's economic team, led by Pedro Malan, finance minister, has been in close contact with international financial institutions and foreign governments in recent days as concern about the fate of the Brazilian economy has increased.

While the continued rally in the stock market was welcomed, economists warned it was too early to say that Brazil had survived the recent crisis. They cautioned that the euphoria could soon

LATIN AMERICA & CARIBBEAN



Roller coaster: President Fernando Cardoso (left) shakes hands with Pedro Malan, finance minister AP

disappear if investors began to question the willingness of G7 governments and the IMF to help Latin America.

The outflow through the foreign exchange markets on Monday reached \$896m, down from \$1.7bn on Friday. This brings the September total so far to \$13.6bn. Economists said they expected yesterday's outflow to be smaller.

Analysts said that the government had done well to complete the Gerasul auction given market conditions. "There are a lot of other generation assets in the pipeline for next year, so it was natural for some investors to decide to wait a little," said Walter Stoepelwerth, analyst at Robert Fleming in São Paulo.

Other analysts believe the apparent difficulty in raising financing for the Gerasul sale could cause problems for the planned privatisation tomorrow of Bandeirantes, an electricity distributor.

health, social security and education.

Spending on defence and security rises 4.7 per cent to \$3.5bn.

However, interest payments on the public debt rise a sharp 15.4 per cent to

more than \$7.7bn, taking

uct, against 1.21 per cent forecast this year. "Our 1999 budget takes the path of reducing the deficit and controlling spending," said Mr Fernández.

Economic forecasts accompanying the budget envisage growth of 5.3 per cent this year, slowing to 4.8 per cent next year. A 5.5 per cent growth rate is forecast for 2000 and 2001.

Many private sector analysts are forecasting a much sharper downturn next year as credit conditions tighten due to the international financial turmoil.

The budget document, which must still be debated and possibly altered by Congress, assumes Argentina will have continued access to world capital markets, albeit at higher costs than before the Asian and Russian crises, and that Latin America will withstand the current turmoil.

In other forecasts the budget document projects a 10 per cent rise in exports next year to \$34bn and a 10.4 per cent increase in imports to \$42.7bn.

ARGENTINE ECONOMY SPENDING IN 1999 TO BE HELD STEADY

Buenos Aires keeps budget reins tight

By Ken Wain in Buenos Aires

Roque Fernández, Argentina's economy minister, has unveiled a tight budget for 1999 in the face of financial turmoil on the international markets.

The budget document, presented to the lower house of Congress's budget committee on Monday night, aims to hold primary expenditure down to \$41.7bn, barely changed from this year's spending level which has already been trimmed by \$1bn to reassure the markets.

The government faced a key market test yesterday as it prepared to auction \$300m in 91-day dollar-dominated Treasury bills, known as Letes. Most analysts expected the government to pay a significantly higher interest rate to roll over the debt than when it ventured into the local market in August, when it sold peso-denominated bills at 7.8 per cent.

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ASIA-PACIFIC

Thai political crisis eases as minister quits

By Ted Bardacke in Bangkok

Thailand's six-party coalition, led by Chuan Leekpai, the prime minister, received a political boost yesterday when Rakkiat Sukthana, health minister, resigned in the face of allegations of corruption in the purchase of medicine for government hospitals.

In past weeks, rural doctors have produced damning documents showing that they were ordered to buy hospital supplies from pre-selected companies at inflated prices.

Mr Chuan initially accepted the denials of wrongdoing by Mr Rakkiat, a deputy leader of the Social Action party, the coalition's third largest party. But after a wave of condemnation of the government and a petition campaign seeking to impeach Mr Rakkiat, Mr Chuan appointed an independent committee to investigate the charges; Mr Rakkiat resigned just days before that committee was to deliver its findings.

Analysts say Mr Chuan had to support his health minister in order to maintain good relations with Social Action, which commands a key bloc of parliamentarians and has built up a virtual fiefdom at the health ministry - holding the portfolio in four of the five governments since 1992. With Mr Rakkiat's resignation, Mr Chuan said he would keep Social Action in the government and avoid a big cabinet reshuffle that

could have raised political tensions and threatened Thailand's pursuit of economic reforms. "I don't want to prolong problems for the government," said Mr Rakkiat, who said he would now join the monkhood.

"I would like to express my grateful thanks to Mr Rakkiat, who resigned to lessen pressure on the coalition," said a senior cabinet minister, Supatra Madist.

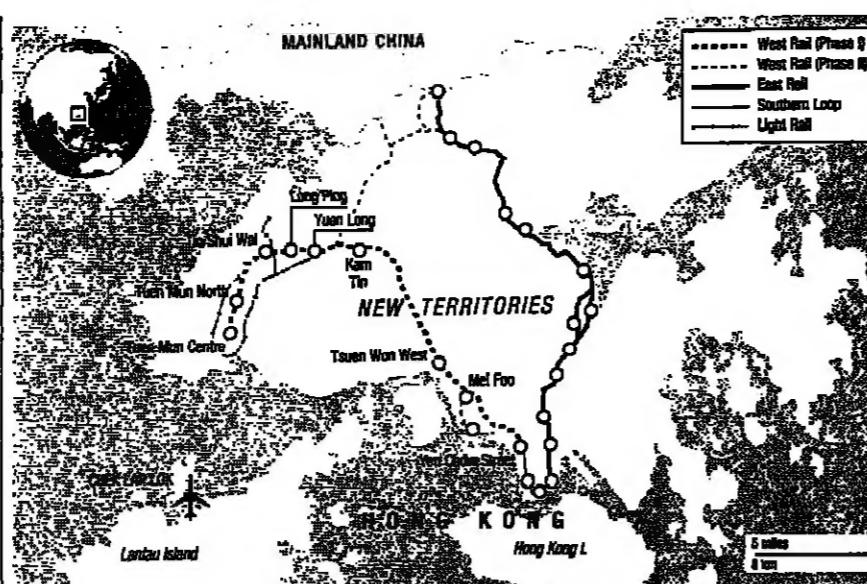
Nevertheless, analysts say Mr Chuan will still have to negotiate political turbulence in the near future. He faces demands that he sack the health ministry's top three bureaucrats and a deputy minister, also a member of Social Action.

His early inaction in the case provoked an outcry among Thailand's middle class who, struggling economically, are increasingly motivated by issues of "good governance" and corruption.

"There is a potential scandal at every ministry in Thailand," said a diplomat. "Each one takes its toll on government popularity."

In addition, a pending decision by the country's new independent election commission on expelling MPs from parliament who have defected from their opposition party to support Mr Chuan could reduce his government's already slim majority to just eight votes.

Some senior members of Mr Chuan's Democrat party favour calling a snap election should their majority in parliament be reduced to single digits.



Borrowing costs grow for HK railway project

By Louise Lucas in Hong Kong

Hong Kong's second biggest infrastructure project - the West Rail, which received the green light yesterday - may deliver a boon to the ailing economy, but funding is likely to carry a higher cost.

The HK\$64bn (US\$8.25bn) West Rail project, which links up the remote and mostly rural north-west New Territories with Kowloon and downtown Hong Kong, is being set up with an initial injection of HK\$29bn from the government. The balance will be raised through the markets and with HK\$10bn equity from the Kowloon-Canton Railway Corporation (KCRC).

The four-year delay that preceded yesterday's go-ahead from the government means that the numbers involved have changed since the plan was first floated. The credit crunch in Asia and the higher risk pre-

mium attached to the region mean borrowing costs are higher, even for blue chip names.

Property prices have virtually halved from the peak in June last year and developers are adopting a cautious approach. Sun Hung Kai Properties, for example, recently pulled out of the further development of a project on which it had been jointly working with KCRC.

Part of KCRC's HK\$10bn equity payment will come from the development of sites alongside the railway stations. Yeung Kai-yin, chairman and chief executive of the corporation, brushed aside concerns of reduced income from these developments. He said calculations were made in early 1997 and thus were not dependent on prices at the peak of the market.

"I'm confident that in the coming one to two years, the Hong Kong economy and the general market, including

property, will recover," he said. Other companies were negotiating to take over Sun Hung Kai Properties' place on the Royal Ascot project.

Nicholas Ng, transport secretary, said around HK\$8bn would be spent taking over land for the railway; around three-quarters of this is government land, and the rest is public, for which compensation will be made.

The new railway is expected to carry some 350,000

passengers a day in 2003, building up to 500,000 as the system develops. Work is expected to start shortly, with the 14 main civil construction contracts due to be awarded by the middle of next year.

While the final project is less ambitious than the original plans, which called for a HK\$76bn budget, many are relieved it is now under way after years of haggling.

"This has been a long and arduous process," Mr Ng said.

Polls at odds for Australia election

By Russell Baker in Sydney

Australia's opposition Labor party is either set to make one of the country's most remarkable electoral comebacks or be handed another savage beating by voters.

According to the latest Newspoll published in the Australian newspaper, Labor has built an election-winning lead over the ruling Liberal-National party coalition and Labor leader Kim Beazley has caught up with John Howard, the prime minister, as the country's preferred leader.

But the Newspoll results are completely contradicted by the latest Australasian Research Strategies poll conducted for the Bulletin magazine which suggests the coalition will romp home in the election on October 3.

The huge discrepancy between the two polls, which are both widely watched, is probably evidence of the large number of disillusioned or uninterested "swinging voters" in Australia who have yet to decide how to cast their votes.

The Newspoll claims Labor has increased its share of the primary vote to 44 per cent compared with 42 per cent for the coalition.

More importantly, on a two-party preferred basis Labor now has 53 per cent of the vote compared with 47 per cent for the coalition.

But the Bulletin poll has the coalition with 44 per cent of the primary vote and Labor 34 per cent. After distributing preferences the result is 47 per cent coalition and 42 per cent Labor.

What both polls agree on is that the two main parties are grabbing back votes from Pauline Hanson's One Nation party and other minority parties. According to the Newspoll, One Nation's primary vote has dropped to 7 per cent compared with 11 per cent in early August.

Mr Beazley yesterday said that even if there was growing support for Labor, it would not necessarily translate into his party winning seats.

NEWS DIGEST

BROADCAST OF HYMNS TO LEADER

Japan presses UN over N Korea satellite launch

Japan yesterday pressed the United Nations Security Council to react to North Korea's launch of a satellite-carrying rocket which violated Japanese airspace. The Council's working draft marked a retreat from a proposed condemnation after the US - and Japan - reversed their initial conclusion that the August 31 launch was a missile.

Although Pyongyang made no announcement before the launch, it has insisted since then that it successfully launched a satellite which was broadcasting hymns in honour of its leader, Kim Jong Il, and his father, Kim Il Sung, who died four years ago.

The Council's draft statement expressed "grave concern over the hazardous activity of the Democratic People's Republic of Korea involving the launching of an object propelled by rockets," said a press statement draft. James Rubin, US State Department spokesman, said on Monday: "We have concluded North Korea did attempt to orbit a very small satellite. We also have concluded the satellite failed to achieve orbit."

Laura Silber, United Nations, New York

CAMBODIAN POLITICS

Violence halts for talks

Cambodia's capital, Phnom Penh, enjoyed its first day of relative calm yesterday after more than a week of bloody street battles. Opposition protesters largely heeded calls from Prince Norodom Ranariddh and their demonstrations before a crucial meeting with his father, King Norodom Sihanouk, today in the northern city of Siem Reap.

The two will discuss a recent agreement between rival political parties to end the deadlock which has gripped the country since a disputed general election in July. Hun Sen, who ousted Prince Ranariddh in a coup last year and who precipitated the past week of violent demonstrations by breaking up a peaceful sit-in, won the election but did not get enough seats in parliament to form a government.

The recent deal, negotiated in part by Thailand's deputy foreign minister, calls for direct talks between leaders of the three main parties, including leading dissident Sam Rainsy, who has taken refuge in UN offices after Mr Hun Sen threatened him with arrest. Ted Bardacke, Bangkok

SHENZHEN TRADING HOUSE

Clients besiege brokerage

Clients of one of the largest futures brokerages in Shenzhen, south China, staged an angry protest yesterday after discovering the trading house had been shut and was unable to return their investments. Clients of Shenzhen Champion Futures shouted abuse at local securities officials inspecting the firm's accounts.

Investors said they had tried to withdraw funds after reading in weekend newspapers that Champion was among 12 trading houses whose licences had been revoked for trading irregularities.

An official of the local securities regulatory office confirmed that Champion had been banned from trading for using customer margin funds for its own purposes. He estimated that about 100 clients, with margin funds totaling more than RMB40m (US\$6.8m) would not get their money back. China has recently launched a drive to clean up its financial system. Reuters, Shenzhen

Pakistan clamps down on trade invoice malpractice

By Farhan Bokhari in Islamabad

Pakistan said yesterday it would crack down on misleading export income declarations in an attempt to halt a reported slide in its export revenue.

Ishaq Dar, the commerce minister, said that a sharp fall in the value of its exports last month, down 12 per cent compared with August last year, was partly the result of under-invoicing by exporters.

He said export income of \$806m was in part the result of exporters remitting only part of their income to the country. Other officials said that some importers over-invoiced their orders, declaring a higher value than the actual worth of their imports, to get foreign exchange at the official rupee conversion rate.

Bankers say the fall was triggered by growing concern over Pakistan's balance of payments position following US-led western economic sanctions after its nuclear tests on May 28.

He also defended a campaign against private money-changers, accused by the government of causing a big fall in the open market value of the Pakistani rupee through speculative trading. At least 25 private money-changers have been arrested this week for allegedly running their businesses without a central bank licence.

Mr Dar said Pakistan might be only weeks from deciding if it will formally approach the Paris and London clubs for a restructuring of part of its official foreign debt. A decision would be made once negotiations with the IMF concluded by the end of this month. "Once the IMF discussions are through, the Paris and the London club may follow."

Estrada presidency embarks amid hail of criticism

Tony Tassell
reports on problems faced by the new Philippines administration

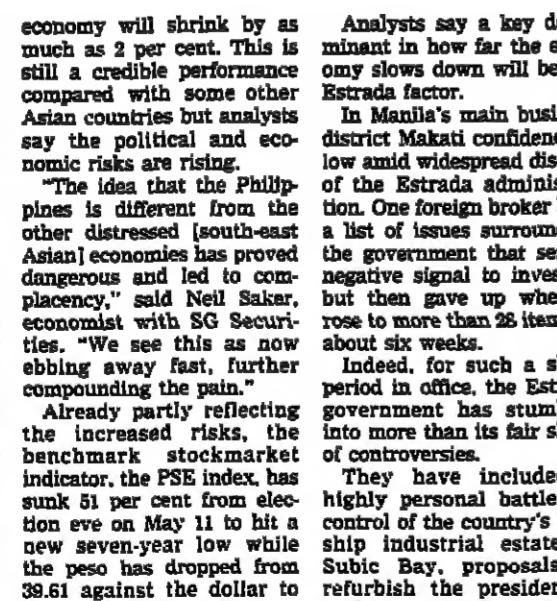
As a former movie star, Joseph Estrada, the new Philippines president, must have been used to the odd bad review.

However, few would have been as harsh as the pummelling his fledgling 11-week-old administration has received amid allegations of a revival of cronyism and concern over a lack of coherence in economic policy.

Such a shaky start to the Estrada presidency has been ill-timed at best. Not only has it coincided with a sharp slowdown in the Philippines economy but it also raised the risk profile of the country in a time of growing risk aversion in the international economic environment.

Until recently, the Philippines had been seen as one of the relatively brighter spots in the Asian economic maelstrom of the past year or more, but a severe drought combined with the lagged impact of the regional crisis is now putting the country at risk of joining many of its neighbours in recession.

Official government estimates say gross national product growth will slow to 1.5 per cent in 1998 but many economists forecast that the



economy will shrink by as much as 2 per cent. This is still a credible performance compared with some other Asian countries but analysts say the political and economic risks are rising.

The idea that the Philippines is different from the other distressed (south-east Asian) economies has proved dangerous and led to complacency," said Neil Sakai, economist with SG Securities. "We see this as now ebbing away fast, further compounding the pain."

Already partly reflecting the increased risks, the benchmark stockmarket indicator, the PSE index, has sunk 51 per cent from election eve on May 11 to hit a new seven-year low while the peso has dropped from 38.61 against the dollar to 43.70 over the same time.

Analysts say a key determinant in how far the economy slows down will be the Estrada factor.

In Manila's main business district Makati confidence is low amid widespread disdain of the Estrada administration. One foreign broker kept a list of issues surrounding the government that sent a negative signal to investors but then gave up when it rose to more than 26 items in about six weeks.

Indeed, for such a short period in office, the Estrada government has stumbled into more than its fair share of controversies.

They have included a highly personal battle for control of the country's flag-ship industrial estate at Subic Bay, proposals to refurbish the presidential yacht, a reversal on an ear-

lier plan to bury the former leader Ferdinand Marcos in the National Heroes cemetery and a shortening of the mandate for a long-standing commission set up to investigate ill-gotten wealth under the Marcos regime.

The chief issue is to do with allegations of a revival of former Marcos cronies as a force in the Philippines. This has gained ground with a few controversial appointments to sensitive posts and Mr Estrada's close connections with some of the Philippines' business elite, notably Danding Cojuangco.

Mr Cojuangco, a member of one of the country's most prominent business families, is chairman of Mr Estrada's political party and was a close associate of Marcos, fleeing the country when his regime fell. He now appears

to be making a remarkable comeback on the local corporate stage, regaining the chairmanship of San Miguel, the food and beverage conglomerate.

Some argue that the cronyism issue has been exaggerated. Matthew Sutherland, of brokers Paribas Asia Equity, says those who claim there is a return of the Marcos cronies are massively overstating the case. For one thing, he points out, Mr Cojuangco regained his voting rights to his state in San Miguel under former President Fidel Ramos.

"Even if the individuals are broadly the same, the system is massively different now," he says. "There is no way we can go back to the fully-fledged Marcos cronies now because the people won't have it and the people have a very strong voice..."

Cronyism aside, the administration still faces criticism for a lack of coherence in economic policy. While at least part of this due to teething problems of inexperience in power, some observers also point to the differing ideologies in the Estrada inner-circle with August last year, was partly the result of under-invoicing by exporters.

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Bankers say the fall was triggered by growing concern over Pakistan's balance of payments position following US-led western economic sanctions after its nuclear tests on May 28.

Some bankers say that despite the rupee strengthening slightly this week, it could still be devalued by 10 to 15 per cent as part of an International Monetary Fund agreement that Pakistan is negotiating.

Mr Dar said Pakistan might be only weeks from deciding if it will formally approach the Paris and London clubs for a restructuring of part of its official foreign debt. A decision would be made once negotiations with the IMF concluded by the end of this month. "Once the IMF discussions are through, the Paris and the London club may follow."

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BRITAIN

SULTANATE OF BRUNEI JUDGMENT CRITICAL OF 'CHINESE WALLS' MAY BE THREAT TO GLOBAL ACCOUNTANTS

Prince wins KPMG court fight

By Jim Kelly,
Accountancy Correspondent

Prince Jefri of Brunei, the disaffected younger brother of the Sultan, yesterday won his battle to stop his former personal accountants KPMG working for the Brunei Investment Agency in its investigation of the sultanate's troubled finances.

The High Court in London granted an injunction stopping the UK firm of KPMG from taking any more part in "Project Gemma" - a wide-ranging investigation of transactions which Prince Jefri said is targeted at him.

"A former client should not be exposed to the risk of inadvertent, careless or neg-

ligent disclosure unless there are powerful reasons for saying he should. I can't detect any such reasons in this case," said the judge.

The decision - which will go to the Court of Appeal - threatens a significant blow to the Sultan's inquiries and there were indications that other professional firms could face legal action.

"This whole thing is a spider's web," said another of the UK's Big Five accountancy firms.

The decision also poses a threat to global firms as the judgment was critical of the effectiveness of so-called "Chinese walls" in protecting client confidentiality against inadvertent or negligent leaks of information.

The judge reviewed KPMG's attempt to set up Chinese walls in the case and said the firm had done everything that could be expected. But he said such barriers in general were "not well adapted to deal with accidental, inadvertent or negligent" disclosure.

The judgment also said that accountants - when acting in a forensic role - had similar wide-ranging duties to solicitors (lawyers with limited rights of advocacy) and that these should be taken into account when potential conflicts of interest and duties arose.

KPMG said the judgment

raised "important points of principle of great concern to it and the profession". The firm's track record in providing a wide range of services to top clients showed Chinese walls worked, it said.

"The maintenance of confidentiality is a fundamental ethic of a major multivice firm," said the firm.

The Big Five firms have faced criticism that consolidation in the sector has reduced choice and undermined independence as accountants offer more and more services to clients and begin to take on work traditionally done by lawyers.

If the decision is upheld, it could limit the ability of Big Five firms to expand their lucrative forensic accounting practices. Others inside the firms fear it could lead to wider restrictions on the kind of work they do.

"The big problem is that I don't think the judge realises that forensic accounting is sometimes very close to what goes on in a modern audit," said one leading accountant with a Big Five firm.

One legal expert tracking the case said: "There could be great principles involved for professional firms - unless it fizzles out in an argument over the facts on appeal. It is about self-policing and whether it works and it goes to the heart of the profession."

The UK government appeared locked in a dispute with Pfizer yesterday over the price of its anti-impotence drug Viagra, which was awarded its European licence yesterday.

Frank Dobson, the chief health minister, said the price of \$4.84 (£3) a tablet would have to come down. That was even though Pfizer claimed that the state health service had agreed the pricing "in principle".

Ken Moran, Pfizer's chairman, said the company would not lower the price.

The drug could cost the health service between £50m and £150m a year, Mr Dobson said. "That money isn't there, so therefore we have to take the money away from maternity services for women having babies or people who are being treated for cancer or people who are being treated for heart disease," he said.

But Mr Moran said Pfizer would not lower the price even if the government threatened to refuse to allow Viagra to be prescribed on the state service.

Pricing had to be broadly the same everywhere to avoid profiteering and parallel imports. "The price in the UK and other European countries is pretty much the same," he said.

Mr Moran said that the government's temporary ban on the drug meant patients in the UK were in an "iniquitous" position where only those who could afford to pay would have access to it.

Roger Kirby, secretary of the British Association of Urological Surgeons, said there was "no logic to the position where I have to tell patients that I am not allowed to prescribe a 55p pill, or I can give a £10 injection or a £2,500 implant". Viagra, he said, was likely to replace current impotence treatments in 80 per cent of cases, doubling the numbers treated for the same cost.

Most pharmacists were last night still deciding their pricing on private prescription. The Boots chain plans to sell it at just under 27 a tablet and M&S at 26.

The Association of the British Pharmaceutical Industry attacked the government for the ban as it released three studies arguing that treatments once attacked as being too expensive for the NHS had proved "highly effective" investments.

Alpha-interferon for hepatitis C, EPO for kidney failure and anti-HIV combinations for Aids had all proved their worth, saving time in hospital and other expensive treatments. Peter Read, head of the ABPI's cost-effectiveness task force, said the studies "expose as a fallacy the claim of some doomsday merchants that the NHS cannot afford new treatments".

The benefits and cost savings did not become clear until the drugs had been in use for some time.

Dr Read, UK chairman of Hoechst Marion Roussel, said one of Viagra's benefits might be to reduce the incidence of depression in men suffering from erectile dysfunction and therefore cut the amount of antidepressants prescribed.

See Editorial Comment

NEWS DIGEST

GAS PIPELINE OPERATION

Regulator to investigate claims of capacity abuses

Complaints that gasfield operators have gained millions of pounds by exploiting pipeline capacity constraints are to be investigated by the industry regulator. Customers say gas prices have been forced higher as a result of abuses at the St Fergus terminal in Scotland where daily gas flows have been restricted because of maintenance and expansion work, expected to finish next month.

October gas prices of about 12.5p a therm on the International Petroleum Exchange are about 12p higher than at the same stage last year even though world energy prices have fallen, says the Energy Intensive Users Group.

Transco, the national gas pipeline operator, says the cost of St Fergus capacity constraints is running at up to £300,000 (\$325,000) a day. Maintenance and construction work is required partly to meet the demands of the new Britannia field which started operations last month.

Transco this week proposed a series of changes to capacity constraint pricing rules in an effort to stem the alleged abuses. Any modifications would have to be approved by Ofgas, the industry regulator which said yesterday that it would investigate the complaints.

Shippers have been able to buy back the excess gas from Transco at a concessionary price of 7p a therm before selling it on at 14p a therm to cover shortages elsewhere in the network, says the Energy Intensive Users Group. Andrew Taylor, London

CINEMA MULTIPLEXES

Operator plans 150 screens

Hoyts, one of the world's largest cinema operators, is stepping up efforts to expand in the UK, where it plans to open 150 new screens over the next four years. The first Hoyts multiplex in the UK is now under construction at the Bluewater leisure complex to the east of London. Hoyts, which is Australian-owned, plans to spend about £75m (\$123.75m) on building as many as 15 UK multiplexes.

Other cinema chains are also accelerating their investment. Warner Village, a joint venture between Time Warner and Village Roadshow, the US and Australian media groups, will open two multiplexes soon as a precursor to opening another 28 across the UK by 2001. Since the first UK US-style multiplex opened in 1985, cinema attendance has more than doubled. Alice Rawsthorn, London

INTERNATIONAL CRIME

Call for coherent strategy

Governments risk losing the battle against organised crime unless they develop a coherent international strategy based on radical legal reform.

David Bickford, a former legal adviser to the UK intelligence and security services, said yesterday at a conference on combating international crime that there was "little harmonisation of law and procedures" and "too few mutual legal assistance treaties" to combat the cross-border nature of organised crime.

"There are far too many states that have failed to understand the need for radical legal reform both nationally and internationally to effectively fight organised crime," he added. Jimmy Burns, Cambridge

ENVIRONMENTAL HEALTH

White asbestos ban next year

The government will announce later this week a ban on the use and import of white asbestos from next year. The Health and Safety Commission is publishing a consultative document setting out a timetable for the regulations. It will bring the UK into line with most other European Union countries which have already introduced laws to ban its use.

Tomorrow the European Commission's scientific committee is expected to report that white asbestos is more harmful than available substitutes. It was asked to investigate after pressure from the Canadian government over the issue.

White asbestos is the last form of asbestos to be banned. Both blue and brown asbestos have been progressively restricted since 1970 and are now banned under EU law. Robert Taylor, Blackpool

PERJURY CHARGE

Former minister in court

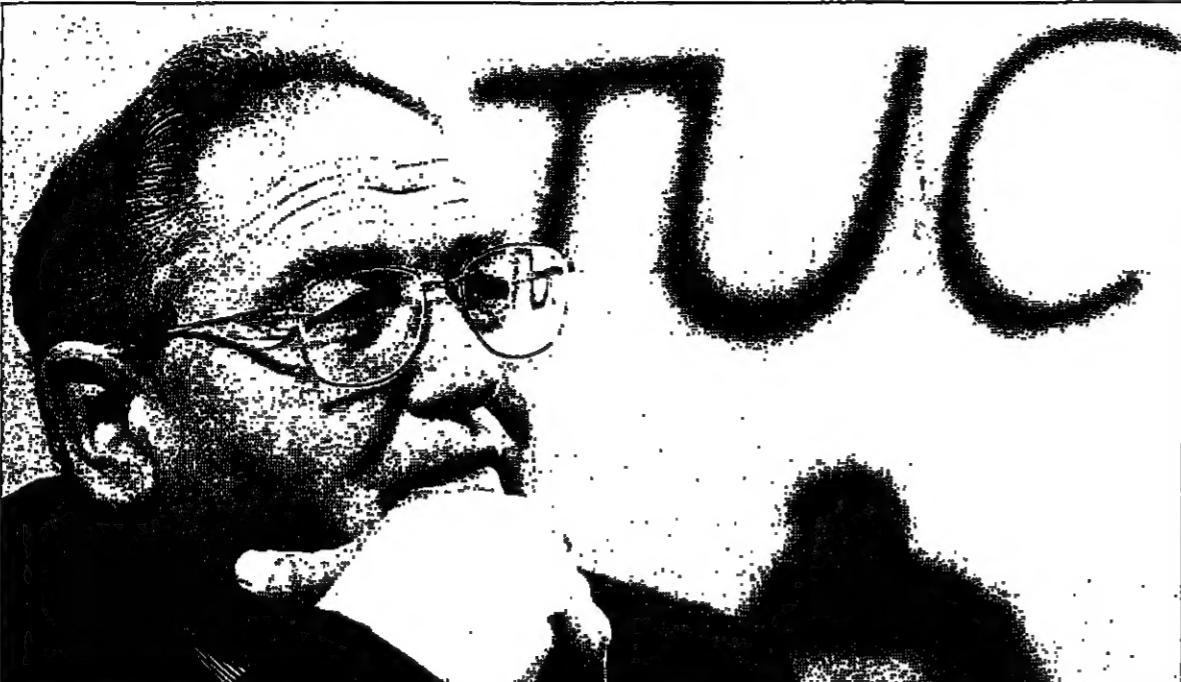
Jonathan Aitken, a former Conservative cabinet minister, appeared at a magistrates court in London yesterday, charged with perjury and conspiring to pervert the course of justice during his failed libel action against the *Guardian* newspaper and *Granada Television*. The charges relate to the account Mr Aitken gave to the High Court of the movements of his wife Lolita and daughter Victoria while he stayed at the Paris Ritz in September 1993 and his claim that Mrs Aitken paid his hotel bill.

It is alleged that Mr Aitken and Said Mohammed Ayas, a former business associate, along with Lolita Aitken, conspired to pervert the course of justice by knowingly submitting false witness statements about the movements of the two women.

Although Mr Aitken's wife Lolita is mentioned on the indictment, she has not been charged with any offence. Mr Aitken faces a total of four charges and Mr Ayas two. Neither has yet been required to plead. John Mason, London

Central bank rebuffs rates demand

Financial Times Reporters in Blackpool and London



In the lions' den: Eddie George, governor of the Bank of England, on the platform at the Trades Union Congress

Press Association

Eddie George, governor of the Bank of England, yesterday told trade unionists that the Bank was ready to cut interest rates if inflation looked likely to fall below the government's target.

"I give you my assurance that we will be just as rigorous in cutting interest rates if the overall evidence begins to point to our under-shooting the target," Mr George said at the annual conference of the Trades Union Congress in the north-west England resort of Blackpool. "There is now evidence that domestic demand growth is moderating and that the labour market is tightening more slowly than before."

But his speech to union leaders, the first time a governor of the UK central bank has addressed the TUC, disappointed delegates, who responded by stepping up calls for an immediate easing in monetary policy.

Many complained that the high level of interest rates and the strong pound was hurting exporters and threatening jobs.

Mr George added that permanently low inflation was essential for economic growth and employment. He played down the risk that international economic turmoil could result in inflation falling below target.

The Amalgamated Eng-

ineering and Electrical Union said interest rates should be cut to relieve pressure on manufacturers. Roger Lyons, general secretary of the Manufacturing Science and Finance Union, said: "This is not a good advert for economics in practice. Demand is less, pressure on the labour market is less and interest rates need reducing."

Mr George's speech coincided with figures showing that inflation has fallen back

to the government's target for the first time since January. Underlying inflation, which excludes mortgage interest payments, fell from 2.6 per cent to 2.5 per cent in August. The Office for National Statistics said price rises for both goods and services were slowing. The retail price index increased by 0.4 per cent to 163.7.

Inflation has been subdued by the strong pound, which has reduced prices for imported goods. But infla-

tion in the sheltered domestic service sector remains relatively strong. The main reason for last month's decline was that the second part of last year's budget increase in petrol prices fell out of the annual comparison. The headline inflation rate fell from 3.5 per cent to 3.3 per cent.

Increased interest payments also dropped off. A sharp jump in seasonal food prices was offset by a slowdown in

household goods and leisure services.

• A third of UK exporters will struggle to survive even if sterling falls to levels that analysts think are fair value, an unpublished survey claims. Richard Adams writes. Eurostrategy Consultants report more than a third of exporting manufacturers say they need sterling to fall below DM2.70 to allow their company "to compete on equal terms in the rest of Europe."

The task force cites the BSE or "mad cow" saga as an example of mistakes in risk assessment by government - in the first place by having too little regulation, then too much. There has been concern that the BSE experience will encourage government departments to overreact to new health threats, as in the case of beef on the bone.

Ironically, following the government reshuffle in July, Jack Cunningham, the minister who implemented the beef-on-the-bone ban, is now responsible for the better regulation task force.

In its first year, it has produced a number of reports urging reform of government regulation and warning against new bureaucracy. The report will also examine

the role of self-regulation in the professions and consider whether the concept of a "fit person" in fields such as financial services introduces an unnecessary barrier to entry.

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See Editorial Comment

GOVERNMENT REGULATION PREMIER URGES REVIEW OF CONSUMER PROTECTION RULES

Blair acts to curb state controls

By David Wighton,
Political Correspondent

A third of institutional investors in the UK have failed to prepare for the introduction of the European single currency, according to a survey of fund managers with total assets of \$450bn (£745bn) to be published tomorrow.

The survey by the National Association of Pension Funds is to be published at the same time as the UK government is exhorting businesses, in a series of television advertisements, to prepare for the introduction of the euro in January.

About 33 per cent of fund managers questioned had failed to change computer systems, train existing staff or appoint new staff to deal with the introduction of the euro. About 73 per cent said they recognised the need to take such action.

This lack of preparedness has worried the NAPF, which is to launch an awareness campaign at its annual international conference tomorrow. "At this late stage we would have expected every single person running every single investment machine to be prepared," said Ann Robinson, the association's director-general.

Ms Robinson believes that uncertainty about the UK's position may have led some fund managers to ignore the issue. "One of the reasons [fund managers] are not fully prepared is that it is so risky and so unknown," she said. "It's a mental thing - some people think it won't actually happen."

The survey also shows that the link between the London and Frankfurt stock exchanges came as a surprise to a large proportion of the City of London. Only 38 per cent of those questioned in July believed that the London exchange would merge with a counterpart outside the UK.

\$1.3bn boost for poorest areas

Tony Blair, the prime minister, yesterday launched a shake-up of the way government works in an attempt to improve Britain's poorest housing estates and neighbourhoods after making a frank admission that over the past 30 years policies imposed from above had not worked. Nicholas Timmins writes. Mr Blair described it as a "10 to

hope that it will lead to a change in government departments' attitude to regulation in areas from food to financial services. The case for a review will be made in the first annual report from the government's better regulation task force which is to be published in January.

The task force, headed by Lord Haskins, the Labour peer and chairman of Northern Foods, will urge an over-

haul of the way government assesses risk and calculates the value of actions to reduce it. For example, government departments currently assess different monetary values to saving a human life. These figures are used in calculations such as assessing whether further investment in rail safety is an appropriate use of national resources.

The report will also examine

make a discovery. In others, a piece of equipment has opened an avenue of inquiry that might otherwise have been ignored.

At Oxford Instruments, a new device regularly begins with the requirements for an experiment. "We will often take a risky contract to develop a piece of equipment for a particular scientist," says Sir Peter.

"If we can crack it, we will make money on developing it downstream."

Sometimes it works the other way round. This year, the company will ship the Helios II, a compact synchrotron, to the National University of Singapore. The university has bought the apparatus to perform semiconductor lithography.

Oxford Instruments' scientists saw that the same techniques used to etch silicon could be employed to make components for microelectronic mechanical systems, or MEMS, nanotechnology devices that combine elec-

tronics with moving parts

tronics with moving parts that have potential uses from sensor arrays to human implants. The company volunteers to send its own researchers to use the synchrotron for this under-

exploited application. The university liked the idea. "They gave us a research grant to work on the machine we sold them," says Sir Peter.

Oxford Instruments has grown by feeding off and feeding into fundamental research. It has become a leading supplier of superconducting magnets for magnetic resonance imaging (MRI) scanners and research, along with other equipment for analysis and accelerator and semi-conductor technology. With nearly 90 per cent of sales outside the UK, it has suffered recently from weakness in overseas markets and the strong pound.

The share price has tumbled from nearly 500 pence to 234 pence in London in less than two years.

The difficult trading conditions were found to be affecting the company's approach to innovation. "We estimate that we were becoming more risk-averse. As a by-product of the necessary tightening, we were trying to play safe, looking at what would generate a boost in earnings per share next year," says Sir Peter.

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Viagra
health
price

NEWS
ON AIRLINE OPERATION
Regulator to investigate
claims of capacity

CINEMA MULTIPLEXES

Operator plans 150 sites

INTERNATIONAL CRIME

Call for coherent strategy

ENVIRONMENTAL POLLUTION

White asbestos ban

PROPERTY CHARGE

Finance minister in

the pipeline's

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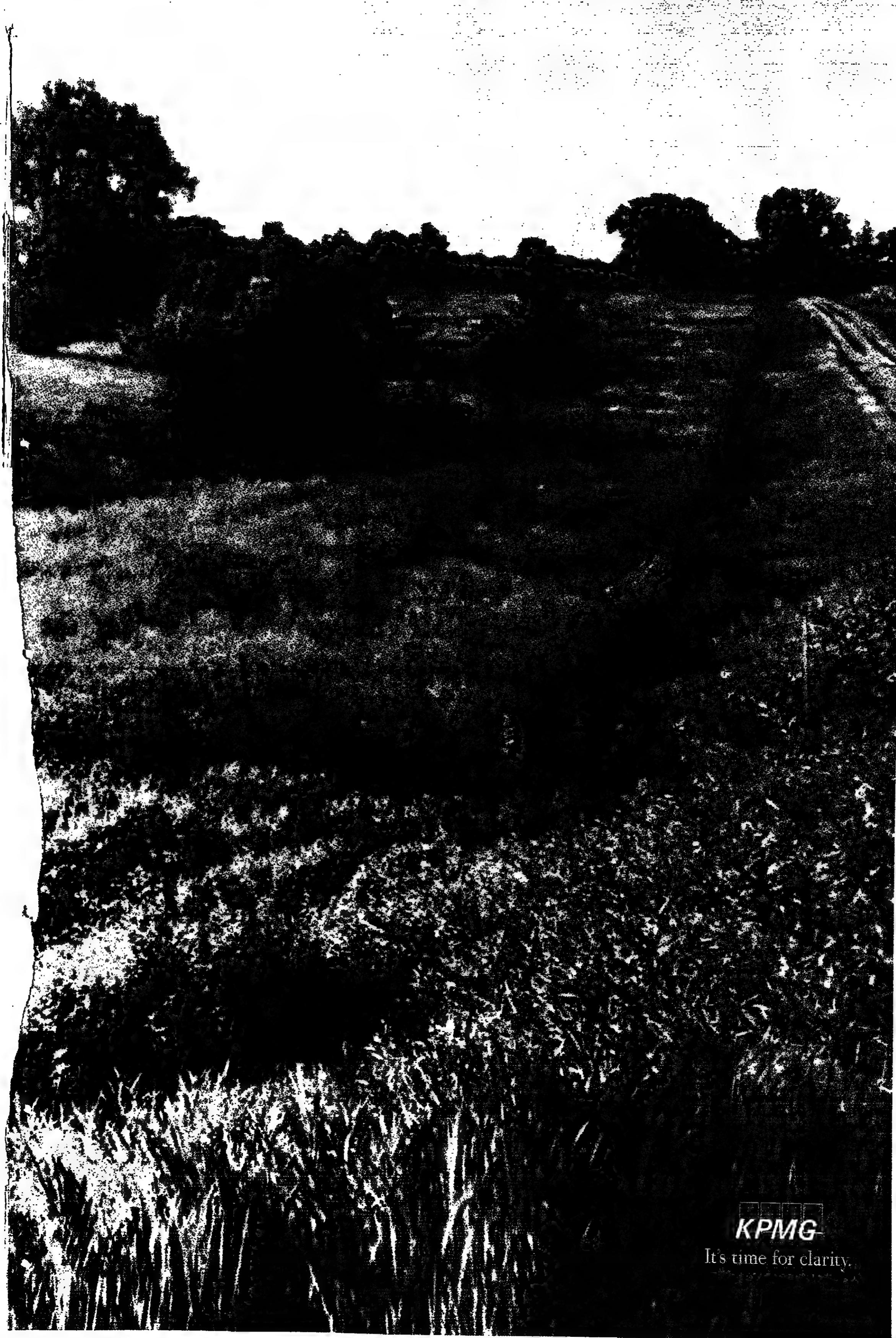
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JOH, in LIA

INFORMATION TECHNOLOGY

CORPORATE NETWORKS NT VERSUS UNIX

A wary dance with strangers

Roger Taylor and Louise Kehoe examine the gradual acceptance of Windows NT

IT An uneasy truce has settled in the battle between Microsoft, which wants to make Windows NT the operating system of choice on corporate IT networks, and the large hardware vendors that sell the computers used by big corporations. Many of these run on a variant of the Unix operating system.

As businesses' IT systems become properly networked, with desktop, departmental server and corporate mainframes linked into a seamless system, interoperability has become the key, bridging the gap between Unix-based systems and Windows desktops.

Furthermore, hardware vendors that were once suspicious of NT because of its alleged unreliability and lack of the scalability needed by very large organisations, are moving to adopt the Microsoft system.

The extent of the acceptance among hardware vendors of NT was underlined by two announcements yesterday. International Business Machines unveiled a

range of significantly upgraded NT-based Netfinity servers. This marks the completion of a turnaround in IBM's approach to NT.

Initially sceptical of NT's capabilities and worried that it could compete with other IBM proprietary systems, the company was slow into the market.

Last April, Lou Gerstner, IBM's chairman and chief executive, acknowledged the error. "We

A Unix-based system offering the ease of use of Windows could be a winning combination

missed this one so badly... [but] we're on the case now," he said. The new Netfinity server is designed to deliver that.

Also yesterday, Hewlett-Packard, which uses Unix on its

most powerful computers, announced a move towards NT. The company said it had used its experience in building reliable Unix servers to develop an NT server with 99.9 per cent uptime.

The move to offer bigger and better NT servers has been driven by Microsoft, which aims to expand its role on the desktop into the corporate data centre.

However, there is a limit to how far this is possible with the current version of NT. Critical corporate applications still demand the robustness of Unix.

Tony Iams, senior analyst at D.H. Brown Associates, the New York-based industry analysts, says: "People are realising that for the foreseeable future Unix and NT will co-exist."

The answer is to increase the interoperability of the two systems - not least by reducing the high cost of trying to make incompatible systems work together. Manufacturers are increasingly doing this.

But although computer builders may embrace each other's systems in the knowledge that the customer demands interoperability, they sometimes have very



different ideas of the endgame.

Last week, Compaq and Microsoft announced moves to develop greater interoperability between the Unix system that Compaq has inherited with the takeover of Digital Equipment and its own NT servers. Eckhard Pfeiffer, chief executive of Compaq, sees this as a long-term strategy to help customers using Unix systems migrate to NT as future upgrades - most importantly NT5.0, due in 1999 - provide greater reliability.

He acknowledges Unix is the best operating system for many customers today, but argues that

Compaq, through its co-operation with Microsoft, will provide the easiest route for customers to migrate to a wholly NT-based system as the Microsoft operating system becomes "industry hardened". But he acknowledges that this trend could take 10 years.

A very different approach was unveiled by Sun Microsystems, also last week. Sun, the last leading hardware vendor to cling exclusively to Unix, said it was going to adapt many of its products to work better with NT. Sun's technology will allow Unix servers to plug into NT networks.

Sun's solution is to make Unix systems work more like Windows from the user's perspective, but to retain the reliability and scalability of its Solaris Unix system. Like Compaq, Sun sees interoperability as a competitive advantage. A Unix-based system offering the ease of use of Windows could be a winning combination.

However, the truce between Unix and NT may not last for long. Hewlett-Packard has already accepted that Unix and NT will co-exist. But IBM's old aversion to Windows could easily be reawakened if the industry leader sees NT invading not only the Unix server market but also its heartland in mainframes.



INFORMATION TECHNOLOGY BRIEFS

Adding a lower price tag to flash memory

Many handheld electronic devices such as digital cameras use flash memory for data storage. But flash memory semiconductor technology has one drawback - a high price tag. A number of companies, including Iomega and International Business Machines, have developed alternatives based on traditional hard disk technology that they claim can provide much higher storage capacity at a fraction of the cost per megabyte.

Iomega, which built its business around the highly successful Zip drive, promises its Click product will provide 40mb of storage for less than \$10, while IBM says its Microdrive is the world's smallest and lightest hard disk drive with a disk platter about the size of a large coin.

IBM's new 170mb and 340mb drives weigh just 20 grams, and like Iomega's Click, are designed for use in a wide range of portable electronic devices including still and video digital cameras, handheld computers, and intelligent phones.

"We are seeing tremendous market interest for the high-capacity and low cost per megabyte microdrive," said Bill Healy, general manager of IBM mobile storage products.

Iomega: www.iomega.com

IBM: www.ibm.com

On track with smart labels

Lost luggage, counterfeited brands and missing stock could soon be symbols of the past, if a "smart label" technology developed by Philips Semiconductors wins market acceptance.

The labels, designed for high-value goods such as electronics equipment and clothing as well as baggage and parcel tracking, contain a programmable integrated circuit called ICODE that can store detailed product information, such as date and place of manufacture, distribution history and warranty details.

Unlike conventional bar codes which need line-of-sight access, Philips' smart labels are based on radio frequency technology and can therefore be scanned from up to 1.2m away without direct access. The chip is powered by the radio signal from the scanner so no battery is required.

The labels can be reprogrammed or added to without having to be reprinted. They can also be placed inside the product packaging to prevent shoplifting without the need for a separate security tag.

www.semiconductors.philips.com

Real-time phone bills posted

Delta Three, the Israeli-based internet telephony company,

has launched an online interactive centre that is

claimed to be the first to

provide real-time billing

information, writes Avi

Machlis in Jerusalem.

Minutes after a call is

placed through Delta Three,

billing details are posted on

to a secure part of Delta

Three's web and are

accessible to account-

holding users, who can view

the data to suit their needs.

For example, users can

transform their calling

information into a pie-chart

that breaks it down by

destinations, duration, dates

or charges.

While many phone

companies provide access

to billing information, Delta

Three says others do not

provide real-time

information, and do not

allow users to turn their bills

into graphs. "This has very

strong corporate

applications," says Elie

Wurtman, Delta Three chief

executive.

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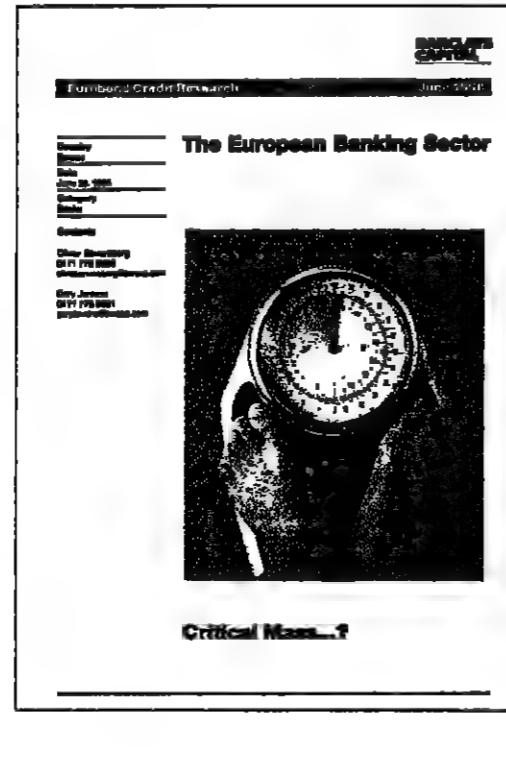
Paul Taylor

CREDIT RESEARCH

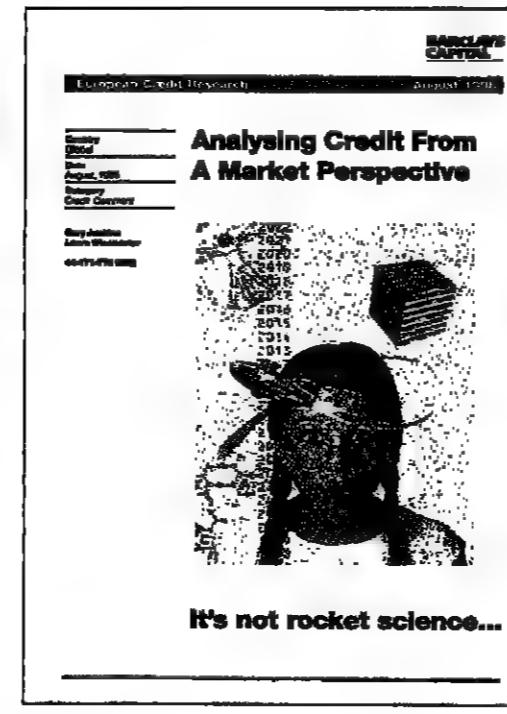
THAT'S ON THE MONEY



First Steps...



Critical Mass...?



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MANAGEMENT

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Imprinting a new service

Argentina's deregulated postal system is a world first and results are being closely observed, writes **Andrea Mandel-Campbell**

HWhen Argentina's dilapidated state-run postal service was handed over to a private consortium a year ago, an experiment of international significance began.

Governments pondering their own postal futures will be scrutinising the success or failure of the Correo Argentino, the world's first fully deregulated postal service.

The consortium, which is being advised by Britain's Post Office, is led by Sociedad Macri, the Argentine conglomerate, and Banco de Galicia, the country's largest private bank.

Success will be measured by whether the new business can turn around \$50m in losses last year on sales of \$470m; pay a yearly fee of \$103.2m to the government; compete against some 300 private mail operators; and make money.

For Pablo González Isla, Correo Argentino's executive director, it is only a matter of time. With estimated losses of \$55m this year, the former Citibank executive forecasts profits of \$20m in

1999 and \$200m in five years.

To begin with, the company cut the head count from 20,300 to 15,000 while bringing in 1,500 new people from the private sector.

Performance bonuses for managers have been introduced - a novel concept for Argentine companies and rare among postal services.

In January, a management system was launched that included a monthly review of goals and a system of performance evaluations. In addition, the introduction of training programmes and, for instance, closed circuit TV to reduce internal corruption, has resulted in a jump in productivity.

Under the terms of the 30-year concession, \$250m will be spent in upgrading a system that had not seen investment in 25 years. A new telecommunications network will integrate the mail's 1,500 branches, allowing it to offer services such as telegrams via the internet and instant money transfers. A new sorting system, imported from Britain, is expected to save workers one to two hours a day.

Five years' time, compared with 2m now.

For the new processing facility to work, Correo Argentino is changing postal codes from four to eight digits in October. The system paves the way for the creation of a national address database and for the development of a lucrative business in direct marketing, which represents as much as 40 per cent of the income of some postal

companies, says Mary Teahan, Correo Argentino marketing director.

Argentines receive an average of seven direct mail items a year, against 183 in the UK, she says. Correo Argentino estimates the new sector will represent 75 per cent of its revenue growth during the next five years.

The company also intends to become involved in printing, merchandise warehousing and databases.

"Correo Argentino should be handling four times more mail compared to similar markets. Direct marketing hasn't taken off in Argentina," says Ms Teahan, former marketing director for RankBoston. "It is an area where we have to create growth - my reputation and my bonus plan depends on it."

But whatever the internal changes, the company's biggest challenge will be luring back customers disillusioned after years of bad service. Remnants of the mail's former self are not hard to find among its dark and dingy branches, where customers must choose between half-a-dozen queues, depending on what they want to buy.

At five newly designed

branches in Buenos Aires, customers can buy everything from stationery to coffee mugs and even take out a bank loan in bright, modern surroundings. Soon, customers will be able to buy air and ferry tickets, lottery tickets and insurance, and pay their bills. The plan is to turn traditional post offices into a string of "mini-malls" that will make up Argentina's largest retail network.

"The good thing about taking over a company like this is it's very difficult to make a mistake - anything you do is an improvement," says Mr González Isla, who has participated in three government privatisations, including that of Edenor, Argentina's largest electricity distributor. "We had an advantage - we didn't know anything about the mail business," he adds.

Peter Douglas, senior adviser from the British Post Office, agrees. Not knowing the business has meant that Correo Argentino has, to its advantage, broken the postal rule book more than a few times, he says. "There are lots of things happening and lots of approaches which will be replicated in the UK and other parts of world."

Sorting the mail privatisation specialist Pablo González Isla says anything would be an improvement



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MANAGEMENT OLDER MANAGERS

Approving
wink for
wise owls

Older people make the most effective leaders, **Alison Maitland** reports

HThrow away those prejudices about older managers lacking energy and vision and women making gentler (or harsher) bosses than men.

An international survey has discovered that the most effective leaders are senior managers who have been in their jobs and with their organisation for years.

Age and length of tenure are more important than gender or ethnic origin in influencing top executives' behaviour, according to the survey by the UK's Cranfield School of Management.

The study sheds light on the question of age and sex discrimination and the debate about the end of corporate loyalty and "jobs for life". Gender emerges as insignificant in determining whether top managers are good communicators, have clear vision or relate well to others in the organisation.

The study challenges the notion that employees make less contribution as they grow older. "The best performers are people who have been in an organisation for a long time, but are also externally focused," says Andrew Korac-Kakabadse, professor of international management development at Cranfield.

These people are termed "team players" by Prof Korac-Kakabadse, co-author of the research, published in the *Journal of Management Development*. They display maturity, realism and tolerance and a commitment to both dialogue and discipline.

The findings are based on two surveys, one involving 750 top managers in the Australian Public Service and the other more than 500 directors in UK National Health Service trusts.

Participants were asked to assess their own attitudes and behaviour, that of their bosses and subordinates, and the impact these had on the organisation's performance.

The findings backed up results from Cranfield's study of leadership qualities among 6,100 private sector directors in 12 countries during the past three years.

The "team players" in the Australian civil service were aged 45 to 55, had 15 to 25 years' experience and had been in their jobs for five to 10 years.

They supported their staff, encouraging them to express their views. They had learned to live with their own mistakes and held a positive view of the organisation while acknowledging its inadequacies.

"They recognise that managing a large organisation is in itself problematic," say the authors. "The problems and issues that arise are never-ending."

These managers insisted on being regularly briefed and often took longer to act because they spent time persuading others to support a chosen action.

But their positive attributes also laid them open to "nasty politics" which could lead to the chop, says Prof Korac-Kakabadse.

"They've worked their way through and have no more axes to grind. They are more interested in servicing the external market and they take things at face value. That leaves them vulnerable to the more negative interactions that can take place in dysfunctional senior management groups."

By contrast, younger senior managers aged 26 to 35 (dubbed "radicals") were impatient of others and critical of their organisation. Their daunting presence and high demands could inhibit dialogue and promote anxiety among others.

Gender emerges as insignificant in determining management effectiveness

"The short-term nature of the manager's time horizon is likely to engender too critical a view towards themselves and others," the study says.

A third group, "bureaucrats", were older managers who had held more senior positions but had been in their jobs for a shorter time than team players.

Disciplined and systematic, they were natural communicators. But they displayed frustration with the organisation, could dominate others and never stayed in the job long enough to see through changes.

The survey of NHS managers found relationships between top team members were likely to be more positive the older those members were.

"Older senior managers emerge as more disciplined... more able to take a balanced view on issues before reaching a decision and more likely to evolve positive relationships with colleagues, subordinates and people from other departments and external agencies than younger colleagues."

But if older people can make better managers, what about the boredom factor of routine? The study found that these pressures increased over time. But team players came to terms with their negative emotions "by taking a more balanced view of their life".

*Demographics and Leadership Philosophy: Exploring Gender Differences, *Journal of Management Development* (Vol 17, Nos 5 and 6, 1998).

COMMENT & ANALYSIS

Scotland's independence is now a real possibility, and would be more momentous than has yet been grasped in the sour philippics exchanged within the Scots political class.

It would end one of the very few political unions that has worked for centuries. It would end the claim by the UK government that its programme of constitutional reform will renovate the Union. Instead, the Labour government would become the administration that "lost Scotland".

It would further isolate the unionists of Northern Ireland, who are being coaxed into a power-sharing arrangement with Republicans, partly in exchange for commitments to bolster the Union with Britain. It would greatly sharpen the dilemma of the Welsh about whether to go for independence. It would pose much more acutely to the English the question of what sort of nation England would be if it were on its own.

Scottish independence could even have European and wider implications, holding out the power of example to such diverse forces as the Basque and Catalan separatists, the Parti Québécois and even Italy's Northern League.

In the months ahead of elections to the new Scottish regional assembly next year, UK politics will be haunted by the question: will the Scots do it?

Most of the historic reasons for Scotland to remain part of the UK have decayed. For 400 years after the Act of Union in 1707 Great Britain was at the forefront of economic growth and its world power was growing. Now, Britain has neither an imperial nor a missionary purpose - and Scots were active in both those spheres.

At the same time, the existence of the European Union lowers the cost of independence for small countries by providing them with a free trade area in which member states may not discriminate against each other and by creating a common currency which will relieve the Scots of the need to create one for themselves, should they qualify for monetary union.

The result has been a surge of Scottish feeling that

Losing Scotland

Over the next two weeks, John Lloyd will be reporting on the state of the less-than-United Kingdom. He starts in the north



affects even those hostile to independence. The Conservative party, the only big British party that still believes in a unitary state, was wiped out in Scotland in last May's general election and is painfully reassembling itself on a devolutionist programme. In his office in Edinburgh's New Town, where the very names of streets and statues affirm the Union, David McLeitchie, the likely next leader of the Scots' Tories, says: "We want to get away from the unionist fundamentalism of the last two elections. We must be seen to be doing what is best for Scotland."

"We've lived too long with the habit of blaming someone else, usually the English," says Hamish Morrison, who runs the Scottish Fisherman's Federation in Aberdeen. "It's left us dependent."

Mr Salmond is doing more than gaze at this image of Scottishness; he believes Scotland will be robust enough to sustain a rise in income tax for those earning more than £30,000 a year.

The Nationalists' claim to the social democratic mantle does not amuse Labour MPs and ministers who, both in the Scottish office and in government, are largely left-wingers. Now, they must grit their teeth and justify the retention of the Trident nuclear force, which is based at Faslane, on a lovely west of Scotland loch. It is the Nationalists who want to remove it.

"It's inconceivable we

would retain it," says Mr Salmond, raising his voice an octave. "Inconceivable that England would base its main nuclear deterrent in a foreign country."

Scotland, then, would become yet another free-rider under a nuclear umbrella it would not pay for. The SNP budget identifies savings of £55m from

the SNP's easy assumption of a social democratic morality is open to attack as being high taxing, high spending and irresponsible. The party is wooing business and recently proposed a sharp (but imprecise) cut in corporation tax.

At the same time it promises to match whatever Labour offers the unions, who will be powerful in an independent (or devolved) Scotland. Their influence was shown clearly when Gus MacDonald, a former militant shipyard worker turned media businessman became Scottish industry minister, and a vital part of Labour's Scottish policy. "My first call," Mr MacDonald says, "was on the Scottish TUC. The message is partnership... the days when you joined the union to bash the bosses are over. This is a small country; there's a greater habit of consensus."

But what kind of independent country might Scotland be? The surge towards independence is usually described in terms of the Scots character groping for free expression.

The particular expression varies. For Alex Bell, research director of the Scottish National Party, which doubled the number of seats it held in the last elections, the first necessity is to remove it. "It's inconceivable we

But not a greater habit of

 John Lloyd
on Britain

enterprise. The country that produced Adam Smith seems to have turned it back on the "invisible hand" of capitalism in favour of corporatism and, often, a sour suspicion of capitalists.

New business start-ups are 30 per cent below the UK average. Mr Morrison, a former director of the Scottish Business Council, "there is little of the creativity and drive you need to succeed in the new knowledge industries. Scotland was been lucky with its economy in the 19th century. Now, you need more than luck."

Business is worried by nationalism. The big insurance companies whose main market is in England are worried that higher costs in Scotland will force relocation. But they are too canny to upset the national *Geist*. Many business people say privately they think independence is inevitable; and it "need not be too bad".

Calm MacDonald, MP for the Western Isles and a Scottish Office minister, thinks there is a choice short of independence. "It's the example of a nationalist party which has achieved very large autonomy for its region but has never put the issue of independence to the question." Mr Salmond highlights the difference: "Catalonia is powerful because it can determine the future of the Spanish government. Scots MPs cannot do so, except briefly and exceptionally."

Many people - and not only in Scotland - reckon that the government's current plan for devolution may prove unstable and that arguments over which regions get what money will lead to a more radical devolution than the one currently proposed.

It is often said that the amount of power that will actually be devolved will be determined by economics, appealing to stereotypical hardheaded Scots. On independence, though, there is no "essence of Scot" that is hardheaded. The tide of nationalism now appears to be carrying along the intelligentsia, some of the business classes and professions and the bulk of the people. But the government might then start fresh with a new stabilisation programme. If it does, the EU should offer two things to Russia and Ukraine immediately:

• Emergency action to stabilise their currencies, including substantial financing for a currency board

PERSONAL VIEW M. EMERSON AND D. GROS

Saving Russia

The EU should lead any initiative to help Russia, and see the crisis as a chance to reinforce a wider European order

The Russian crisis is now of extraordinary gravity. Hyper-inflation is possible within weeks. The circumstances could become comparable to those which preceded the Russian revolution of 1917, or which led to the rise of fascism in Germany. Yevgeny Primakov's nomination as prime minister may calm the political cauldron in Moscow for the time being. But he cannot escape the financial crisis, and his appointment of Victor Gerashchenko as head of the central bank seems likely to get the printing presses working overtime. As if this were not enough, Ukraine is in deep financial crisis too.

The European Union is deeply affected by the crisis and should lead any international response. At stake is the geo-political stability of Europe; the EU business upswing, which could be overwhelmed by a global recession; the smooth launch of the single currency, which could be upset by financial crisis; and the EU enlargement process, because accession candidates are vulnerable to large capital outflows. Any one of these four risks is grave enough, let alone the nightmare of all together. On September 3, the European Commission assessed the likely consequences for the EU and its accession candidates as "limited". This is inadequate.

The EU should not write off the Primakov-Gerashchenko regime. Who knows what their choices will be? Some rise in inflation looks inevitable for a few weeks to wipe out arrears of wages, pensions and inter-enterprise debt. But the government might then start fresh with a new stabilisation programme. If it does, the EU should offer two things to Russia and Ukraine immediately:

• Emergency action to stabilise their currencies, including substantial financing for a currency board

exchange rate and how to close the gap between government spending and revenue, which is large in Russia and Ukraine. The first point can be addressed by requiring banks and others to match the currency denomination of their assets and liabilities (if a bank has dollar assets, it must have equivalent dollar liabilities).

Even if Mr Primakov chooses hyper-inflation, perhaps attempting to suppress it by some price controls, the EU can still act: it should save the Ukraine from the same fate, rather than let the Russian crisis extend into central Europe. A Ukrainian operation would not be that expensive and could be a useful example for Russia. If aid is to be effective, it must be made impossible to convert the money into capital flight, as happened before. The only way to do this is by erecting a wall between the government and financial markets. This is a necessary condition for a currency board to function and is the main reason why many economists now support this solution for Russia.

If the Russian and/or Ukrainian governments can meet the right conditions, a currency board should be viable with about 30bn-35bn euros (305bn-341bn) of external money. Europe should provide the lion's share. Just as the US Treasury acted quickly in the Mexican crisis, so in the case of Russia, the lead role should be with the EU. We propose that the EU should guarantee through its budget about 30bn euros towards any stabilisation fund. The US and Japan could then add 60bn-70bn euros each. The double is best pegged to the euro for reasons of simple trade structure, but more importantly to help the EU to rise to the challenge.

Of course, all this assumes that the right conditions are in place. If they are not, providing credit is pointless. The two most important problems to address are how to prevent banks and enterprises taking bets on the CEPs, Brussels

LETTERS TO THE EDITOR

Only monetary solution will avert export of Japan's liquidity trap

From Mr Robert Fullam

Sir, The wealth effect's impact on the global economy as described in Martin Wolf's "Awaring the worst" (September 9) should have been a topic of discussion after Japanese equity and property valuations were halved in the early 1990s. The subsequent erosion of financial security in Japan now threatens to hold hostage the rest of the world and cause a global liquidity trap not witnessed since the great depression.

The roots of this "once-or-twice-in-a-century" cycle of economic events lie in technological innovation. Simple invention leads to productivity gains that relieve upward inflationary pressures and cause interest rates to fall as asset prices rise. A period of rapid wealth accumulation eventually ends when a "speculative bubble" bursts and financial retrenchment ensues. The global peak in

interest rates in 1921 set the stage for bubbles to burst in the 1920s. The 1981 spike in interest rates may offer the same results and prove that normal economic projections are of little consequence.

While one cannot change the course of economic cycles, monetary policy can smooth the process. Fortunately, wealth preservation became a US monetary policy concern well before recent headlines. Alan Greenspan, Federal Reserve chairman, has consistently taken account of Japan's economy in his testimonies and policy, preventing the export of Japan's liquidity trap to America. Thus, he places much more import on the effect of changing asset prices on international wealth than domestic economists care to do.

Relating domestic inflationary pressures to the less predictable issue of wealth preservation and global

trends appears dovish but is actually a unique and bold revelation by a central banker. However, lower interest rates in the US or fiscal spending in Europe will not solve a liquidity trap in Japan. With Japanese interest rate and fiscal policy ineffective, money supply targeting remains the sole untested method of restoring long-term economic health.

At present, broad money supply growth in Japan is an anaemic 3.8 per cent. Reinflating the country's monetary would change domestic spending patterns, restore confidence, cause nominal interest rates to rise, unbind fiscal policy, and prevent additional "beggar-thy-neighbour" devaluations. Reverse-contagion would take its course.

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Lame duck president the worst prospect

From Mr Robert Mudge

Sir, Maybe the choice for Congress is not as grim as it seems ("Grim choice for Congress", September 14). Surely there are those within the House who feel this is the appropriate time to redress the balance of power in their favour. The president is already weakened, now may be the time

to plunge the dagger even further. Certainly, no one can wish for a repeat of the recent summit with Russian President Boris Yeltsin, where Mr Clinton was so busy apologising for his domestic misdemeanours that the more important issue of Russia's financial troubles was disregarded.

Even though the impeach-

ment process will be lengthy, the prospect of a lame duck president in office for the next 18 months may seem more interminable.

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When lives not wasted in defence of ideology

From Mr Nicholas Denton

Sir, I really must take issue with the statement by Nigel Andrews in his review of *Saving Private Ryan* ("A film for simpletons and sentimentalists", September 10): "Surely the inhumanity of war is the human story, the cruelty at once enormous and reductive, the waste of individual life in an expansion of ideology or fanaticism."

I do not know how old Mr Andrews is or whether he

has any knowledge of the issues behind the second world war. But his comment seems to put those who fought on behalf of the "ideology" of democracy on the same footing as those who fought for the ideology of fascism. Forgive me if I seem too idealistic and naive for your sophisticated organ, but surely the second world war was not a war between two ideologies of equal worth during which many human beings were needlessly sacrificed but, by con-

trast, a war between an ideology for all its faults worth defending and a repugnant ideology which deliberately aimed at annihilation of an entire race and subjugation of many others. Mr Andrews may feel those who died in the allied cause wasted their lives, but I and I am sure many others, do not.

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Microsoft's bought-in growth not to be ignored

From Mr Bill Pleser

Reading "Waiting to connect you" (September 10) by Roger Taylor and William Lewis I am taken by their mischaracterisation of the role M&A has played in the creation of the Microsoft product empire. The authors use Microsoft as the model of organic growth to counterbalance the value of M&A in technology companies with the statement "Microsoft, the world's largest software producer and one of the two largest companies in the US [sic], has grown almost entirely through organic growth."

I wonder how the following list figures in their conclusion:

- MS-DOS, acquired from Seattle Microcomputer/Steve Patterson.
- Microsoft Word, acquired as a character-based DOS product.
- Microsoft Excel, acquired as a Mac product.
- Microsoft PowerPoint, acquired as a Mac product.
- Microsoft FoxPro, acquired from Fox Software.
- Microsoft Visual Basic, acquired substantially through contract development.
- Microsoft SQL Server, acquired licence from Sybase.

There are many others of course. Microsoft deserves credit for the continued development and enhancement of these products, and for the marketing might that has made them the *de facto* standards of the computing world. Most on the list were languishing with their original authors. That is precisely the point. M&A is an integral part of the software "food chain", even if you are Microsoft.

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Wednesday September 16 1998

Power failure in the White House

Even if Bill Clinton survives the threat of impeachment, his capacity to exercise effective political leadership during the remainder of his term in office must be seriously in question. That would be a worrying prospect at any time. It is particularly so at a moment when hopes of stabilising global economic turmoil hinge on Washington's ability to take the lead. How should the rest of the world cope with the uncertainties created by Mr Clinton's plight, and what, if anything, can it do to reduce them?

The first lesson is to keep the risks clearly in perspective. In one sense, the immediate impact of the Lewinsky affair on the conduct of US foreign economic policy may be fairly limited. Fears of a power vacuum in the White House may unsettle financial markets. But the most critical decisions on how to respond to global economic problems lie not with the US president, but with Alan Greenspan, the Federal Reserve chairman.

True, Mr Clinton is likely to find it harder to secure legislation from Congress. But the threat of lame-duck status during his last two years in office faced him well before his latest troubles. Apart from his stalled attempt to obtain increased funding for the International Monetary Fund, he is currently seeking no vital piece of international economic legislation.

Nonetheless, Mr Clinton's predicament could pose serious dangers. The biggest is that he will be less able to withstand misguided Congressional moves which would make global economic problems worse. There are growing concerns that the deepening US trade deficit will

increase pressure for unilateral import restrictions, particularly if US growth falters. Mr Clinton's resistance could be further undermined if his efforts to avoid impeachment tempt him into deals with more protectionist-minded Democrats in Congress.

The scope for America's partners to influence such developments is severely limited. But if anyone can hope to play a restraining role, it is the European Union. Not only is it the biggest US trade and investment partner. But both sides have been actively seeking to strengthen their political and economic links. One result has been to sanitise the EU to the need to engage more effectively with Congress.

But to stand a chance of success, the EU must meet at least two conditions. One is to show greater awareness of the threats posed by global economic instability. Until recently, it has seemed preoccupied mainly with their implications for the euro. The EU cannot hope to keep the US internationally engaged if it persists in navel-gazing. It must also avoid provocative gestures. That means eschewing loose talk about the euro becoming a rival to the dollar, and ensuring that its trade initiatives, such as the proposed agreement with Mercosur, are not seen as mischievous attempts to upset the US.

The EU's own institutional and political constraints prevent it from aspired, at least in the foreseeable future, to rivalising US global leadership. But at a critical stage in US political history and in the world economy, it needs to do all it can to ensure that leadership continues to be exercised as effectively and benignly as possible.

Tricky alliances

One of the drawbacks of democracy is that a fragmented vote can create a weak government. Sweden, where the Social Democrats have been in office for 46 of the past 55 years, might be considered immune from this tendency. This Sunday's elections will prove otherwise.

Until recently, Swedish political parties were aligned according to a socialist/non-socialist split. Now, that scene has fractured. Issues such as Europe and nuclear power have divided the parties. Meanwhile, the Social Democrats' policy of fiscal austerity, though economically sound, has lost them support. It is no longer clear how a workable government will be formed.

After Sunday, the Social Democrats should remain the largest single party, but with a greatly reduced share of the vote. The rightwing Moderates, the other major party, are unlikely to gather enough support to be able to form a coalition. There is little doubt that the SDP will be in government; the question is who will support them.

Goran Persson, the prime minister, would like to continue working with the smaller non-socialist parties, one of which, the Centre Party, has supported the present government. But

these centrist parties are not impressed with the SDP's policies, and have been campaigning for a non-socialist government.

An alliance with the ex-communist Left party, perhaps together with the environmentalist Greens, would be easier to negotiate. But, as Mr Persson is well aware, the Left is likely to extract a high price for support.

Already, they are demanding that the SDP use Sweden's experienced budget surplus to create 100,000 new public-sector jobs, rather than to repay public debt.

Faced with these difficulties, the SDP could choose a third route of muddling through without any firm alliances, relying on the support of different parties for different issues.

Whatever the SDP does, the government will inevitably be weakened. Squabbles over alliance-forming could delay action on important issues, particularly tax reform. And early membership of European economic and monetary union will remain unlikely, as the anti-European stance of two potential alliance partners, the Left and the Centre parties, reinforces the SDP's scepticism and the public's opposition. If he wins, Mr Persson will need great skill to negotiate the next four years.

Impotence pains

Around the world, health systems have reacted in sharply differing ways to the challenge of paying for Viagra, the anti-impotence pill which gained its licence for Europe use yesterday. Germany has decided that it will be available only privately. Belgium and the UK have it under review. In the US, half of health plans won't pay for it, but Medicare, the health system for the elderly, will.

The challenge for those responsible for authorising payment is to decide a set of principles which can be applied not just to Viagra but to other "lifestyle" drugs which are just over the medical horizon – obesity drugs and memory enhancers, for example.

Viagra should plainly not be available through public health services for purely recreational use. But given the misery that impotence causes, the drug clearly should be provided for people with a genuine clinical need – diabetics, and those demonstrably impotent due to prostate surgery or other definable clinical causes.

In seeking to control the potential cost – and possible abuse – of Viagra, the health system will be tightly drawn guidelines will be needed. But those in charge

should not distort hospital priorities – as the UK threatens to do – by seeking to restrict prescribing purely to specialists.

Beyond that – and because impotence is not an all or nothing condition, but runs along a continuum – regulations should be eased to make private prescribing of the drug easier by ordinary doctors. That would allow any usage which might be termed "lifestyle" rather than clinical need to be catered for under medical supervision at the price of hiring a couple of visitors, rather than on the black market.

This twin-track approach could work equally well for memory enhancers, for example, if they assist in diseases such as Alzheimer's, but also turn out to improve the normal memory of a 70 year old to that of someone 60.

Viagra should plainly not be available through public health services for purely recreational use. But given the misery that impotence causes, the drug clearly should be provided for people with a genuine clinical need – diabetics, and those demonstrably impotent due to prostate surgery or other definable clinical causes.

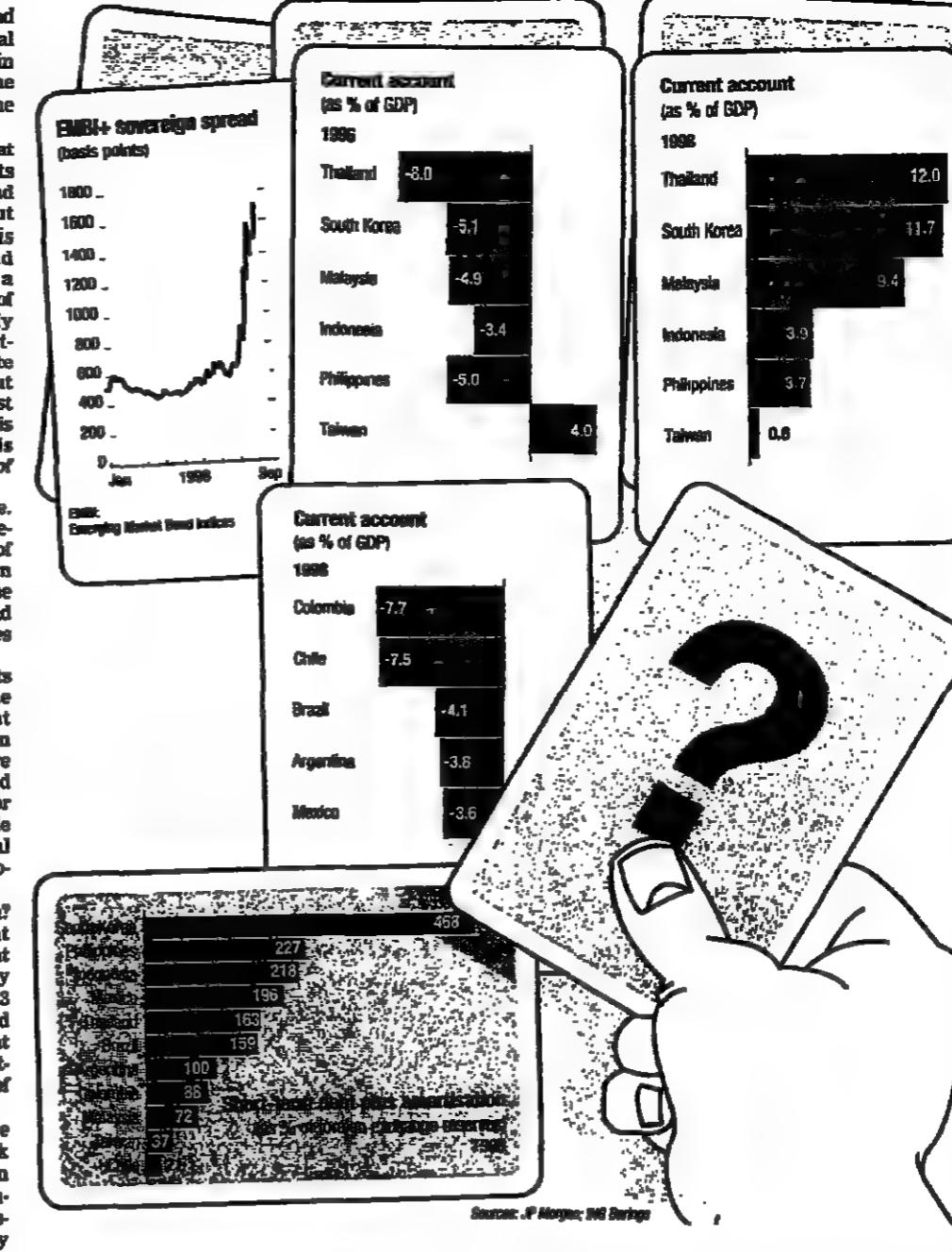
In seeking to control the potential cost – and possible abuse – of Viagra, the health system will be tightly drawn guidelines will be needed. But those in charge

COMMENT & ANALYSIS

Supporting a house of cards

The G7 must make some painful choices now if it is to halt the crisis in the world economy, writes Martin Wolf

How Latin America stacks up against Asia



lara. It might also be an excuse for a Chinese devaluation.

This raises the second question, which is how to halt the contagion, particularly in Latin America. A glance at the chart shows that a number of Latin American countries are now running current account deficits as large as those of the afflicted Asian countries, before their collapse (see chart). In Mexico and Brazil, the ratios of short term debt to foreign exchange reserves are similar to those of adversely affected Asian economies.

With 45 per cent of Latin America's gross domestic product, Brazil is the keystone in the arch. It is crumbling: \$12.7bn of capital has fled the country this month. The fiscal deficit has been 7.8 per cent of gross domestic product (GDP) over the past 12 months. Interest rates have been put up to 60 per cent, to support the currency. This is obviously unsustainable.

A case can be made for trying to hold the line until after the presidential election, due on October 4. After that, a big fiscal package should be introduced. Stopgap measures, including tighter exchange controls, and a standard IMF package might suffice. But when risk premium on emerging market debt are as high as they are today, the only sure escape is for the G7 to act as a true lender of last resort.

That would mean it would cease to provide modest sums in limited tranches, but would offer huge sums up front and almost unconditionally. For Brazil, a line of credit of \$100bn would surely do the trick. Given the present panic, there is also a strong case for this. But it will not happen – at least not on that scale.

The safest alternative is to float the real before both the reserves and the government's

Aggressive monetary emission would expand Japanese demand. It would also weaken the yen

credibility burn away. This would be an unhappy outcome. Yet in conditions that, for emerging markets, increasingly rival the early 1990s, it looks like the least bad option. Without massive external support or exceptionally strong fundamentals, fixed exchange rates cannot survive present conditions.

This leads to the third immediate question: how to bring about recovery in the most afflicted economies. Afflicted they are. The swing in Thailand's current

account between 1995 and 1996 is now expected to be more than 20 per cent of GDP, from a deficit of 8 per cent to a surplus of over 12 per cent. In South Korea, the adjustment is expected to be close to 16 per cent of GDP and in Indonesia more than 14 per cent.

Given this brutal consequence of last year's capital flight, it cannot be surprising that they are all in depression.

What can be done to help them escape? The short answer is that the chief priorities are an easy monetary policy and elimination of the overhang of internal and external debt. Progress has been made on both fronts, particularly by South Korea and Thailand.

Korea's overnight interest rate fell from 22.1 per cent in March to 8.6 per cent at the end of last month. Thailand was able to lower its inter-bank rate from 24.5 per cent to 14 per cent. The exchange rate is being stabilised, quite naturally, by huge improvements in the external balance and structural reforms. South Korea's foreign exchange reserves grew by \$18bn, to \$45bn, between February and August alone.

Unfortunately, merely lowering interest rates will not push the economy into a strong recovery, because the debt overhang must be eliminated if banks are to lend and companies to invest. South Korean and Thai banks are esti-

OBSERVER

Vulture has his wings clipped

Foreigners are swooping on Japan to pick up assets on the cheap. But it seems that not all vultures are flying high.

Earlier this year, Martin Whitman, who runs the Third Avenue Value Fund, a respected US investment fund, thought he spotted a particularly attractive buy – a cheap Japanese bank.

True, analysts were muttering about Long Term Credit Bank's bad loan exposure. But Whitman believed that the bank had a great future through its alliance with Swiss Bank Corporation.

So he bought a big slice of shares this spring. Whitman has not yet revealed the scale of his subsequent loss, but the share price has dropped to a record low of Y19 from over Y300 earlier this year.

A lesser man might have simply given up, not least because LTCB's future has now become politically controversial in Japan.

But Whitman, whose personal motto is "safe and cheap" has bitten back: he has sued Long Term Credit Bank in a US court for failing to forgive its debt to subsidiaries without demanding a restructuring. This doesn't raise eyebrows in Japan, but Whitman argues that it's at odds with international norms.

Picking winners on the Tokyo stock markets is hard enough.

but it's probably easier than pushing US corporate culture on a Japanese culture.

Trondheim trek

Trondheim, Norway's medieval capital, is mainly famed for the magnificent 11th century Nidaros Cathedral. Now it looks set to become a banking centre.

It might seem odd to base the country's biggest financial services group – the merger of Christiania Bank, Fokus Bank and the state-owned Postbanken – in the far reaches of western Norway, an hour's flight from the fleshy bits of Oslo.

But regional sensitivities have helped derail half a dozen bank mergers in the last year or so – the latest was Oslo-based Den norske Bank's attempt to swallow Trondheim's BN Bank.

The brokers of the latest deal chose Trondheim, home of Fokus Bank, over the Oslo base of the much larger Christiana Bank. The chances of official approval for the deal won't be harmed either by naming Tom Hermansen, president of state-owned telecommunications company Telenor, as chairman.

At least Oslo might get a boost to its glitzy new airport which already has several high-flying weekly commuters – like Stavanger-based Statoil's Harald Norvik – who are reluctant to cut their ties with the capital. So will Tom Ruud, chief executive of Christiana and of the merged

bank, move to Trondheim or spend Monday mornings in Gardermoen's departure lounge?

Off the pitch

Hungarian prime minister Viktor Orbán seems to have persuaded Austrian chancellor Viktor Klimek to co-operate in a joint bid to stage the 2004 European football championships. But his finance officials seem to think there's quite enough reconstruction to be done without rebuilding Hungary's crumbling stadia.

Yesterday, economic affairs minister Attila Chikan told foreign businessmen Hungary would end up \$75m in the red from the tournament, even counting "all the extra beer consumed". But, he said, politicians with footballing credentials might want to go ahead. He didn't name names, but it seems that a university side called József Attila once had a skilful leftwinger. Name of Viktor Orbán.

AT&T says reticence is only to be expected as all contracts have confidentiality clauses. Which leaves Nettles to struggle with what psychologists like to call "lack of closure".

Daim fortune

Daim Zainuddin, put in charge of Malaysia's economic recovery a few months back by prime minister Mahathir Mohamad over the head of the then deputy prime minister Anwar Ibrahim, is beginning to learn about the downside of power in Malaysia.

When Daim was on the way up, poison-pen letters filled with accusations against Anwar had been circulating for over a year. Eventually, a book repeating the allegations was published and Anwar – who has vigorously denied them – was sacked.

Yesterday, a six-page anonymous poison-pen letter about Daim began making the rounds. Just a warning shot, or the beginning of the end?

Netted

It has been a rough couple of months for Patrick Nettles, head of fibre optics leading light Ciena. Profits have halved, shares have fallen more than 80 per cent and his plan to have Ciena bought by telecoms equipment maker Tellabs has been junked.

Much of Nettles's misery is down to AT&T: it put a very large spanner in the works by cancelling an order from Ciena

estimated by Deutsche Bank to have non-performing loans equal to over 40 per cent of GDP. In both countries the dead weight of domestic debt is substantially more onerous than the external burden.

Encouraging those countries to sort out the internal debt overhang is an essential part of the cure. Thailand has made substantial progress already. But it is equally important to speed up negotiations over the external burden. The G7 has harsh words for countries that "embrace unilateral action on debt as a substitute for reform and co-operation". (They mean Russia). The question, however, is what they are doing to help eliminate unpayable external debt, not least that owed by the private sector. Debt-equity swaps, debt buy-backs and all the other techniques employed in Latin America during the 1980s need to be brought into play now.

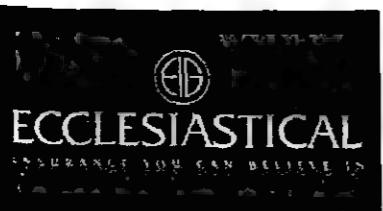
Where then does that leave the heterodox recommendation by Paul Krugman of the Massachusetts Institute of Technology that afflicted countries should impose short-term controls on capital outflow? The immediate answer is that such a policy does little to eliminate debt overhang or promote policy reforms. But it might permit a country to run a lesser monetary policy, without risking a collapse in the exchange rate. This could help – or so at least Mahathir Mohamad, prime minister of Malaysia, believes.

The chief objection is that the policy is likely to turn into a semi-permanent attempt to avoid resolving underlying difficulties rather than a temporary means to facilitate recovery. If so, there will be still greater difficulties further down the road.

Malaysia avoided accumulating much short term debt, which is why it has avoided the unenviable embrace of the IMF. But its overhang of unpayable domestic debt is estimated at over 30 per cent of GDP. What will happen if an already insolvent financial system is not just encouraged, but forced, to expand domestic lending? The answer is that it will lend still more to politically well connected borrowers. The already overwhelming burden of bad debt is then likely to grow rapidly. In a country that already has a ratio of domestic credit to GDP of 1.7 – among the highest in the world – the final outcome is likely to be a serious inflation.

In short, for emerging markets, tight controls on capital outflow could do more harm than good. If they are to be avoided, greater help from rich industrial countries will almost certainly be needed. For the latter, five conclusions stand out:

- If Japan does not adopt alternative measures, massive monetary expansion and yen weakening seem inevitable and probably, on balance, desirable.
- If Japan does do this, it will at least force easier monetary policy on the US and Europe.
- It will also trigger a further general devaluation of the emerging market currencies against the US dollar, the euro and the pound.
- If the G7 wants to halt the contagion, it will have to act as a true lender of last resort, on a vast scale, starting with Brazil; and finally:
- If counterproductive exchange controls are to be avoided and easier monetary policy encouraged, urgent attention must be paid to elimination of unpayable domestic



FINANCIAL TIMES

WEDNESDAY SEPTEMBER 16 1998



THE LEX COLUMN

Follow the leader

Better late than never. The Group of Seven leading industrial countries has at last acknowledged that the world is facing a serious financial crisis, deserving their attention. And Monday's statement, hinting at co-ordinated interest rate cuts, promises a return to active world leadership. This has rightly helped to reassure investors and bring some calm to financial markets.

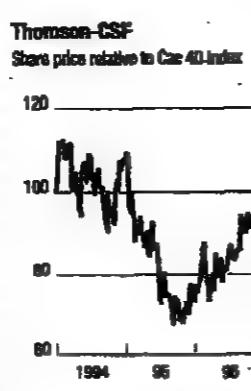
But unless these words are followed by deeds, their balm will soon fade. And this raises the first question: is the G7 preparing to intervene now, or only if things get worse? With apparent dissension in the ranks – Hans Tietmeyer, Bundesbank president, said yesterday he saw no reason for Europe to relax its monetary policy – it may take more bad news to prod the G7 into concerted action. That, of course, is hardly good for the markets.

Mr Tietmeyer's comments raise a second point. Are lower rates the panacea the markets think they are? They might help sustain growth in the western economies, a laudable aim. But they could equally fuel inflation in the US and Europe and complicate the transition to the euro. Lower western rates will bring only limited relief to emerging markets given the risk premiums investors are now demanding, so they may not stop contagion. And it will take a much more comprehensive approach to cure the fundamental problems facing the likes of Japan and Russia.

Capital controls

Are capital controls coming back? News that the Group of Seven is considering whether they could be desirable (for developing countries, presumably) might suggest so. Certainly the turmoil in emerging markets has shaken the consensus that global prosperity is best advanced by the free flow of capital across frontiers. But it is important to distinguish two different types of control. Controlling money flowing into a country – particularly borrowing in foreign currencies – may reduce its vulnerability to a crisis. With luck, that is all the G7 is thinking about.

Stopping money flowing out in the midst of a crisis is another matter. Some advocates say such controls can be used to maintain the level of an exchange rate



while cutting interest rates, as Malaysia has done. But it is hard to see what long-term benefit there is in supporting an overvalued exchange rate while running excessively loose monetary policies. Moreover, in most crisis-affected countries, the core problem is not a sliding exchange rate but excessive debt. Slapping on capital controls does little to prevent default.

If the benefits are unclear, the damage is obvious. Not only do controls on outflows spawn black markets and cut off the country concerned from inflows but, in the current global turmoil, merely mentioning the topic could encourage investors to take their cash out while they still have a chance.

Inflation-linked bonds

Deflation is the new investment bogeyman: overheating is yesterday's story. It seems a strange time, then, for France to be dipping its toe in the water as the first euro-zone issuer of inflation-linked bonds. After all, governments have traditionally resorted to these when inflation was a pressing concern. But the current growth outlook suggests falling inflation and interest rates – a recipe for preferring nominal bonds.

For all that, yesterday's auction got off to a good start – no surprise, perhaps, given the small size of the issue and the government's desire not to scare off novice investors. But for long-term holders, at least, there is also a respectable investment case. After all, the 3 per cent real yield offered compares with a 4.15 per

cent yield on conventional French bonds. Subtract in a small risk premium and the somewhat optimistic implication is that inflation will average under 1 per cent over the next 10 years.

Europe's ageing population – and the associated growth in the pensions industry – may encourage more inflation-linked issuance. Pension funds need to match real liabilities with real assets. Investors would also be right to worry that countries with large unfunded pension liabilities might be tempted to succumb to inflation. For these reasons, inflation-linked bonds should not suffer for want of demand, and other EU issuers will surely follow France's example.

Thomson-CSF

When is a provision anything but exceptional? When it features in Thomson-CSF results. There has been an annual provision averaging nearly £1bn (£175m) in the French defence group for most of this decade, largely the result of acquisitions. So yesterday's announcement of more provisions to come, potentially taking the company into the red for 1998, was hardly a shocker. The hope is that this time it will include strong action on headcount. This needs to fall, probably by as much as 10 per cent, if Thomson-CSF is to enjoy the full synergies of its latest reorganisation, which reduced the state's holding to 40 per cent and brought in Alcatel, Dassault Industries and Aerospatiale as new core shareholders. If the company hits the bullet on job cuts, some analysts reckon Thomson-CSF's latest transformation could reduce its cost base by around Fr1.5bn.

One look at Thomson's operating margins explains how valuable this would be. At 5.6 per cent for the half-year, they are roughly half those of the UK's GEC-Marconi, although some of the gap is in part due to Thomson's high research and development spending.

But if Thomson does not score high on margins or earnings visibility, at least yesterday's results showed a virtually static order book – reassuring when domestic defence budgets are shrinking. Throw in an improved cost base and Thomson-CSF would be well-placed to play a central role in the restructuring of Europe's defence industry.

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FT WEATHER GUIDE

Europe today

Most of Scandinavia will be cloudy and wet as low pressure continues to dominate, although Denmark will have sunny spells and showers. Low pressure in Eastern Europe will bring outbreaks of rain or showers, some accompanied by thunder. The Balkans and the Mediterranean will be mostly dry and sunny. Central Europe will have rain. Western Europe will have sunny spells and showers. The Iberian Peninsula will be mostly dry and sunny but there will be a few showers in the north.

Five-day forecast

Western Europe will have rain tomorrow but the weekend will become sunny with overnight fog. Scandinavia will have rain until the end of the week but the will clear by Sunday night. The Eastern Mediterranean will have thunderstorms which will break out further west on Sunday.



TODAY'S TEMPERATURES

Maximum	Minimum	Location	Temp
Beijing	27	Beijing	27
Paris	21	Paris	17
London	18	London	14
Paris	26	Paris	20
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FINANCIAL TIMES
COMPANIES & MARKETS

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WEDNESDAY SEPTEMBER 16 1998

Week 38

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Telford.

INSIDE

D-Mark firms as Tietmeyer rejects cut in interest rates

The dollar fell against the D-Mark on new signs that Germany would resist any interest rate cuts made by the US. Hans Tietmeyer, Bundesbank president, said he could see "no reason" to relax monetary policy, quashing hopes that Germany would join any move by the G7 nations to cut rates. Page 31; Lex, Page 20

San Miguel scales back ambitions

San Miguel, the Philippines food and beverages conglomerate, has signalled a curtailment of its international ambitions by announcing it was holding talks over the future of its overseas operations. The move is a further shift in strategy since the return in July of Eduardo Cojuangco (left) as chairman. San Miguel said it was talking to several foreign brewers on forging alliances in its overseas beer operations. Page 22

France issues inflation-linked bond
France yesterday became the first euro-zone country to issue inflation-linked bonds, in its latest attempt to put itself forward as the benchmark issuer after European monetary union. The 10-year FF244bn (\$3.96bn) bond equals Italy's 10-year bond as the largest euro-denominated transaction this year. Page 30; Lex, Page 20

Five-year plan for Silesian coal
Poland's five-year coal restructuring plan foresees the loss-making producers in the southern region of Silesia returning to profit within three years. The producers are to shed 105,000 jobs and coal production is to be cut from 137m tonnes to about 110m tonnes a year. Page 32

Spanish internet users win rate cut
A protest by internet users in Spain has prompted an offer of reduced rates from Telefónica, the telecoms group. The new rates followed talks with the Internet Users' Association, which backed a "strike" to boycott services in protest against increases in tariffs. Page 26

Moody's lowers Romanian rating
Moody's, the US credit rating agency, has downgraded Romania's external debt because of concern about the recession-hit country's economic performance. The agency cut the ceiling for Romanian foreign currency bonds and notes from Ba3 to B1. Page 30

Long road back for Argentina
Argentina's stock market has rallied strongly, with gains in the past few days helping to wipe out a 13 per cent fall on Thursday last week. But the market is still more than 50 per cent lower than at the start of the year. Page 42

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COMPANIES & MARKETS

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Thomson-CSF warns of losses

Shake-up in face of tougher competition may push French defence group into red for 1998

By David Owen in Paris

Thomson-CSF, the French defence electronics group, yesterday announced a restructuring that could push it into loss this year.

The company, which this year reverted to majority private ownership after 16 years of state control, said moves to combine businesses following the reorganisation would result in as yet unquantified costs for 1998. Details are not expected for some weeks.

Further restructuring is planned as the company faces tougher competition in the fast consolidating European

defence and aerospace sectors. Depending on the scale of provisions and charges, it said it "could report a net consolidated loss for fiscal 1998". It would not say where the provisions would come from.

Thomson-CSF's shareholdings were respectively 15.8 per cent and 3.8 per cent. State-owned Thomson SA remains the biggest shareholder with 40 per cent. Staff hold 1.6 per cent and 32.9 per cent is publicly traded. The French state holds a direct stake of one per cent.

The reorganisation is widely seen as a precursor to alliances with defence companies

from other European countries such as the UK's General Electric Company.

Since January, Thomson-CSF has been under the leadership of Denis Ranque, chief executive. More top management appointments are expected soon.

The announcement came as Thomson-CSF reported a sharp downturn in first-half net attributable profit from FF753m (\$86.5m) to FF275m.

It blamed a higher tax charge and the lack of a contribution in the latest period from STMicroelectronics. It sold its 17.2 per cent stake in the Franco-Italian semiconductor man-

Cummins slips 17% on revenue warning

By Richard Tomkins in New York

Shares in Cummins Engine, the world's biggest maker of large diesel engines, plunged 17.25 per cent to \$33.50 in early trading yesterday after the Indiana company warned of a sales slump caused by the turmoil in global markets.

It said third-quarter revenues would be about 7.10 per cent below the second-quarter figure because of lower-than-expected sales in Asia, worsening sales in Latin America, and a downturn in agricultural markets worldwide.

Jim Henderson, chairman and chief executive, said: "Recent economic news around the world is causing us to reassess our near-term business prospects in key international markets."

"Revenues associated with Asia appear to have fallen further from the depressed levels of the first half of the year. Worldwide agricultural markets are weaker than we anticipated, and we are also seeing a slowdown in our Latin American markets."

On Monday, Deere, the world's biggest farm machinery maker and a small buyer of Cummins engines, warned it would report lower profits for its fourth quarter to October because of falling sales of agricultural equipment.

Demand for agricultural machinery has fallen because farmers have been hit by the global slump in commodity prices - in turn, resulting from Asia's economic downturn and bumper crops in North America.

Cummins warned that a recent revamp of its product range had brought higher-than-expected start-up costs, hitting gross profits.

This summer, Cummins confirmed plans to cut 1,000 jobs, or 4 per cent of the workforce, over the next 12 months, in addition to other job cuts in recent years.

Yesterday the company said this restructuring would bring a pre-tax charge of \$110m in the third quarter, and a further \$35m would be allocated to reserves because of a change in the method of estimating product warranty costs.

Mr Henderson said the company was making intense efforts to improve its profit margins by cutting costs, and that full details of the planned restructuring would accompany its third-quarter results.

Rhone-Poulenc and Hoechst hit by problems at Centeon

By Tracy Corrigan in New York

Shares in Rhône-Poulenc and Hoechst, the French and German life sciences groups, fell yesterday when it emerged that US production at their troubled Centeon blood products joint venture had been halted.

Centeon's manufacturing facility at Kankakee, Illinois, was shut down about a month ago, after inspections by the US Food and Drug Administration, the regulatory agency. However, the companies made no official announcement until yesterday after market rumours prompted a fall in the price of their shares.

Hoechst and Rhône-Poulenc are both listed on the New York Stock Exchange, as well as in their respective home markets. Yesterday, Rhône-Poulenc closed down FF23.23, or 8.55 per cent, in Paris at FF246.10, after falling as low

as FF238.40 at one stage. Hoechst shares fell DM2 in Frankfurt before recovering to close at DM24.25, up DM0.15 on the day.

In a letter to Centeon's chief executive officer, Ruedi Wager, dated August 13, the FDA wrote that its investigators had "documented numerous deviations" from its regulations.

The letter said: "Although FDA is permitting a limited distribution of Centeon's medically necessary products, FDA has grave concerns... about Centeon's ability to continue to ensure that these products are safe and effective."

The company had "failed to comply" with a consent decree issued in January 1997 and had "violated the law". The FDA did not require a total shutdown, but did require a halt in production of some products.

However Rhône-Poulenc said yesterday Centeon decided to

shut the US facility completely "for a limited period of time". Rhône-Poulenc said it was continuing discussions with the FDA on corrective actions and avoidance of a market shortage of its products which are medically necessary.

At the time of going to press, no comment was available either from Centeon or from Hoechst.

Centeon, which produces blood products for treating haemophilia and promoting the healing of surgical wounds, had some blood plasma products recalled in 1996. The FDA's January 1997 consent decree required follow-up inspections for more than four years.

Earlier this year, Astra USA, the American arm of the Swedish drug company, sued Centeon for failure to supply various multivitamin products as contracted, resulting in sales losses for Astra.

Astra chief executive Nick Prest, left, and GKN managing director David Wright with a model of the MRAV battlefield taxi after announcing the UK groups are merging their tank businesses. Report, Page 27

Three Norwegian banks in \$3.6bn merger

By Tim Burt in Stockholm and Valerie Stoddard in Oslo

Christiania Bank, Norway's second largest lender, yesterday unveiled a three-way merger with rivals Fokus Bank and state-controlled Postbanken to create the country's biggest financial services group valued at up to Nkr36bn (US\$6.6bn).

In terms of assets and operating income, it will be Scandinavia's seventh largest bank.

The transaction is the latest in a wave of consolidation sweeping the Nordic banking market, and it is one of the first large-scale mergers involving Norwegian financial institutions.

Industry analysts suggested the deal could increase pressure on Den norske Bank, Christiania's bigger rival up to now, to pursue consolidation.

Earlier this year the government intervened to block DnB's Nkr2bn takeover of Trondheim-based Bolig og næringsbanken, the mortgage lender, amid concerns at the polarisation of the financial services industry in Oslo.

Under the terms of yesterday's deal, the new group will

be based in Trondheim, the small west coast city where Fokus Bank has its headquarters. Investment bankers said the Norwegian parliament would not have sanctioned the deal without an agreement to locate the group outside Oslo.

Christiania was advised by Credit Suisse First Boston, Fokus Bank by JP Morgan and Postbanken by Morgan Stanley Dean Witter.

Although it was presented yesterday as a merger, Christi-

Fact #12

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COMPANIES & FINANCE: ASIA-PACIFIC

BREWING TALKS WITH FOREIGN GROUPS SIGNAL CURTAILMENT OF OVERSEAS AMBITIONS

San Miguel in alliance talks

By Tony Tassell
in Manila

San Miguel, the Philippines food and beverages conglomerate, has signalled a curtailment of its international ambitions by announcing it was in talks with foreign beermakers over the future of its overseas operations.

The move is a further shift in strategy for the ailing group since the return in July of Eduardo Cojuangco as chairman. Mr Cojuangco is a leading figure in the Philippines business community and a former crony of Ferdinand Marcos, the country's deposed president.

San Miguel said it was talking to several foreign brewers on forging alliances

in its overseas beer operations. It stressed, however, that the talks were at an exploratory stage.

No companies were named but a local newspaper suggested they included Anheuser-Busch of the US, Carlsberg of Denmark and Heineken of the Netherlands.

San Miguel's overseas activities were built up over the past few years as part of a plan to diversify outside the Philippines, where the group is the dominant local brewer.

Its foreign operations are believed to be loss-making and to have been hit by the Asian economic crisis and an overcrowded market in China.

San Miguel has three

breweries in mainland China, one in Hong Kong, one in Vietnam and one in Indonesia. The local newspaper suggested the company had estimated the combined value of the four Chinese operations at \$600m.

However, Andrew Long, analyst with brokers Vickers Balas, said this seemed unlikely. The Hong Kong operation, which is listed, had seen its market capitalisation fall from about \$150m last year to about \$33m, he said.

The stock market welcomed news of the talks. San Miguel's widely traded B-shares rose 1.50 pesos, or 3.5 per cent, to 45 pesos on expectations of stemmed losses from the overseas operations and the raising of

funds from any disposal.

Mr Long said it might not be the best time to strike a deal on the overseas activities given the overcrowded market in China and uncertainty over the Chinese and Hong Kong currencies.

Other analysts said the talks signalled Mr Cojuangco's intention to localise San Miguel's operations and build a war chest to pursue acquisitions. Last month San Miguel announced the sale of its 45 per cent stake in Nestle Philippines for 25m pesos (\$662m).

Paribas Asia, the broker, estimates that after San Miguel receives the final proceeds from the Nestle sale in November, it will have a gross cash pile of about \$70m pesos.



Eduardo Cojuangco: intends to localise group's operations AP

Speculation grows on new lay-offs at HK Telecom

By Louise Lucas
in Hong Kong

Hongkong Telecom, the territory's dominant carrier and one of its biggest employers, has balked at union requests to clarify reports that it was planning more lay-offs, fuelling

speculation that a further round of redundancies is pending.

Hongkong Telecom said it would not respond to the union's request, as it did not comment on speculation.

However, analysts say further cuts are likely as the company prepares for full competition from January. It

has already shed employees: in July it said it would lay off 270 managerial staff as part of plans to prepare for further liberalisation in the telecoms market next year.

The cuts also reflect the downturn in Hong Kong, where the economy is forecast to shrink 5 per cent this

year and unemployment is at a 16-year high of 4.8 per cent.

While job cuts have largely been in construction, retail and hotels and investment banking - a prolific user of telephones - other businesses have also suffered. Yesterday, Nikko

Hong Kong became the latest casualty in stockbroking, laying off some 80 per cent of staff.

Travelers of the US and Nikko Securities, which have formed a strategic alliance, have set up a preparation committee to discuss possible synergies.

Optus stock listing planned

By Russell Baker in Sydney

Exchange's Transport sector to the HealthCare and Biotechnology sector of the All Ordinaries Index.

When Mayne divests its Optus stake, healthcare operations will represent about 70 per cent of funds employed and more than 50 per cent of group profit.

Mayne's drop in bottom-line earnings was due in abnormal net losses of A\$87.5m which included a A\$24.5m provision for interest costs associated with holding its Optus stake and a A\$28.8m provision covering the proposed sale of Australian Road Express.

The public float will provide the opportunity for Cable & Wireless, the UK-based telecoms group which owns 49 per cent of Optus, to lift its stake above 50 per cent.

Mayne shares surged 6.1 per cent to A\$9.02 on Mr Dalziel's assurances that the long-delayed float of the telephone and pay-television group was finally set to proceed, barring another stock market plunge. The float was first proposed in 1996.

Mayne, which reported a 56 per cent slide in net profit to A\$44.32m (US\$26.8m) for the year to June 30, also revealed that it was selling its Australian Road Express businesses to local transport company Toll Holdings. The company will transfer from the Australian Stock

Ford sees itself as best for Kia

By BJ Lee in Seoul

Kia and Asia Motors are being sold together although the successful buyer will be expected to sell off the truck-maker to a third party later. Bids for the second round will close on September 21 with the winner announced on September 23.

Analysts and officials said Ford's remarks showed its intention to maintain its stake in Kia wherever it acquires the company.

Samsung, Korea's second-largest conglomerate with a struggling new carmaking unit, is seen as the strongest contender. In the first round, Samsung bid the highest amount of Won1.380bn, followed by Daewoo's Won1.110bn. Hyundai and Ford bid below the minimum bidding price of Won1.100bn. If Samsung fails to win Kia, its debt-stricken car unit is likely to be phased out in a sweeping industrial reorganisation of top conglomerates pushed by the government to enhance the country's competitiveness.

Korea's top five conglomerates, including Hyundai, Samsung and Daewoo, recently agreed to restructure the car industry in case the Kia auction is aborted again. In that case, only Hyundai and Daewoo, Korea's largest and second-largest car makers are expected to remain with Samsung and Kia absorbed by them.

Chinese bank sees mortgage growth

By Peter Montague,
Asia Editor

China Construction Bank, one of the country's top four commercial banks, expects its residential mortgage portfolio to grow sharply as China's housing market reforms come into effect, said Zhou Xiaochuan, its new president.

Mr Zhou, recently appointed to head the Construction Bank after a career which included a spell as deputy governor of the central bank, said he expected mortgage lending to account for between 10 and 20 per cent of assets over the medium term.

At present, mortgage lending accounts for only about RMB10bn (\$1.2bn) out of total assets of RMB230bn.

Western economists believe mortgage-lending by Chinese banks could provide a new and profitable source of business which would help offset some of their losses on lending to large state enterprises.

Housing reform, which is expected to stimulate consumer spending, is seen as a means of pulling the Chinese economy out of its present deflationary weakness.

But Mr Zhou said the pace at which mortgage assets grow in the banking system also depended on progress with the reforms, which had gone more slowly than

expected. This was partly because of uncertainty over what level of housing subsidies would remain after the reforms.

According to Mr Zhou, the Construction Bank was well placed to move ahead with mortgages because of its traditional areas of operation, but it was becoming less keen on infrastructure lending, which already accounted for a large proportion of its assets.

The bank was also closing offices in remote rural areas - which are a focus of government efforts to revive economic demand - and concentrating on urban areas with good lending opportunities, he said.

Though interest margins had narrowed sharply this year, the bank's pre-tax profit should at least match last year's RMB2.5bn, struck after provisions of RMB10bn.

Non-performing loans, which affected both lending to state enterprises and private-sector companies, were continuing to grow but at a slower pace, Mr Zhou said.

China International Capital Corporation, the Construction Bank's joint venture with Morgan Stanley of the US, reported net profits of \$28m last year after only breaking even in 1996. This was mainly due to income from share issues, notably by China Telecom in the autumn.

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مدى من الأداء

Optus stock listing planned



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COMPANIES & FINANCE: THE AMERICAS

BANKING RETAIL GROUP REPORTS TRADING LOSS OF \$330m SO FAR IN CURRENT QUARTER

BankAmerica issues warning

By John Authers
in New York

BankAmerica, the largest US retail bank, yesterday warned about profits for the current quarter, blaming the turbulence in international markets for a trading loss of \$330m so far in the three months.

The figure followed the bank's estimate that it had taken a trading loss of \$200m in the months of July and August, and disappointed Wall Street analysts by implying that it was suffering difficulties in September.

In the second quarter of this year, it made a trading profit of \$125m, while in the first it made \$251m.

Derek Sword, bank analyst

at Keefe Bruyette & Woods in New York, said: "The trading losses are most disappointing. Small things keep rearing their ugly heads."

The announcement continued the trend of the past few weeks, which has seen all the large international US banks announce serious trading hits, primarily as a result of the Russian economic crisis.

However, BankAmerica confirmed that it would complete its merger with NationsBank of North Carolina, which is due to take place at the end of this month and will create a group with assets of more than \$570bn.

The bank said it still expected after-tax profits "in

excess of \$500m" for the third quarter, because of continuing strength in its consumer banking business.

However, the bank had become increasingly reliant on income from fees, rather than interest, for its earnings growth, and the \$500m forecast implies a serious fall from the \$800m net profits it recorded for the quarter which ended in June.

Apart from the \$330m loss in net trading income for the quarter so far, the market turbulence has also hit its income from equity investment, which is down from \$125m in the second quarter to \$30m so far in the third quarter.

The interest income it has

generated from purchasing and then holding securities has also suffered, recording a loss of \$12m in July and August. This business had earned it \$58m in the second quarter.

BankAmerica and NationsBank shareholders will vote on the merger on Thursday next week, with a plan to complete it a few days later. NationsBank, which has much less international exposure than BankAmerica, also reiterated that it was committed to the deal.

Both banks' shares suffered on heavy volume.

While most banks were up more than 1.5 per cent, BankAmerica slipped 5.1 to 62.4%, while NationsBank was down 4.1% at \$35.7%.



David Coulter, chief executive: NationsBank merger confirmed

Philip Services' investors in lawsuit

By Scott Morrison in Toronto

Investors in Philip Services have launched a class action suit in a US district court, the southern district of New York, in which they allege the troubled Canadian waste services company engaged in a pattern of accounting fraud to artificially inflate its share price.

The lawsuit, seeking unspecified damages to investors over a two-year period ending in May 1998, also names a number of US brokerage firms and singles out accountants Deloitte & Touche for allegedly ignoring and in some cases abet-

ting fraudulent accounting practices at the company.

The lawsuit was launched after a dramatic fall in the share price, prompted by a series of announcements earlier this year in which Philip said it would take \$800m in write-downs as well as restate earnings back to 1995. The shares were C\$1.71 yesterday, down from a high last year of C\$27.90.

It is alleged the company fraudulently and repeatedly overstated its assets and revenues while understating its expenses and liabilities. The plaintiffs say the company lied about its financial position in order to continue its "knowingly participated and

acquiesced" in Philip's issuance of the false and misleading statements, according to the court document. The plaintiffs allege the auditors advised the company to record material losses as "training expenses" to defer recording the losses. Deloitte auditors who balked at signing-off on the fraudulent reports were removed from the Philip account.

Deloitte & Touche said yesterday it would not comment on specific allegations but was reviewing the court document and preparing a statement of defence which it would file in the US court, probably by the end of October. Philip was unavailable for comment.

Deloitte & Touche

participated in the scheme to mislead the public through the dissemination to the investing public of misleading and fraudulent audit opinions on Philip's financial statements," says the lawsuit.

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COMPANIES & FINANCE: EUROPE

NORWAY OIL COMPANY AFFECTED BY WEAK PRICES AND EXPLORATION COSTS

Saga issues profits warning

By Valeria Skjeld in Oslo

Saga Petroleum, Norway's third largest oil company, yesterday warned that write-downs would wipe about Nkr1.5bn (\$322m) off its net profits for the first eight months of the year.

It said it would write down by "billions of kroner" the value of its Santa Fe Exploration operations in the North Sea.

The company said a weak oil price, combined with disappointing exploration and reservoir development in its Santa Fe licences, would slice about Nkr2.5bn off operating results.

Diderik Schnitter, president and chief executive of Saga Petroleum, yesterday

admitted the acquisition in 1996 of Santa Fe had proved to be disappointing, and the price too high.

The company paid Nkr1.2bn for Santa Fe, also known as KP North Sea Holdings, from Kuwait Petroleum Corporation. At the time of the acquisition, it had valued the business based on an oil price of \$18-\$19 a barrel. Saga now sees oil at \$14 per barrel until the end of next year, and \$16 a barrel by the end of 2001.

As a result, Saga expects to reduce the value of the Santa Fe exploration acreage and possible developments in offshore UK and Ireland by about Nkr1.2bn. Another Nkr500m will be written off to cover fields on the UK

shelf, such as Alba and Miller, which produced 20 per cent less than expected last year.

Saga will also write down Nkr600m of the book value of a Norwegian North Sea field, known as Varg, which has been plagued by cost increases and depressed oil prices.

Originally budgeted at Nkr1.8bn, the project has since ballooned to Nkr3.5bn. Saga has been unable to partly offset these overruns through an expected increase in reserves, the company said.

Anders Ume, Saga Petroleum executive vice president, yesterday sought to play down the write-downs.

"Really, what we

announced should not have come as a surprise to the analysts," he said.

Mr Ume would not comment on whether the huge write-downs would result in a loss for the latest four-month period, for which results will be announced later this month.

Saga has also been forced to write down Nkr75m on its Indonesian operations, based on its new bids for the onshore gas field Jamhi Merang.

The company had agreed in May 1997 to sell its 50 per cent stake in the field for \$3m to Cue Energy of New Zealand. Cue Energy later withdrew its bid, forcing Saga to seek legal compensation.

COMPUTER SOFTWARE

Quark abandons Adobe

By David Fairhurst in London

Quark, the US software company, has abandoned its bid to buy Adobe Systems, the US computer software company.

Quark, which had been

considering a deal with

Adobe, said it had

been unable to reach

an agreement with

Adobe's board of directors.

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Godfried van der Ligt, ING chairman, right, and Ernest Michel Kruse, BHF speaker of the board

ING to pursue growth through acquisition

By Andrew Fisher in Frankfurt

ING, the Dutch financial group, yesterday vowed to pursue European expansion, after its purchase of a large stake in BHF-Bank, the medium-sized German bank.

Godfried van der Ligt, ING chairman, said yesterday that while the latest deal – announced on Monday night – lifted ING's presence in the biggest European market, "Europe is not only Germany". He did not specify where ING might seek further growth possibilities, though he has mentioned France and Italy in the past.

ING lifted its holding in BHF-Bank to 36 per cent from 4.5 per cent through the purchase of shares from Allianz, the German insurance group, Munich Reinsurance and DG Bank. BHF, which is much smaller than ING, will keep its name, identity and management.

ING's stake is worth around DM2.5bn (\$1.5bn),

although Mr van der Ligt said the Dutch bank had paid less than the top price for BHF-Bank shares. The shares, which closed at DM270m on Monday and have been as high as DM31, were suspended yesterday.

ING, which bought a 49 per cent stake in Allgemeine Direkthank, a German direct bank, for DM270m earlier this year, had achieved its main ambitions in Germany through the BHF-Bank deal, Mr van der Ligt said. Further expansion would be directed at other European countries. "We want a strong position in Europe," he said.

However, acquisitions would have to meet its performance targets. ING is aiming at net profit growth of 10 per cent a year and return on equity of at least 12 per cent. He also reaffirmed ING's commitment to emerging markets such as Asia and Russia, despite problems.

The BHF transaction will give ING greater access to the German corporate advisory, asset management, financial trading and private banking markets. BHF-Bank has been the subject of constant takeover talk, especially since its main shareholders have made clear their holdings were not strategic. Alte Leipziger, an insurance company, sold its 8.6 per cent stake in May to institutional investors.

Analysts expected ING eventually to raise its stake in BHF-Bank to a majority, though Mr van der Ligt said it would not do this through gradual buying in the market.

"I assume they will go over 50 per cent in the medium term," said Dieter Hein, analyst at Commerzbank.

He said the deal would help ING fulfil its European strategy, since it would take too long for the bank to expand through internal growth.

The planned acquisition has faced strong opposition since it was announced late last year, notably from PepsiCo, Coca-Cola's rival soft drinks group from the US.

• Sales at Danone, the French food group, fell 1.5 per cent in the first half to FF14.65bn following recent disposals of grocery products businesses. Net profits were up 6 per cent at FF1.97bn, as the group's operating margin rose from 8.8 per cent to 9.7 per cent.

Danone said it was confident the financial crises in Asia and Russia would "not alter prospects for earnings growth this year".

The company said yesterday its board had approved a plan to buy back 10 per cent of its shares. The board also endorsed the nomination of Jacques Vincent as deputy chairman and chief executive.

Air lease groups set to merge

By William Hall in Zurich

SairGroup, the parent of Swissair, and GATX, the US leasing company, are creating the world's third biggest aircraft leasing business by merging their aircraft leasing operations. GATX Flightlease Management will control more than 180 aircraft worth close to \$6bn.

GATX Flightlease, which will be based in Zurich, will take over the aircraft leases previously managed by GATX Capital and Flightlease. The latter, set up earlier this year to lease aircraft to Swissair and its sister airline, owns close to 70 aircraft. It has orders for 31 new aircraft and GATX, which leases more than 110 aircraft leased to 35 carriers, has orders for 15 Boeing 737s.

The aircraft leasing industry has been undergoing consolidation and is dominated by the subsidiaries of two of the world's biggest multinationals: financial services companies – GE Capital Aviation Services (GECAS) and International Lease Finance Corporation.

GATX and Flightlease described the 50/50 joint venture as a strategic alliance. Flightlease, and its parent SairGroup, know the airline industry, while GATX has the financial expertise. The new venture will enjoy access to a range of financing solutions, a more balanced aircraft portfolio, and a broader customer base.

Rising costs hit Michelin

By David Owen in Paris

Shares in Michelin fell sharply yesterday after the French tyremaker reported a 12.5 per cent decline in first-half profits, in spite of largely favourable conditions in its principal markets.

The fall – from FF1.87bn to FF1.65bn (\$285m) at the net attributable profit level – at the lower end of analysts' expectations – was mainly because of increased personnel and commercial and computer costs that were only partly offset by higher volumes.

The company is investing heavily in Asia and other emerging countries in an attempt to lift its market share from inadequate current levels.

It plans, for example, to open a new truck tyre plant

in China by the end of the year and recently announced the acquisition of Icolanias, Colombia's biggest tyremaker.

These increased costs took their toll on operating profit, which dipped from FF1.63bn in the first half of 1997 to FF1.55bn. With turnover climbing from FF1.84bn to FF1.87bn, this left operating margins at 8.2 per cent, down from 8.5 per cent.

The Clermont-Ferrand company had warned in July of erosion of operating margins, saying they "continued to decline slightly compared with the preceding six months".

It also served notice at that time that average sale prices were down by 14 per cent, with the priority given to tyre supplies for original equipment customers lead-

ing to a "noticeable weakening" in the sales mix.

Yesterday, the group indicated that it expected the second half to be better than the first, with several factors working in its favour. These included a recent rise in sales prices in replacement markets in Europe and North America; the increase in truck tyre sales made possible by new European production capacity; a stabilisation of expenses in priority areas; and new improvements in productivity.

Debt at June 30 stood at FF17.9bn, down from FF20.8bn a year earlier, leaving gearing at 67 per cent. The figures included an exceptional gain of FF71m, against a FF14m charge in the 1997 first half.

The shares closed down more than 10 per cent at FF24.40.

Drott lifts Nacelbro bid

By Greg Miller in Stockholm

Drott, the Swedish real estate company, yesterday raised its takeover bid for Nacelbro, valuing the rival property group at SKr1.35bn (\$427m). It said it had acquired a 37 per cent stake.

Nacelbro said, however, that an independent valuation of its property portfolio had uncovered "substantial surplus values", which gave it a net asset value well in excess of Drott's bid.

Both companies favour a tie-up but are deeply divided over how to accomplish it. Drott is determined to pursue a cash takeover, while Nacelbro wants a negotiated merger. A deal would create Sweden's largest listed property company, with a combined portfolio of SKr2.22bn.

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September 1998

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Everen Securities, Inc.

COMPANIES & FINANCE: EUROPE

CARMAKING FRENCH GROUP FOLLOWS RIVAL PEUGEOT-CITROËN AND UNVEILS STRONG FIRST-HALF PROFITS

Success of new models boosts Renault

By David Owen in Paris

Renault, the French carmaker, yesterday followed arch rival Peugeot-Citroën in unveiling a big increase in first-half profits.

The company reported net income of FF14.4bn (\$775m), up from FF11.67bn a year earlier and double the total announced last week by France's other big carmaker.

The advance was achieved on revenues ahead 31.6 per cent to FF121.7bn on the

back of fast rising sales volumes. The automotive division contributed the lion's share of this total, with revenues of FF97.1bn, up more than 21 per cent over the 1997 period.

The company said the increase was driven in particular by the success of the Mégane, Clio II and Kangoo models. It said it sold worldwide more than 1m cars and light commercial vehicles in the first half of 1998 - up nearly 17 per cent from a

year earlier. Seven out of 10 Renault cars were now sold outside France.

Revenues from the commercial vehicles unit reached FF30.4bn, an increase of 27.8 per cent, while the finance division contributed FF4.2bn.

Operating income was 16 times the year-earlier figure at FF5.85bn, with all three operating divisions in profit, against only one a year ago.

Arguably the most impressive turnaround was in com-

mercial vehicles, which achieved operating income of FF513m, against a loss of FF216m, following cost reductions and sharp increases in sales in Europe and the US.

The car unit made the biggest contribution, with income of FF4.25bn against a FF162m loss in the corresponding year-earlier period.

Operating income from finance, meanwhile, rose from FF742m to FF1.05bn, partly thanks to a tax refund

of FF311m from the UK tax authorities.

Financial income fell to

FF185m from FF636m,

reflecting the inclusion in

the 1997 figure of a FF419m

capital gain realised on the

divestment of shares in Elf

Aquitaine, the French oil

company.

With car sales in western Europe expected to rise by 3.4 per cent in the full year, the company predicted a "very strong improvement" in the operating income of

the car division in 1998 compared with 1997. It said the contribution of the commercial vehicles division should be "clearly positive".

The company also announced a series of

planned top personnel

changes that should see Pat-

rick Faure take over as

chairman of Renault VI, the

commercial vehicles arm,

and Shemaya Lévy, the cur-

rent holder of that post,

move to become executive

vice president of Renault.

NEWS DIGEST

AUTOMOTIVE COMPONENTS

Valeo to speed up consolidation of unit

Valeo, the French automotive components group, yesterday rolled out another solid set of half-year earnings figures and said it was accelerating the implementation of rationalisation plans, "in response to the crisis in emerging countries and to the economic threat hanging over North America and Europe".

The company, which recently bought the electrical systems business of ITT Industries of the US for FF10.2bn (\$1.8bn), unveiled a 13 per cent advance from FF740m to FF836m in first-half net income. The improvement was slightly better than the 11 per cent advance, from FF17.3bn to FF19.2bn, in first-half sales. Operating income climbed 14.4 per cent to FF1.31bn.

The company said consolidation of the electrical systems activities was scheduled for the end of September. Gearing following the acquisition and an associated capital increase would be 35 per cent.

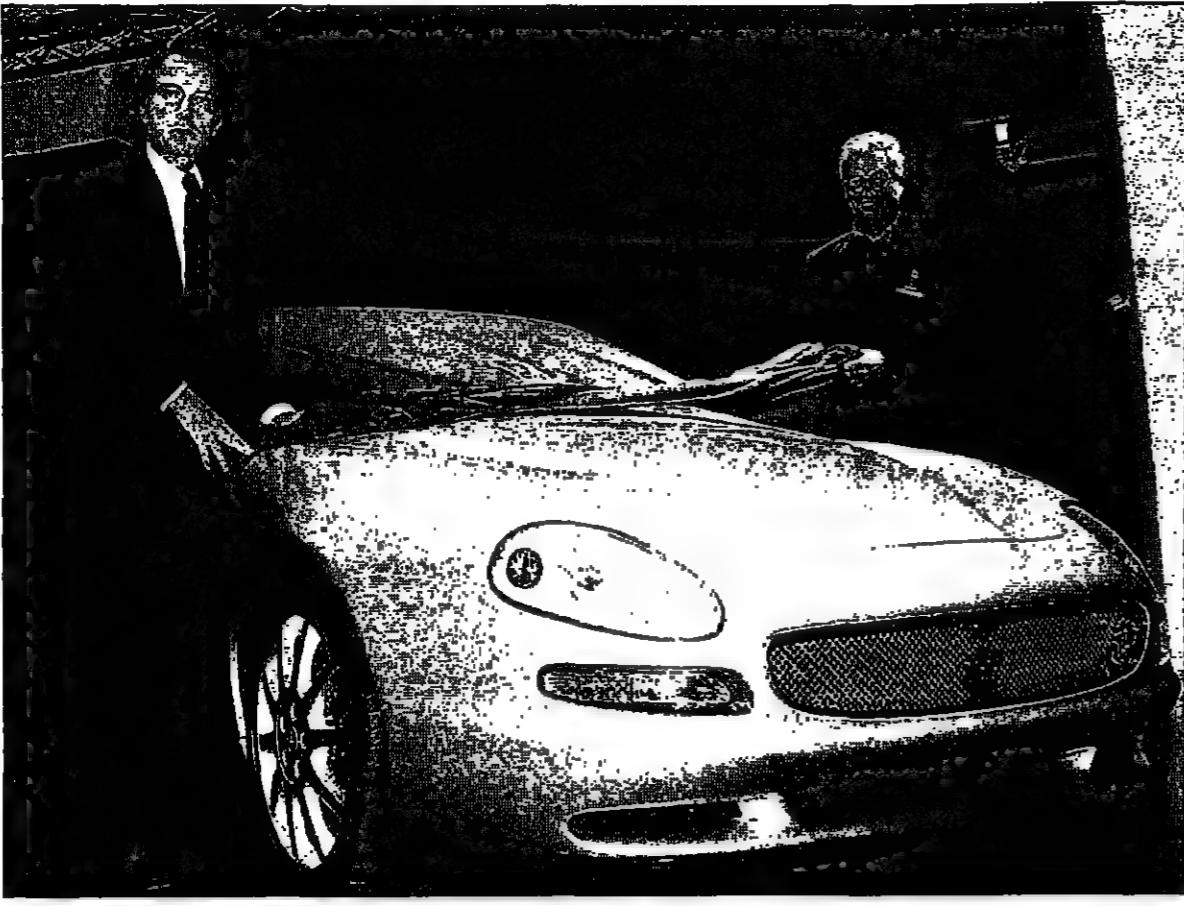
It had already started to implement plans to maximise the "considerable synergies that exist between the acquired activities and those of Valeo". This should result in "significant operational savings and more capital-effective management". David Owen, Paris

Maserati, the Italian sports car manufacturer controlled by Ferrari and Ferrari's parent Fiat, yesterday made its comeback in the luxury market with the launch of its new Sterling 50,000 3200 GT coupe, writes Paul Bettis in Modena.

After 15 consecutive years of losses, Ferrari and Fiat are banking on the new model, to be followed by a convertible in two years, to revive Maserati. A four-door saloon is also planned.

"It's the last chance for Maserati," admitted Luca di Montezemolo, Ferrari chairman.

Maserati last year lost about £70m (\$42m) on a similar amount of sales. The company aims to increase sales to £230m-L240m next year, rising sharply in 2001 with the launch of the convertible and the coupe on the US market. It hopes to break even by 2000-2001.



Cockerill dips despite bid confirmation

By Neil Buckley in Strasbourg

Shares in Cockerill Sambre slumped almost 11 per cent yesterday in spite of confirmation from Usinor, the French steel group, that it was still planning to bid for a majority stake in the state-controlled Belgian steelmaker.

Cockerill shares fell from FF21.2 to FF18.8 after the Belgian region of Wallonia, which owns 75.7 per cent of the steelmaker, announced late on Monday that Thyssen Krupp Stahl of Germany was withdrawing from the bidding for the group.

Both Usinor and Thyssen Krupp had entered the final round of the Cockerill privatisation process - in which Wallonia, Belgium's French-speaking southern region, plans to sell just over 50 per cent of the group - and were due to submit bids by September 21. The region had extended the deadline from last month at Thyssen Krupp's request.

Winning control of Cockerill could have catapulted the successful bidder ahead of Arbed of Luxembourg to the top of the European rankings of steelmakers by output.

Usinor said there was "no change" in its bidding plans. Analysts added that Usinor's bargaining power with the Walloon region was now considerably strengthened, and that there was no risk of it being pushed into paying a high price.

"Why should Usinor pay a

large premium to the sector's valuation while it will not have full control, and considering it is now the only candidate?" said BBL Vermeulen Raemdonck, the Brussels-based broker.

Cockerill shares had risen sharply in recent months on the expectation of a bidding war for the company - the last large, state-controlled steel group not to have entered into a broader alliance.

But several groups which had earlier shown interest in Cockerill - including Hoogovens of the Netherlands, British Steel, Arbed and

Salzgitter of Germany - had either not entered the bidding process or withdrawn.

Some, such as Salzgitter, had suggested they were interested only in Eko Stahl, the eastern German steel producer acquired by Cockerill in 1995.

Presenting better-than-expected first-half profits earlier this month, Jean Gandois, Cockerill chairman, refused to rule out the possibility of Cockerill remaining a stand-alone company. However, he said he "sorely hoped" a partner could be found.

"A big question mark hangs over growth prospects after 2000," said one member of Cap Gemini's management board.

Activities linked to the euro and 2000 account for FF2.5bn (\$441m), or 10 per cent of the group's revenues.

Cap Gemini said external growth would be mainly in Germany, where the group has little activity, but also in the US, the world's largest market. IT-related spending in the US amounts to 4.3 per cent of gross domestic product, compared with only 2.4 per cent in Europe.

Mr Hermalin said: "We have a smaller presence in Germany than in the US, so there is less scope for organic growth there."

At the end of June, Cap Gemini had cash reserves of FF1.72bn, up from net debt of FF4.12bn a year earlier.

The company said it had sales of FF12.5bn in the first half, up 33 per cent from the same period in 1997. Net profits more than doubled, from FF22m to FF454m. It is forecasting a 28 per cent rise in sales for the full year to FF26bn.

Geoff Unwin, vice president of the management board, said net profits would increase by some 80 per cent to more than FF1bn.

LIFE ASSURANCE

CNP targets 12% equity return

Caisse Nationale de Prévoyance, the biggest French life assurance company, is aiming for a 12 per cent return on equity after it is floated on the Paris stock exchange early next month. Gilles Benoist, chairman, said yesterday CNP had achieved a 12 per cent return on equity in 1997 and hoped to maintain that level as a private sector company.

"In France, this is quite a high figure," he said in London during an investor roadshow.

CNP is likely to be valued at up to FF22bn (\$3.89bn) when a price for its shares is set on October 6. A preliminary price range of FF146-FF180 has already been announced. Mr Benoist said 60 per cent of the shares on offer will be sold to institutional investors in France and abroad, with 40 per cent going to French retail investors.

He also confirmed that Swiss Re, the big Swiss reinsurance company, is to take a 1.5 per cent stake in CNP in its partial privatisation, with another 2.5 per cent to be split between 15 public service mutual funds and AGRR Prévoyance, a provident institution. CNP's initial public offering is being lead managed by CDC Marchés and ABN Amro Rothschild. Vincent Boland

ISRAEL

Bank Hapoalim to sell stake

Bank Hapoalim, Israel's biggest bank, yesterday further loosened its grip on the Israeli economy and agreed to dispose of its 12 per cent stake in Clal Israel, the country's second largest holding company, for Shk490m (\$127m).

The move was the latest stage in banking reforms passed in 1996 to reduce concentration in Israel's economy by forcing big banks to gradually divest their non-financial assets. Hapoalim plans to sell its remaining Clal stake to IDB Development, another Israeli holding company, by the end of 1998. All proceeds will be distributed as dividend, along with income from Hapoalim's recent sale of 12 per cent of Clal.

In the next stage of reforms, by the end of 1998, Israel's banks must limit their stake in any non-financial company to 20 per cent. Banks must also limit their non-financial portfolio to no more than 20 per cent of the bank's equity. Before the Clal disposal, about 25 per cent of Hapoalim's equity was invested in non-banking companies. It still owns 23 per cent of Koor Industries, the country's biggest industrial conglomerate, Avi Machfit, Jerusalem.

ENERGY

Finland delays Fortum sell-off

Finland has delayed a part-privatisation of Fortum, the new energy company formed by the merger of Neste and Imatran Voima. The trade and industry ministry said yesterday it was postponing the sale of a 20-25 per cent stake, expected to raise about FM7bn (\$1.4bn), because of volatile stockmarket conditions.

However, the ministry stressed it had no plans to defer an initial public offering in Sonera, the state-owned telecommunications group formerly known as Telecom Finland.

Merikku Tapio, a ministry official, said the sale of about a 20 per cent stake in Sonera would still go ahead in October. He said telecommunications shares had weathered the stock market downturn better than other more cyclical sectors.

Mr Tapio said it was not clear how long the Fortum sale would be delayed, although the government was ready to start the process as soon as market conditions were "reasonable". Nevertheless, it was not likely to take place until after the Sonera offering. Greg McIvor, Stockholm

Comments and press releases about International companies coverage can be sent by e-mail to international.companies@ft.com

Telefónica to cut rates after protest

By David White in Madrid

An unprecedented protest movement by internet users in Spain brought its first result yesterday with an offer of reduced rates from Telefónica, the country's dominant telecommunications company.

The new rate package, still awaiting government approval, followed talks with Spain's Internet Users' Association, which backs a September 3 "strike" to boycott services in protest against increases in telephone tariffs.

The association, claiming

Novartis cuts jobs in US

By William Hall in Zurich

Novartis, the Swiss pharmaceutical company, is cutting 20 per cent of jobs at two of its recently acquired US biotech companies - Syntex in Palo Alto and Genetic Therapy Inc (GTI) in Gaithersburg, Maryland.

Novartis will run the two companies as a combined operation under the direction of Mike Perry, 39, an ex-Syntex executive who took over as chief executive of Syntex last year.

About 90 jobs out of a combined workforce of 450 will disappear.

Both companies have been independently managed and Novartis is believed to be concerned that it has not

been getting value for money from the \$800m it paid for the two businesses.

GTI, based on the US east coast, will concentrate on delivery systems for gene therapy, while Syntex, based on the west coast, will focus on cell-based gene therapy where it holds a pre-market position.

Novartis stressed that it was not cutting back on its research effort. The consolidation would allow the combined group to "maintain critical mass and eliminate overlap" while freeing up resources to tackle the scientific hurdles to gene therapy.

The two companies will retain their access to the scientific communities and expertise on both coasts.

CONTRACTS & TENDERS

HELLENIC REPUBLIC

MINISTRY OF DEVELOPMENT

Request for Proposals (R.P.P.)

The Ministry of Development hereby invites interested parties to take part in an international public tender, with sealed bids (without counter-bids), for the tourist development and long-term use and operation, through concession, 326 "stremmata" in area (1 stremma = 1000m²) at Lagoussi Attica.

The bidding process will be conducted by a Bidding Committee set up for this purpose at the offices of the Ministry of Development in Athens, Greece, at 2 Amerikis Street, 5th floor, in the conference room on Thursday 17th December 1998 from 10:00 to 12:00 hours.

Interested parties may obtain all the necessary information, from the day following publication of this invitation, in the form of a "Request for Proposals", from the offices of the Ministry of Development at 2 Amerikis Street, 5th floor, Room 534, Athens, Greece, Monday to Friday from 10:00 to 14:00 hours.

The Minister of Development

Vasso Papandreou

CONTRACTS & TENDERS

FRF 1,000,000,000

Abbey National Treasury Services plc

CNO-TEC 10 Linked Guaranteed Notes due 2006

For the period from September 21, 1998 to December 21, 1998 the Notes will carry an interest rate of 5.49% per annum with an interest payment of FF100,000 per Note. FF1,250m of FF100,000 Notes and of FF1,250m of FF100,000 Linked notes.

The relevant interest payment date will be December 21, 1998.

Agent: BANQUE PARIBAS

10, Avenue de l'Opéra, 75001 Paris, France

European Investment Bank

PTB 20,000,000,000 Floating Rate Bonds

Documentation 2001

NOTICE IS HEREBY GIVEN that for the Interest Period commencing on 17th September, 1998, the Notes will bear interest at a rate

COMPANIES & FINANCE: UK

GKN to inject tanks division into Alvis

By Andrew Edgecliffe-Johnson

Alvis and GKN, two of the UK's three armoured vehicle manufacturers, unveiled an important step in the long-awaited consolidation of the industry yesterday, with confirmation that GKN will inject its tanks business into Alvis.

The transaction values the GKN division at £78m (\$129m). The engineering group, which also makes Westland helicopters, will receive £33m worth of shares in Alvis, making it the largest investor with a 29.9 per cent stake, and Alvis will assume £15m of working capital liabilities.

The combined group, which will keep the Alvis name, will be among the top three in Europe, alongside Kraus-Maffei of Germany and Giat of France, with the biggest product range of any armoured vehicle manufacturer in the world. It would be "a bridgehead for future consolidation" across the continent, Nick Prest, Alvis chief executive, said.

Analysts forecast that Vickers, the UK's other armoured vehicle group which makes the Challenger II tank, may respond with a bid for the combined group. One said: "Vickers has the options of taking over the whole company or trying to muscle in on the party, but it seems to have missed its invitation."

Vickers would only say that it was "watching developments with interest", but it has been eager in the past to be part of a consolidation.

Sales slump hits Time Products

By David Blackwell

Sales of bejewelled watches and clocks which take craftsmen two years to make have dried up, more than halving profits at Time Products.

The effects of economic turmoil in Asia and low oil prices in the Middle East also left the luxury goods distributor looking in vain for buyers prepared to pay about \$1m for the Piaget sliding clock shown in its latest catalogue.

Time has been forced to make a first-half provision against stocks of similar items, and further provisions might be necessary before the end of the year.

"The strength of sterling has also hurt us very badly," said Marcus Margulies, chairman. "We have had to reduce prices for the first

of the UK industry, as a precursor for mergers among the 20 other armoured vehicle companies in continental Europe.

Mr Prest said further co-operation between European groups, joint ventures and mergers were all possible. He added that GKN and Alvis were responding to pressure for cost savings from defence departments, and to the fact that their markets have shrunk as governments have cut back on defence spending.

The combined group aims to cut £5m a year from costs. About 150 jobs are expected to go from Alvis's 200-strong plant in Coventry, as production will be moved to GKN's site in Telford, which employs 500.

The merger costs would result in £8.5m of exceptional charges over 1998 and 1999, Mr Prest said, but cash from the sale of surplus property would offset this.

Analysts said the strategic benefits were roughly equal for both companies, but said GKN had done slightly better than Alvis financially.

The deal will have no impact on Alvis's earnings this year, but they are expected to drop by about 25 per cent in 1999 before Alvis's earnings show any benefits in 2000.

Although GKN's business made £21.2m operating profit on £160m sales in 1997, it is expected to fall into loss by 1999 as a lucrative order from Kuwait has come to an end. Alvis made £2.9m operating profit from £72.9m turnover last year.

TT may spend £60m on share buy-back

Move to repurchase 20% could be imminent if share price fall continues

By Michael Peel

TT, the engineering group, is prepared to spend £60m (\$93m) buying back 20 per cent of its shares if their price continues to fall.

John Newman, executive chairman, said a buy-back of 10 per cent of the stock had already been authorised by shareholders and could be "imminent" if the share price continued to decline. The shares have fallen more than 40 per cent in the past year.

He was announcing pre-tax profits for the six months to June 30 up 15 per cent to £31.1m, on turnover up 10 per cent at £234m.

Operating profits rose 15 per cent to £22.6m, lifted by a contribution from the wires and cables business TT acquired in March 1997 from General Electric Company. TT said operating profits on continuing operations grew 15 per cent. The group

thought the group could achieve significant growth in its electronics division, which produces sensors, resistors and air conditioning and sells 57 per cent of its output to carmakers.

Although the division's first half turnover and operating profits were flat at £94.3m and £13.5m respectively, Mr Newman said the automotive industry expected the value of electronics used in cars to increase by 65 per cent between 1997 and 2002.

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Dresdner Kleinwort Benson, the company's broker, forecasts pre-tax profits of £66.5m (£92.5m) this year and £71m next, putting the company on a 1998 multiple of 7.5.



Downward pressure: John Newman, executive chairman announcing the group's half-year results yesterday, behind a throttle pedal that TT supplies for Mercedes

Courtesy

MediaOne lifts stake in Telewest to 29.99%

By Christopher Price

MediaOne of the US is paying \$405m for an 8.4 per cent stake in Telewest Communications, the UK's second biggest cable group. The purchase, from Southwestern Bell International, will take its holding to 29.99 per cent.

The deal is the latest in a series of consolidation moves that have left Britain's once-fragmented cable television and telephone industry in the hands of half a dozen companies. It leaves control of Telewest divided between MediaOne and three other companies: Tele-Communications Communications (21.6 per cent) Cox Communications

(12 per cent) and Vivendi, the French telecoms and media group (6.3 per cent), which gained its interest after Telewest bought General Cable.

Combined with its move next week into the FTSE index, the deal is likely to make Telewest's position more secure in the face of rapid industry consolidation.

There had been reports that Cable and Wireless Communications, the biggest cable group, had approached Southwestern Bell.

However, Southwestern Bell had agreed to give Tele-Communications or MediaOne first refusal. Tele-Communications is still considering whether to buy some of the shares being sold by Southwestern Bell.

Dorling Kindersley gives a warning to predators

By Cathy Newman

Peter Kindersley, executive chairman of Dorling Kindersley, the CD-Rom and book publisher, yesterday warned of predators, saying a takeover by a big corporation would not be beneficial.

Mr Kindersley, whose family owns more than 30 per cent of the shares directly or through trusts, said: "Size is not necessarily an advantage. We'd be swallowed up and we'd just be another line in a huge list of books."

The group announced

pre-tax profits of £9m (£7.7m) for the year to June 30.

The company, which has announced a series of profit warnings and cost-cutting initiatives, said this year had been a "turning point". The cost base had been "significantly" reduced, and the books were being distributed more effectively.

The shares jumped 25p to close at 205p.

Dorling is talking to Amazon.com about developing a corner of the US Internet bookseller's website to sell its products. Dorling is also selling via its own internet site.

Earlier in the year, Mr Kindersley gave up the dual role of chairman and chief executive, and appointed as chief executive James Middlehurst, formerly managing director of the PolyGram subsidiary, Britannia Music.

His brief was to make Dorling's products more easily available. A new finance director, David Houston, has also been recruited.

The strong pound and Asian economic turbulence continued to affect trading.

During the year, 260 staff left, more than expected.



Cyprus Petroleum Refinery Ltd

PRE-QUALIFICATION FOR ENVIRONMENTAL UPGRADING PROJECT

Cyprus Petroleum Refinery Limited (CPRL) are proposing to environmentally upgrade their 27,000 BPSD Refinery at Larnaca, Cyprus, by constructing

- Diesel Hydrofiner (including amine treatment, sulphur recovery and sulphur pelletisation unit)
- UOP designed Isomerisation Unit
- Crude Oil Desalter and Waste Water Treatment
- Blast Resistant Control Building
- LPG Storage

Part financing the Environmental Upgrading Project has been requested from the European Investment Bank.

Consideration for inclusion in the selected list of tenderers will only be given to contractors with previous experience in the design, procurement and construction of refinery of petrochemical projects. In particular, it will be imperative for any contractor to be considered to have had experience in the design of Isomerisation Units employing UOP licenced and Hydrofiner Units, in addition to demonstrating his ability and experience in Process Design Engineering. The successful contractor will be required to guarantee both the expected capacity as well as the forecast performance of the units concerned.

Contractors wishing to be considered for inclusion in the selected list of tenderers can obtain the pre-qualification questionnaire as well as a description of the envisaged project components for an amount of US \$2000.00 (two thousand US Dollars). Only contractors, who have responded to this notice by 30th September 1998, will be considered further. Such contractors will be issued with pre-qualification questionnaire after this date. The scheduled executing period for the works is from the 3rd quarter of the year 2000 to the 3rd quarter of the year 2001 and will be preceded by a tender and evaluation period of about one year.

Interested Contractors are requested to apply to Mr. G. Lambrou, General Manager, Cyprus Petroleum Refinery Ltd, and P.O. Box 275, 6302 Larnaca-Cyprus, enclosing the amount of US \$2000.00.

Bank Hapoalim to sell

By David Blackwell

Sales of bejewelled watches and clocks which take craftsmen two years to make have dried up, more than halving profits at Time Products.

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BOOKER

EQUITIES

G7 intervention doubts raised

EUROPEAN OVERVIEW

By Philip Coggan,
Markets Editor

European equity markets lost ground yesterday as doubts emerged about the likelihood of concerted G7 action to cut interest rates and avert a global recession.

Hans Tietmeyer, the Bundesbank president, said yesterday that Monday's G7 statement should not be seen as a prelude to concerted rate cuts and that there was no reason for European rates to be reduced.

However, investors were

far from despondent and bourses held on to the majority of Monday's healthy gains, with Paris down only 0.3 per cent.

The FTSE Eurotop 100 index fell 16.92 or 0.7 per cent to 2,460.07, while the broader Eurotop 300 index dropped 8.73 to 1,069.36. The FTSE Eobec 100 index, comprising stocks in countries which plan to join the single currency, dipped 5.95 to 827.94.

The best performing sector was extractive industries, which jumped 3.9 per cent. Rio Tinto gained Ecu 0.40 to Ecu 9.84, with the help of reported buying interest

from the US and share buy-back activity.

But that was one of the few sectors to be up on the day. Breweries, pubs and restaurants fell 3.6 per cent, with Whitbread dropping sharply in the last few minutes of trading to be down Ecu 0.90 at Ecu 11.11.

The healthcare sector was another to fall more than 3 per cent, thanks to the volatile Nycomed Amersham down Ecu 0.20 at Ecu 5.48.

The engineering sector was hit by disappointing profits from Michelin, the French tyre group, where the shares fell Ecu 4.40 to Ecu 37.85.

In pharmaceuticals, Rhône-Poulenc fell Ecu 3.40 to Ecu 37.41 on problems with the group's US joint venture Canteen.

Meanwhile Credit Suisse First Boston warned that recent dollar weakness could be bad news for European bourses. "The long phase of dollar strength and D-Mark weakness has been a key driver of earnings momentum in continental European markets."

"If the prevailing dollar/D-Mark rate is sustained, we believe there is a significant risk analysis will move into a downgrading mode in the months ahead."

However, investors were

not prepared to be put off by

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Japan

France issues bond linked to inflation

MARKETS REPORT

By Simon Kuper

The dollar fell against the D-Mark on fresh signs that the US might cut interest rates while Germany would not.

Hans Tietmeyer, president of the Bundesbank, said: "In Europe, no reason can be seen to relax monetary policy." That quashed the notion that Germany would join any coordinated move by the Group of Seven industrialised nations to cut rates.

Many in the market had decided on Monday that such a move was imminent, after the G7 warned of the threat to global economic growth and noted that inflation was low or falling in many countries. President Bill Clinton had added: "The industrial world's chief priority today plainly is to spur growth." This month both the Federal Reserve and the Bank of England have

hunted at rate cuts, and last week Japan reduced its overnight call rate.

However, Mr Tietmeyer said: "It would be wrong to see it (the G7's communiqué) as favouring a general lowering of interest rates." European domestic demand was improving strongly, and the international financial community should not take the lead in helping troubled countries, he said.

The D-Mark gained 1.6 pfg against the dollar and 3.2 pfgs against the pound to close in London at DM1.687 and DM2.824 respectively.

Brazilian shares jumped and pressure on the besieged real eased further thanks to the G7's talk of support for emerging market economies. However, the capital outflow

from Brazil in recent weeks has amounted to \$1bn-a-day, and the country's foreign exchange reserves total only about \$50bn.

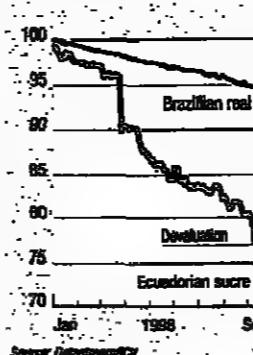
■ Mr Tietmeyer's remarks make sense, because the world needs a US rate cut more than a German one, says Avinash Persaud, global head of foreign exchange research at J.P. Morgan in London.

He notes that the region most at risk of financial collapse in Latin America is a US rate cut would ease pressure on its currencies, by softening the dollar and helping the Latin Americans to lower their punitive interest rates.

A German cut would make little difference to Brazil, says Mr Persaud.

Some note that the Fed usually sets rates for domestic reasons rather than from any sense of international altruism. But Mr Persaud says a collapse in Latin America, which accounts for

Real and sovereign yields in dollars (per cent)



almost 20 per cent of US trade, would be a most domestic issue for the US.

Such proportions may mean that Latin America is too big to fail. The same was said of Russia, but its status in the global economy was always far more modest.

Mr Persaud warns that Latin America is still not safe. No investors are putting money back into emerging

markets yet. And Latin America, with its large current account deficits, needs constant inflows to defend its currencies.

■ The pound was hit by

news that the UK's core rate of inflation fell to its target of 2.5 per cent in August. Most in the market think the Bank of England will cut interest rates next month.

Yet Eddie George, the Bank's governor, was more cautious yesterday. "The deterioration in the international economy could increase the risks of inflation falling below the target," he said. "That's still not the most likely outcome

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Most of the contracts had

been agreed at a rate of

about 8s. With the rouble

dropping below Rs20 in the

past fortnight, the banks had

risked making large losses.

Given that Russia is likely

to print money, the rouble's

future looks grim.

WORLD INTEREST RATES

MONEY RATES

Sep 15	Over night	One month	Three months	Six months	One year	Last year	One day	Rate
Belgium	3.5%	3%	3%	3%	3%	4.6%	2.75	-
France	3.5%	3%	3%	3%	3%	4.5%	2.5%	-
Germany	2.5%	2%	2%	2%	2%	4.5%	2.5%	-
Ireland	6%	5%	5%	4%	4%	6.5%	5.5%	-
Italy	5.5%	5%	4%	4%	4%	6.5%	5.5%	-
Netherlands	3.5%	3%	3%	3%	3%	3.5%	2.5%	-
Switzerland	1%	1%	1%	1%	1%	1.0%	1.0%	-
UK	5.5%	5%	5%	5%	5%	5.5%	5.5%	-
Japan	1%	1%	1%	1%	1%	0.5%	0.5%	-

London interbank offer rate (LIBOR) is the BBA London rate. Read at 11am. LIBOR rates are for 3-month, 6-month, 12-month and 1-year rates.

EURO CURRENCY INTEREST RATES

SEP 15

Sep 15	Short term	7 days	One month	Three months	Six months	One year
Belgian Franc	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
German Mark	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Irish Pound	6%	5%	5%	5%	5%	5%
Italian Lira	5.5%	5%	4%	4%	4%	5.5%
Portuguese Esc.	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Spanish Peseta	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%
Swiss Franc	7.5%	7.5%	7.5%	7.5%	7.5%	7.5%
UK Pound	1%	1%	1%	1%	1%	1%
US Dollar	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%
Yen	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%

London interbank offer rate (LIBOR) is the BBA London rate. Read at 11am. LIBOR rates are for 3-month, 6-month, 12-month and 1-year rates.

THREE MONTH POUND FUTURES (LIBOR) DM1m points of 100%

Open

Open	Set price	Change	High	Low	Ext. vol.	Open int.
Oct 98.500	98.500	+0.01	98.500	98.495	12,577	50,730
Dec 98.54	98.54	+0.01	98.55	98.53	22,007	45,420
Mar 98.54	98.54	+0.01	98.55	98.53	22,007	45,420

Three month pound futures (LIBOR) DM1m points of 100% are for Sep 15. Set price is the London interbank offer rate at 11am. LIBOR rates are for 3-month, 6-month, 12-month and 1-year rates.

THREE MONTH SWEDISH krona FUTURES (LIBOR) DM1m points of 100%

Open

Open	Set price	Change	High	Low	Ext. vol.	Open int.
Oct 95.500	95.500	+0.01	95.500	95.495	20,000	15,000
Dec 95.510	95.510	+0.01	95.510	95.505	20,000	15,000
Mar 95.510	95.510	+0.01	95.510	95.505	20,000	15,000
Jun 95.510	95.510	+0.01	95.510	95.505	20,000	15,000

Three month krona futures (LIBOR) DM1m points of 100% are for Sep 15. Set price is the London interbank offer rate at 11am. LIBOR rates are for 3-month, 6-month, 12-month and 1-year rates.

THREE MONTH SWEDISH krona FUTURES (LIBOR) DM1m points of 100%

Open

Open	Set price	Change	High	Low	Ext. vol.	Open int.
Oct 95.500	95.500	+0.01	95.500	95.495	20,000	15,000
Dec 95.510	95.510	+0.01	95.510	95.505	20,000	15,000
Mar 95.510	95.510	+0.01	95.510	95.505	20,000	15,000
Jun 95.510	95.510	+0.01	95.510	95.505	20,000	15,000

Three month krona futures (LIBOR) DM1m points of 100% are for Sep 15. Set price is the London interbank offer rate at 11am. LIBOR rates are for 3-month, 6-month, 12-month and 1-year rates.

THREE MONTH YEN FUTURES (LIBOR) YDM1m points of 100%

Open

Open	Set price	Change	High	Low	Ext. vol.	Open int.
Oct 98.44	98.44	+0.01	98.45	98.43	20,000	15,000
Dec 98.45	98.45	+0.01	98.46	98.44	20,000	15,000
Mar 98.45	98.45	+0.01	98.46	98.44	20,000	15,000
Jun 98.45	98.45	+0.01	98.46	98.44	20,000	15,000

Three month yen futures (LIBOR) YDM1m points of

COMMODITIES & AGRICULTURE

Harder edge seen in wheat market

By Paul Solman

Although wheat markets remain depressed, there has been some evidence that the market may be bottoming out, according to the International Grains Council.

"Although the global supply and demand outlook remained largely bearish, news of major flooding in China and significant cut in Russia's crop forecast

gave a slightly harder edge to a market otherwise almost bereft of buying interest," the council says in its *Grain Market Report*.

World wheat production is forecast at 593m tonnes for 1998, just below the record 600m tonnes last year.

The IGC says Russian harvests are continuing more slowly than last year, and intense heat and drought is affecting 37 of Russia's 89

growing regions. China is expected to produce 109m tonnes this year compared with 123m tonnes in 1997.

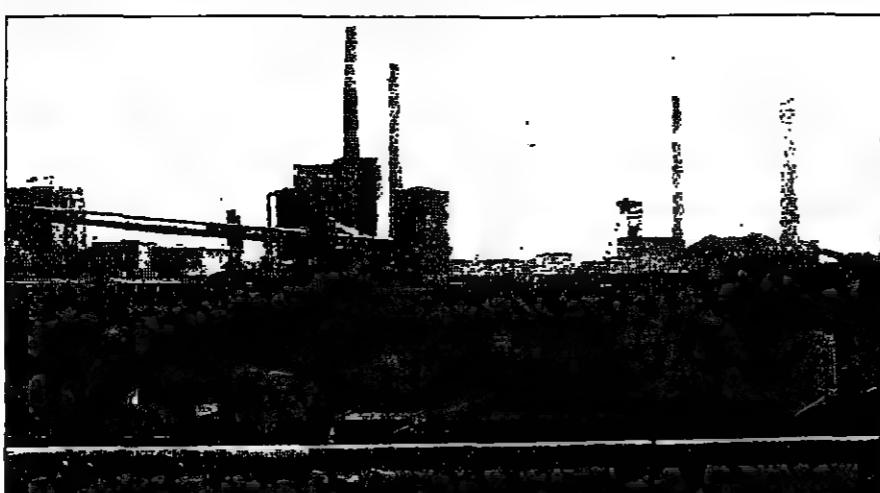
By contrast, European Union wheat production is expected to rise 8.3m tonnes to 103.4m tonnes, with France on course for a record harvest of 38m tonnes. US production is put at 69m tonnes, only slightly above last year's 68.8m tonne harvest.

The IGC says world trade will remain almost static at 94.2m tonnes compared with 94.9m tonnes in 1997.

It is interesting to note that the static level of trade is forecast in a year when production in traditional

importing countries actually declined by over 20m tonnes, reflecting the high level of stocks in countries such as China and the sharp decline in use in centrally planned economies such as Russia," the council says.

On coarse grains, the IGC forecasts world production at 605m tonnes compared with 904m tonnes last year, with consumption at 895m tonnes against 891m tonnes.



Coal production will be cut from 137m tonnes to about 110m tonnes a year as productivity rises 41%

strong workforce over the next few years and the steelworkers' unions will no doubt want to see their redundancy package matching the miners' scheme.

However, Wilhelm Kirsz, managing director at the Lubelskie steel works and the head of the Steel Employers Association, criticises the coal plan.

"Giving employees one-off redundancy payments is just a trick," he says. "We will be asking the government to devote 60 per cent of the redundancy funds available to job creation and to hand the rest to those who are laid off."

Bohdan Lukaszewicz, head of Modlitz, a labour monitoring unit based in Gliwice, agrees. He says Silesia faces the prospect of social unrest if all the available money is

merely pumped into redundancy payments.

"Those who take the lump sum will soon spend the cash on cars and doing up their homes. Once it is gone, they will line up at the labour exchanges," he says.

Others on the redundancy "holidays" will be recruited by the local grey market or will travel to Germany to do casual jobs there, he adds.

In the Knurow area, 76 per cent of the workforce

works in local mines. Knurow is an area of low unemployment, but faces 6,000 redundancies.

Ronald Myga, mayor of Knurow, says the job creation provisions in the coal plan are not enough. That plan came on stream this month with a 2,000-strong workforce. Few of them, though, are former miners.

Record volumes in white sugar

By Paul Solman

White sugar futures set a new record for daily volumes on the London International Financial Futures and Options Exchange yesterday, with 11,244 lots traded.

The record comes as sugar prices stand at about \$215 a tonne, their lowest for 10 years. The previous daily volume record of 10,627 lots was set on April 14. A lot is 50 tonnes of sugar.

"The market for physical raw sugar is quiet at the moment so traders may be seeing better liquidity in physical white sugar," Life said yesterday. "There has also been an increase in fund business, and some activity ahead of the expiry of the October contract."

In spite of the heavy volumes, sugar prices were largely unchanged yesterday, with the most actively traded December contract at \$216.10 a tonne at the close of trading, against Monday's close of \$218.30. Prices have fallen sharply in the past year due to oversupply and slowing demand from Asia.

Life's cocoa also remained weak, with the benchmark December contract touching an 11-week low to end down \$1 to \$1,039 a tonne.

The crude oil market was subdued. On London's International Petroleum Exchange, the benchmark October contract for Brent blend was \$12.90 a barrel in late trading, compared with Monday's close of \$12.85.

Traders will be watching today's meeting of ministers from Saudi Arabia, Kuwait and Qatar for signs of a commitment to further oil production curbs. The United Arab Emirates said yesterday further production cuts by the Organisation of Petroleum Exporting Countries were possible if crude prices did not improve.

NEWS DIGEST

NICKEL

WMC to cut production at three Kambalda mines

WMC, the Australian resources group, is to cut nickel production at its three Kambalda mines because of low world prices. WMC said yesterday it would shut the Wannawaya mine in October, Blair in November and Otter/Juan in January. Output will drop by a total of 10,000 tonnes, to 24,000 tonnes a year.

Nickel prices have been trading at lows of just above \$4,000 a tonne on the London Metal Exchange recently as base metals continue to suffer the effects of high output and the Asian financial crisis. CRU International, the consultancy, has suggested that 40 per cent of western world primary nickel production is unprofitable at an LME cash price of \$2 a pound, and prices have averaged \$2 a pound or less for the past two months.

"Nickel prices have permanently moved into a lower price band," Merrill Lynch said in a bi-weekly Commodity Markets Trends report. "The industry is embarking on a painful restructuring which some consultants engineers will take at least five years to accomplish."

WMC's announcement helped nickel prices on the LME yesterday. Prices for three-month delivery rebounded \$4,255 a tonne at one point before settling back to close at \$4,155, compared with Monday's close of \$4,120.

Earlier this month Falconbridge, the Canadian group, announced it would shut down production at its Dominican Republic operation for about three months from October 25, losing about 8,000 tonnes of nickel in ferro-nickel.

Poland counts cost of restructuring coal

A low unemployment area faces radical changes, writes Christopher Bobinski

The Polish government's new five-year coal restructuring plan sees the loss-making coal producers in the southern region of Silesia, which have helped to turn the area into an industrial wasteland, returning to profit within three years.

They are to shed 105,000 of the 246,000 people they employ. Overall, coal production is to be cut from last year's 137m tonnes to about 110m tonnes a year as productivity rises 41 per cent over the period of the plan.

However, at the same time, thousands of jobs will be lost in the Silesian steel industry and the transport sector is set for heavy redundancies.

These developments will radically change a regional labour market that has been one of Poland's lowest unemployment areas.

Ryszard Pojda is managing director of Rudzka Coal, which is one of the industry's seven coal producers.

The company mines 60,000 tonnes of coal a day and employs about 24,000 people, but once the restructuring is completed in 2002, Mr Pojda expects to be producing 48,000 tonnes a day with 15,000 workers.

Others have chosen a five-year pre-retirement "holiday" at 75 per cent of their basic wage. Only a few have elected to retrain.

The miners' enthusiasm for the redundancy scheme has caught the government by surprise. It had originally budgeted for 12,000 redundancies this year at a cost of 500m zlotys (\$12,231).

However, since June more than 10,000 people have come forward. With new candidates applying at a rate of 600 a week, the government is going to have to find an extra 250m zlotys at least this year.

Overall, the redundancy scheme is to cost the government 4.3bn zlotys over the entire five-year period (although part of the cost will be borne by \$1bn of World Bank loans over three years, which are now being prepared).

The steel industry also faces a halving of its 90,000-

strong workforce over the next few years and the steelworkers' unions will no doubt want to see their redundancy package matching the miners' scheme.

However, Wilhelm Kirsz, managing director at the Lubelskie steel works and the head of the Steel Employers Association, criticises the coal plan.

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COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

IN ALUMINUM, 60% PURITY (5 tonnes)

Cash 132.7-74.5 132.7-74.5

Previous 134.1-74.5 134.1-74.5

High/low 137.4-74.5 137.4-74.5

Avg. Official 133.8-74.5 133.8-74.5

Kerb close 138.7-74.5 138.7-74.5

Open int. 137.3-74.5 137.3-74.5

Total daily turnover 105,058

Close 137.3-74.5 137.3-74.5

Open int. 137.3-74.5 137.3-74.5

Total daily turnover 2,371

High/low 137.3-74.5 137.3-74.5

Avg. Official 137.3-74.5 137.3-74.5

Kerb close 137.3-74.5 137.3-74.5

Open int. 137.3-74.5 137.3-74.5

Total daily turnover 15,211

Close 137.3-74.5 137.3-74.5

Open int. 137.3-74.5 137.3-74.5

Total daily turnover 15,211

High/low 137.3-74.5 137.3-74.5

Avg. Official 137.3-74.5 137.3-74.5

Kerb close 137.3-74.5 137.3-74.5

Open int. 137.3-74.5 137.3-74.5

Total daily turnover 15,211

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Open int. 137.3-74.5 137.3-74.5

Total daily turnover 15,211

High/low 137

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LONDON STOCK EXCHANGE

Interest rate hope and Wall St gain boost shares

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

Some soothing words from Eddie George, governor of the Bank of England, about the potential for a shift in interest rate policy, plus a recovery on Wall Street, produced a rebound in stocks yesterday.

The FTSE 100 index was in negative territory for much of the session. But in the last 30 minutes of trading, Wall Street's rally, which saw the Dow Jones Industrial Average move into positive

ground, plus Mr George's comments, saw Footsie race ahead to finish 13.1 up at 5,281.7.

Earlier, London's equity market had to cope with persistent bouts of profit-taking that drove prices lower, in spite of good news on UK inflation that showed the core figure for August had reached the government's target of 2.5 per cent.

The inflation details were interpreted by some as opening the way for a reduction in UK interest rates, possibly at the next meeting of the Bank's monetary policy committee, on October 8.

And all the European markets had generally ignored the statement from the Group of Seven finance ministers, promising concerted action to stimulate their economies if necessary.

Much of the blame for the widespread selling pressure in the leaders was laid squarely on Wall Street, which closed well below its session high overnight.

And the FTSE SmallCap also gave ground, an early modest advance giving way over lunchtime and leaving the index 4.1 lower at 2,089.9.

Comments by Mr George speaking to the trade unions that the monetary policy committee would move quickly to reduce rates if the inflationary threat was

removed, gave heart to a market looking for a good excuse to rally.

The second-liners, generally boosted at the start of trading, encountered some keen profit-taking too, leaving the FTSE 250 index 13.4 lower at 4,723.3, not far short of its session low of 4,719.9.

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removed, gave heart to a market looking for a good excuse to rally.

"It was really a very quiet day in the market. We were looking for an excuse to rally after a dismal morning," said one marketmaker.

He said the early sell-off reflected Wall Street's disappointing finish on Monday, coupled with fears that London's 150-point gain would have triggered some determined profit-taking.

But activity in the market proved disappointing, the FTSE cut-off point revealing turnover of only 816.8m shares, well below recent

levels and a clear indicator of the market's uncertainty.

Non-FTSE 100 stocks accounted for 55 per cent of overall business.

The telecoms arena was the focus of the buyers' attention for much of the day, with institutions still chasing the sector on the basis of continuing excellent growth in subscriber lists.

The advance of Abbey National's market capitalisation, which topped Barclays' for the first time, was seen as a classic demonstration of the value of purely domestic earnings during times of global economic stress.

Abbey overtakes Barclays

COMPANIES REPORT

By Joel Kibazo and Martin Brice

The contrasting fortunes of two of the UK's largest retail banking groups was on display yesterday.

Champagne corks were popping at Abbey National as the group's shares soared 24 to £11.59 in trade of 2.1m. The move in the stock saw Abbey, which has a substantial slice of the UK mortgage business, overtake Barclays in the league table of the country's biggest banks by market capitalisation.

At yesterday's close, Abbey was capitalised at £16.9bn against £15.5bn for Barclays, which fell 26 to £10.90 as dealers indicated the turbulence in emerging markets had rekindled interest in companies with domestic earnings.

A press report yesterday heightened concerns over Barclays exposure to turbulent global financial markets. The report said Barclays Capital, the group's investment arm, was having problems financing a £350m exposure to the European levered buy-out sector because of turmoil in the European bond market.

The report came two weeks after Barclays announced provisions of

£225m to cover its Russian exposure and resulting falls in other markets, well above the expected £100m level.

In the rest of the banks, Halifax rose 15 to 753p, and Woolwich 13% to 383.4p.

ICI shares fell to their lowest level for more than five years amid the latest round of downgrades to profit forecasts, as some analysts predicted the shares have much further to fall.

They were among the worst performers in the Footsie as they lost 35 to 520p in busy dealings of 8.2m shares. The stock was at £21.14 in May.

They have almost halved

against the FTSE All Share in the past 12 months and bears now predict a £200m full-year pre-tax result. That would be less than a third of the figure it reported in 1995.

The most recent down-grade was by Merrill Lynch, which on Monday cut this year's forecasts by 11 per cent to £200m.

Martin Evans at Sutherland said: "It may not be over yet as traditionally in the chemicals sector, events worsen before they get better. In the absence of US fund buying, the shares may fall further because even at this level they are expensive relative to other interna-

tional chemicals stocks. Given the current disillusionment with the company, they may fall to 450p before stabilising."

The poor sentiment on the sector spread to other chemical companies, with Albright & Wilson off 3%; at 85.4p and Laroche down 18% to 494p.

There were few supporters of troubled food distributor Booker as the shares tumbled following an announcement that food retailer Budgens had withdrawn from merger talks with Booker.

Yesterday brought a further bout of selling which saw them close 28 or 19.2 per cent down at 117.4p, by far the worst performer in the FTSE 100. The chairman yesterday bought 10,000 shares at 117.7p.

Relief that Budgens had walked away from a merger saw its shares improve 3% to 73.4p, while rival supermarket group Somerfield was steady at 445p.

Budgens only entered into talks with Booker after food retailer Somerfield pulled out of talks over a cash bid that analysts had expected to be between 230p and 330p a share. Somerfield's retreat sparked concerns about Booker's trading position.

However rumours in the market suggested the talks had been called off because of the decline of Booker's shares since talks with Budgens began.

In early January the shares stood at 353.4p, but

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In early January the shares stood at 353.4p, but

BTR was down 5 at 115p. Smiths Industries dropped 22 to 755p and LucasVarity 5% at 194p.

Nor was it the decline limited to Footsie stocks: several of the worst FTSE 250 performers were engineers. The worst was Cobham, off 52% to 732.4p.

Housebuilder Redrow was up 2 at 145p as it exceeded expectations by reporting a pre-tax profit rise of 34 per cent to £282m. It said: "Pressure on building costs, which at one time were threatening margins, is easing."

P&G was up 10 to 575p on the news it would soon dispose of its Bovis Construction subsidiary, valued at £250m.

Instrument group Servomech fell 40 to 147.4p after a fall in profits and a cautious trading statement. Earlier this year the shares reached 373p. The company focused on the strength of sterling and said: "In common with the majority of manufacturing exporters, we are finding current economic circumstances worldwide are adversely affecting our short-term prospects."

There was brisk trade of 3.7m in Pilkington with the rise of a penny to 89p suggesting the slide from 145p earlier this year may have steadied. There was talk that US value investors were hunting for stock on hopes the company may be the subject of a bid.

A note from Mike Betts, construction industry analyst at Goldman Sachs, said: "We are retaining our trading buy rating on the shares, estimating that Pilkington's assets would cost 155p per share to replace, 2.5 times the current share price."

He has reduced his pre-tax forecast by 17m to £153m for this year "due to the increasingly difficult conditions in Latin America".

Whitbread fell sharply in thin trading, closing 53 or 6.4p down to 305p, while

shares in Televest Communications firmed 5% to 143p as US group MediaOne International Holdings lifted its stake in the company through a purchase from Southwestern Bell. A company statement said the number of shares to be acquired is to be determined in the coming weeks.

Sterling's further weakness against the D-Mark failed to help leading engineering stocks recover as fears of slowing global growth took their toll.

Although the pound closed at DM2.82, well below its recent levels, Siebe's shares declined 11 to 205p, while

Whitbread fell sharply in thin trading, closing 53 or 6.4p down to 305p, while

shares in Televest Communications firmed 5% to 143p as US group MediaOne International Holdings lifted its stake in the company through a purchase from Southwestern Bell. A company statement said the number of shares to be acquired is to be determined in the coming weeks.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE												WORLD STOCK MARKETS												
AUSTRIA (Sep 15 / 52w)												SINGAPORE (Sep 15 / 52w)												
Aust	381	1.7	45.85	205	317	12	102.15	102.15	102.15	102.15	102.15	Aust	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Austria	721	1.7	71.09	205	317	12	102.15	102.15	102.15	102.15	102.15	Austria	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Belgium	612.50	1.1	102.20	205	317	12	102.15	102.15	102.15	102.15	102.15	Belgium	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Denmark	1,092.00	1.0	102.20	205	317	12	102.15	102.15	102.15	102.15	102.15	Denmark	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Finland	2,423	1.4	150.70	205	317	12	102.15	102.15	102.15	102.15	102.15	Finland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
France	3,765	1.4	174.70	205	317	12	102.15	102.15	102.15	102.15	102.15	France	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Germany	3,985	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Germany	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Iceland	213	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Iceland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Ireland	1,075	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Ireland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Ireland	1,075	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Ireland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Ireland	1,075	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Ireland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Ireland	1,075	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Ireland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Ireland	1,075	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Ireland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Ireland	1,075	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Ireland	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
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Ireland	1,075	1.4	175.00	205	317	12	102.15	102.15	102.15	102.15	102.15	Ireland												

4 pm close September 15

NEW YORK STOCK EXCHANGE PRICES

EUROBENCH® "INSECTS" INDICES

European Benchmarking m-a (EuroBench) is a self-regulated, independent index publisher based in Brussels and London. The INSECTS are pan-European equity 'Baskets on SETT's' based and weighted on the volatility and correlation of each of the index constituents with the sector trend. The selection of INSECTS' constituents is from the TOP 500 European stocks by market capitalisation. Values are continuously updated (every 5 seconds) on Bloomberg, Bridge, Reuters, Telerate, TeleIndex and TES from 08.00 to 18.15 CET. Prices preceded by ! = indicative value, SETT = statement

Sector	SEIT	Chem	Previous	Change in \$M	% Change	1998 Wk51	1998 Wk52	1998 Year
	15-05-1998	14-05-1998	14-05-1998	14-05-1998	14-05-1998	14-05-1998	14-05-1998	14-05-1998
Financials	USD	1772.00	1765.50	-6.50	-0.32	-1.13	2451.60	1354.40
HS-FIN	DEM	2000.72	2001.52	1.80	-0.39	-2.01	3000.10	1641.10
Non-financial goods	USD	1653.30	1653.30	0.00	-0.00	-0.00	1760.72	1153.40
HS-60005	DEM	1900.72	1900.72	0.00	-0.00	-0.00	2105.63	1250.00
Gas	USD	1200.00	1200.00	0.00	-0.00	-0.00	1633.95	1122.00

Further information about the INSECTS and commitments are available for download on our web-site [HTTP://WWW.EURO-INSECTS.COM](http://WWW.EURO-INSECTS.COM) and further information about EuroInsects is on [HTTP://WWW.EUROINSECTS.COM](http://WWW.EUROINSECTS.COM). A free daily email service can also be subscribed on the web. For hard copy information please call London (+44 171 336 7888) or Brussels (+32 2 508 94 60).

Other data supplied by Ecol, part of FT Information.

in the most disclosure. Volatile figures are omitted.
d-new yearly low, P/E price-earnings ratio, vol.-volume, u-new yearly
high, x-x-interaction or x-rights, yd-yield, z-zeros in fed.
Data are as of 12/31/93.
Dividends suspended.

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GLOBAL EQUITY MARKETS

* See Fig. 12.1: Taiwan Whiplash Price of 2000 Cents (US\$20.00). Source: © Toronto Star Co. (2000). © 2000 Star Media Group Inc. Reproduced with permission of the Star Media Group Inc. All rights reserved. The Star Media Group Inc. does not necessarily endorse the products or services mentioned.

THE NASDAQ STOCK MARKET

THE NASDAQ STOCK MARKET

ESCRAM

EASDAQ								
The EASDAQ All Share Index (EASI) for 18th September 786.65 up 2.32% Day's High 788.64 Day's Low 785.87								
EASDAQ is a fully regulated independent pan European Stock Market focused on listed growth companies with international exposure. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members.								
Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day
Afriso Technologies	US\$7.625	-0.125	1	11.5	5.25	ICOS Vision Syst.	US\$14.75	-0.125
Alcatel	US\$34.075	-0.250	25750	34.25	22.5	Inogenics	US\$44.75	-0.375
Alcatel Systems	-	-1000	100	34.25	12.25	Integ. Surv. Syst.	US\$16.75	-0.125
Autovox Corp.	US\$1.725	-0.025	13000	21.25	5.875	Lernsoft & Haspel	US\$64.50	-1.25
Autovox Corp.	US\$1.725	-0.025	13000	21.25	5.875	Meloxis	US\$13.500	-0.125
CDI Best Holding	US\$1.745	-0.025	100	2.25	0.5	Merit Int'l.	US\$16.75	-0.25
Deutsche Holdings	US\$1.3125	-0.01005	74300	7.1	1.5	MTI	US\$40.000	-1.25
EMAP TMS	US\$2.9975	-0.0025	1	9.125	2.5	Optime Int'l.	US\$40.5	-0.125
EMI	US\$6.075	-0.025	4750	10.375	5.875	Orbitron, Inc.	US\$10.5	-0.125
EMT Telecom	US\$25.25	-0.225	55	41.75	13.5	Parasite Racing Syst.	US\$28.000	-57
Ensign Prod. Int.	FF-11225	-0.225	500	121.25	68.3	Pharmaco	US\$25	-1.25
Espel Telecom	US\$22.75	-0.375	345	46.825	4.075	PulseTech	US\$18.75	-0.125
Euro International	US\$0.698	-0.17	26500	5.50	3.98	Royal Olympic	US\$6.925	-0.25
F.I.V. Ford	US\$15.375	-0.225	13132	22.25	14.5	S61 Syst. Int'l.	US\$21.000	-1.25
Good Graphics	FF-204.5	-0.225	2	200.5	16.5	Schaeffler-Plastimac-	US\$10.5	-0.25
Good Investments	US\$71.25	-1.375	175	82.375	21.5	Selco Int'l.	US\$40.75	-1.25
Granger Telecom	US\$14.75	-1.375	400	22.25	10.25	Siemens	US\$40.000	-1.25
Gruppo Formula	US\$17.50	-4.00	400	65.000	10.25	Siloxane Technol.	US\$5.8	-0.33

STOCK MARKETS

Tietmeyer helps take wind out of rally

WORLD OVERVIEW

The latest rally by global equity spluttered to a halt yesterday, as so many others have since the correction began in mid-July, writes Philip Coggan.

Comments from Hans Tietmeyer, the Bundesbank president, cast doubt on the assumption which carried the markets sharply higher on Monday – that G7 nations would make a co-ordinated move to cut interest rates

and avert a global recession. Mr Tietmeyer said world economic conditions were too varied for a co-ordinated policy easing and that there was no fundamental reason to cut European rates.

However, Latin America equity markets rallied on the back of hopes of help from the G7, despite continuing fears of devaluation and default.

Moody's, the rating agency, said: "The likelihood that countries in the Latin

American region will resort to capital controls, debt rescheduling, debt moratorium, or any combination of these actions before their reserves are fully depleted has increased significantly."

Geoffrey Dennis, global emerging market equity strategist at Deutsche Morgan Grenfell, said: "After a 32 per cent drop in the IFC Composite Index between July 20 and September 4, the scale of any additional downside in emerging markets

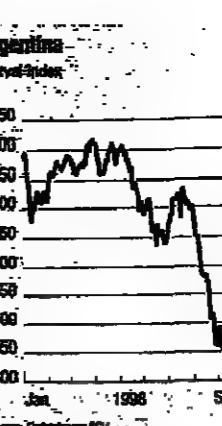
is likely to be limited. "However, the next long-term bull market is unlikely to start until the spectre of deflation has disappeared and investors can begin to rely again on GDP and earnings growth forecasts to assess value. The immediate outlook, as we have argued now for over a month, is for short sharp rallies and renewed, but limited, declines."

The emerging market crisis, and the resultant slow down in world economic growth, continue to prompt worries about the prospects for corporate earnings.

On Monday, Walt Disney had been the latest US company to issue an Asian-related profits warning yesterday, Michelin revealed a worse-than-expected 18 per cent drop in operating profits. This time, the reason was not Asia but a rise in operating costs; the shares dropped 10.7 per cent. In the face of these factors,

European markets were generally lower on the day although most lost only a small portion of Monday's gains.

With Tokyo closed for a holiday, Asia was quiet, except for Indonesia where rumours that the government was about to follow the Malaysian example of capital controls, sent the Jakarta market down by nearly 9 per cent. Wall Street opened weaker but was flat by lunchtime in New York.



EMERGING MARKET FOCUS

Identity crisis for Argentina

Argentina's embattled stock market has rallied strongly with gains in the last few days helping to wipe out the 18 per cent decline on "Black Thursday" last week.

However, as trading opened yesterday the Merval leading share index was still registering a fall of more than 50 per cent from the beginning of the year.

Shares last plumbed such levels in early 1996 when crisis was battering Argentina's financial system and straining its currency's one-for-one link with the dollar.

Traders are anxiously waiting where in the world the next blow will come from. Events in Asia and Russia, the political fallout from the Clinton crisis and last week's devaluation scare in Brazil have all weighed heavily.

Within this complex international context, the Merval and broader market have struggled to define a trajectory of their own, and trading continues to take its cues from Wall St and São Paulo.

However, the departure of foreign investors from Argentina is steadily changing the dynamics of the stock market, said Christiano Eustache of brokers Interacciones. "The buyers are locals, while the sellers are almost all foreigners, plus some distressed locals."

Local private pension funds and individual investors have been being tempted by low prices and attractive yields, he said. "They've got stronger nerves than the foreigners." Trading on Monday also saw stock shortages, helping to push up prices.

Both domestically and internationally there have been some positive developments for investors. Strong words of support for Latin America have come from Michel Camdessus, managing director of the International Monetary Fund, and from the US administration.

The tight 1999 budget presented to Congress on Monday

day by Roque Fernández, the economy minister, was deemed worthy and uncontroversial by markets despite containing economic projections widely considered as highly optimistic.

In addition, the ruling Peronist party has had some success in pushing legislation through Congress, easing fears that President Carlos Menem would be a lame duck leader in the run-up to next year's presidential elections.

Argentine officials have also been finalising a package of loans up to \$56 billion from multilateral and commercial lenders to stave off liquidity problems to the end of the first quarter of next year in the event of the government being unable to raise fresh cash in the bond markets.

Officials insist this financing is intended only for use in the worst-case scenario, revolving around a possible devaluation or default in Brazil.

"International support for Brazil is the key to stabilise the situation," said one local analyst. "Looking beyond that, even assuming an orderly end to international troubles, I see problems of competitiveness for Argentine companies and sharp economic slowdown, so people very much need to be looking at defensive stocks."

Ken Warn

Fears over profits leave Wall St adrift

AMERICAS

US shares drifted in range-bound conditions at midsession with a growing number of major companies issuing quarterly earnings warnings, writes John Labate in New York.

"The fact that the market can rally in oversold conditions doesn't mean it can sustain itself," said Larry Wachter, market analyst at Prudential Securities in New York.

On Monday the market managed to make convincing gains in addition to those made last Friday in spite of the controversies surrounding the possible impeachment of President Bill Clinton. Stock price gains by midday yesterday were slight in comparison.

By early afternoon the Dow Jones Industrial Average was up 30.13 at 7,975.47 while the broader Standard & Poor's 500 had gained 1.30 at 1,061.02.

Technology and small-cap shares were taken lower, however, sending the Nasdaq composite down 3.38 at 1,882.31 and depressing the Russell 2000 by 2.02 at 355.70.

Investor attention turned toward the prospects for corporate results in the weeks ahead of the third-quarter reporting season. "All you do know is that this is going to be the worst third quarter in terms of profits growth in nearly seven years, so you still can see the hesitation," said one broker.

Minnesota Mining & Manufacturing slid \$1 to 7070 after Morgan Stanley Dean Witter expressed concern

about its upcoming earnings report. Cyclical leader Cummins Engine, warned third-quarter revenues would be 7 to 10 per cent below the second quarter.

BankAmerica fell \$2 to \$61.2 after the bank issued new details about its loan losses. Other major banks, however, pushed higher. The Philadelphia Stock Exchange's bank index climbed 1 per cent to 885.54.

Coca-Cola fell \$1 to \$92 after an analyst at Lehman Brothers scaled back its estimate of 1998 earnings as well as its stock price target.

Shares of Walt Disney rebounded, one day after the company issued its own warning, up 5% to \$36.4.

TORONTO was led higher by firmer bullion and gold stocks, with strength in the banking sector after a government commission recommended an end to the ban on bank mergers.

The 300 composite index sprouted ahead early in the day, but by midsession had given up some of its early strength and stood 10.60 higher at 5,980.00.

Royal Bank of Canada was C\$1.45 higher at C\$67.70, Bank of Montreal put on 90 cents to C\$62.40, and Toronto Dominion Bank gained 85 cents to C\$45.50. Canadian Imperial Bank of Commerce, however, eased 30 cents to C\$32.50.

Shares in Amber Energy jumped C\$2.55 to C\$71.10 in heavy turnover after Alberta Energy took the market by surprise with a C\$450m unsolicited takeover bid for the troubled heavy oil producer.

Chemicals and pharmaceuticals groups were also losers. Schwarz Pharma closed at a year's low of DM102, down DM5, while Henkel fell DM2.30 to DM45.10.

AMSTERDAM came off 18.86 at 1,014.70 on the AEX index. Akzo Nobel and KLM managed to side-step the broad downturn.

Akzo added 80 cents at F180, while KLM, boosted by agreement in the pilots' strike at Northwest Airlines, KLM's transatlantic partner, hardened F1.30 to F165.40.

ING pushed higher at the opening bell following the news that it planned to increase its shareholding in Germany's BHF-Bank to 39 per cent from 4.5 per cent, but fell back later in the day to close off 50 cents at F110.80.

KPN, hit lately by con-

EUROPE

Dramatic declines in PARIS for Michelin and Rhône-Poulenc tipped the balance of a mixed trading day, sending the CAC 40 index 16.81 lower at 3,698.00.

Michelin was severely deflated by six-month results that came in towards the bottom of the forecast range. After last week's bumper numbers from Peugeot, sentiment in the motors sector had been riding something of a bull story.

The tyre leader lost FF29.60 or 10.7 per cent to FF246.40. Renault shed FF2.50 to FF280 and Valeo hardened FF73 to FF773 ahead of results that came after market hours.

Rhône-Poulenc crumpled after the group confirmed that the US Food and Drug Administration had made a production ruling on Centra, a joint unit.

The shares fell FF24.80 or 8.8 per cent to FF246.10 in heavy turnover of FF1.35bn as brokers fretted about the negative implications for Rhône's earnings. Problems at Centra affected Rhône's total 1997 results.

Thomson-CSF bounced FF73.20 to FF73.20 as investors focused on the restructuring message in the interim figures rather than immediate earnings trends.

In a weak banking sector, BNP rose FF1.40 to FF1.35bn as brokers fretted about the stock to "market outperform".

Promodex lost FF111 at FF73.28. Société Générale placed a block of 300,000 shares at FF73.06 on behalf of Banco Bilbao Vizcaya while Merrill Lynch cut its intermediate rating to "reduce". But the US broker lifted Vivendi to "buy", helping to push the shares up FF20 to FF71.38.

Bouygues Offshore rose FF2.90 to FF71.64 on better-than-expected first-half results.

FRANKFURT was lower in muted trade, awaiting further clues on US monetary

policy from today's testimony by US Fed chairman Alan Greenspan to the House banking committee.

The Xetra Dax index lost 41.98 to 4,551.58.

Among exporters hit by the weak dollar, BMW lost DM1 to DM1.30.

Among the insurers, Allianz expected to post solid first-half results tomorrow, lost DM9 to DM600.

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KPN, hit lately by con-

cerns about tariff cuts, fell a further F14 or 5.9 per cent to F164 in spite of an upgrade at Paribas. The bank, which predicts double-digit earnings growth over the next three years, moved from "hold" to "buy".

ZURICH was lower on derivatives related selling by foreign investors and the SMI index finished 95.7 or 1.4 per cent lower at 6,583.57.

Financials, which staged a recovery on Monday, came under renewed pressure. CS Group was SF77.75 or 3.8 per cent lower at SF73.75 while UBS recovered from a low of SF73.40 to close SF73 down at SF73.28.

Among the insurers, Baloise, which is expected to announce today a rise in first-half net profits of between 28 per cent and 35 per cent, lost SF43 at SF1,050.

Written and edited by Michael Morgan, Jeffrey Brown, Paul Draper and Peter Hall

G7 boosts São Paulo

Stocks surged across Latin America in the wake of the statement from the Group of Seven industrial nations, later echoed by President Bill Clinton, that they would extend help to the region's economies should they need it.

SAO PAULO soared 11.2 per cent by midsession, overcoming early falls following weak interest at the privatisation auction of power utility Gerasul.

The Bovespa index was 650 higher at 6,468.

MEXICO CITY put on 8.9 per cent as the peso showed renewed signs of life and political parties appeared closer to resolving the impasse over a controversial bank bailout plan.

The IPC index was 268.66 higher by midsession at 3,982.65.

Buenos Aires shot up 8.8 per cent at midsession, tracking the strong gains in Brazil. The Merval index rose 29.83 to 385.56.

SANTIAGO's IPSA index jumped 4.5 per cent to 57.01.

Shares in Johannesburg improved for the second day running with the all share index gaining 65.5 to 4,846.3, although sentiment was said to have remained fragile.

Futures-related buying ahead of tomorrow's expiries helped underpin the market. Industrials gained 7.8 to 5,476.3 and financials added 110.5 at 6,589.0.

Golds reversed Monday's weakness, but ended short of the best of the day with the index up 2.6 at 1,025.1.

Written and edited by Michael Morgan, Jeffrey Brown, Paul Draper and Peter Hall

Jakarta plunges on rupiah talk

ASIA PACIFIC

Rumours sweeping the market that Indonesia was poised to introduce currency controls sent JAKARTA plunging almost 9 per cent to its lowest level since February 1993.

The composite index dived 28.44 to 232.15 in spite of a denial from Bank Indonesia that there were plans to impose Malaysian-style foreign exchange controls on the rupiah.

The market was dented by government comments that Telkom could lose its domestic telecommunications monopoly and Indosat and Satelindo their international telephony duopoly.

Telkom shares ended Rp300 or 15 per cent lower at Rp1,700 while Indosat fell

Rp1,155 or 15.8 per cent to Rp6,000. Telkom was the day's busiest share.

Analysts noted that speculation about the likelihood of a switch to a managed exchange rate was fuelled after Hubert Neiss, the International Monetary Fund's Asia-Pacific director, said on Monday the IMF was looking carefully at Malaysia's recently imposed controls.

Mr Neiss said such a system might give a country the chance to insulate interest and exchange rates from external forces and then push ahead with financial reforms. But he added that there was also a risk that taking external pressures out the system would make reforms less likely.

SYDNEY continued to push higher, helped by strong gains for News Corp and Rio Tinto. The all ordinarie index ended up 4.1 at 2,543.8 for a two-day advance of 3.5 per cent.

Volumes were on the light side with most of the upside push for selected blue chips coming from offshore. News Corp rose 34 cents to A\$10.78 with the overnight advance

of the ADRs in New York, while Rio Tinto put on 71 cents or 4 per cent at A\$12.73 after a strong London showing.

Second-tier miner Savage Resources was the market's latest takeover tip, surging 9 cents to a five-month peak of 74 cents in turnover of A\$7.5m, nearly 2 per cent of total market capitalisation.

WELLINGTON gained from a wave of late buying. Blue chips bounced and volume swelled, and the 40 capital index ended up 43.37 or 2.5 per cent at a high for the session of 1,762.63. NZ Telecom gained 20 cents at NZ\$7.50 and Carter Holt Harvey added 17 cents at NZ\$1.44. Lion Nathan rose 10 cents to NZ\$4.40.

MANILA added to Monday's gains with investor sentiment remaining positive in spite of further export shrinkage in July – the sixth fall in as many months – and central bank support for the peso.

The composite index closed up a further 39.64 to 1,140.40 for a two-day rise of 5.6 per cent. Among leaders, PLDT rose 35 pesos to 730 pesos and San Miguel B pesos gained 1.50 pesos to 45 pesos. Ayala Land added 50 centavos to 5.60 pesos.

MARKET FOCUS **Identity crisis for Argentina**

AUTOMOTIVE DAYS WITH A LION AND BY

MCMASTER'S

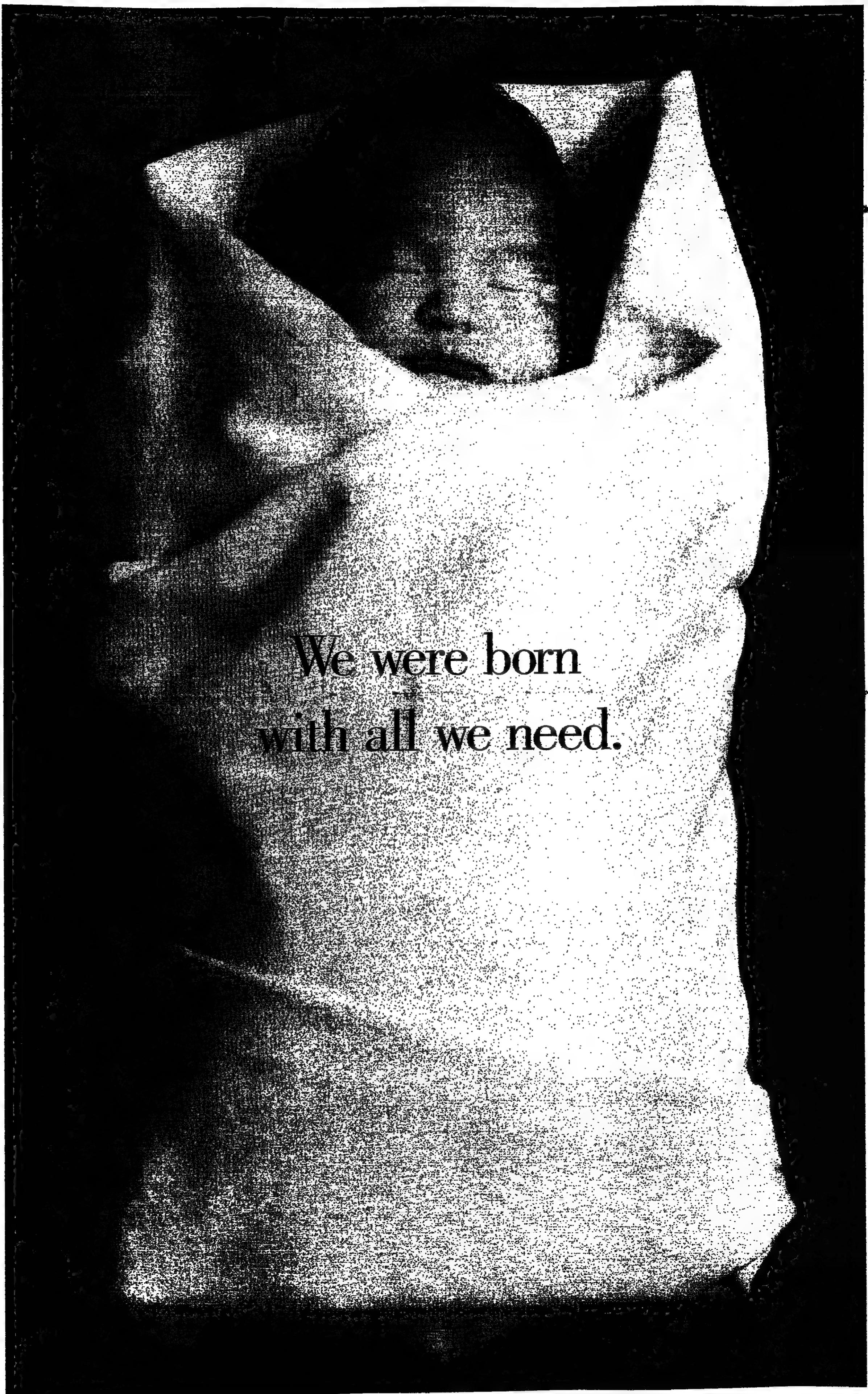
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166 MILLION**

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Eagle Star
Statement

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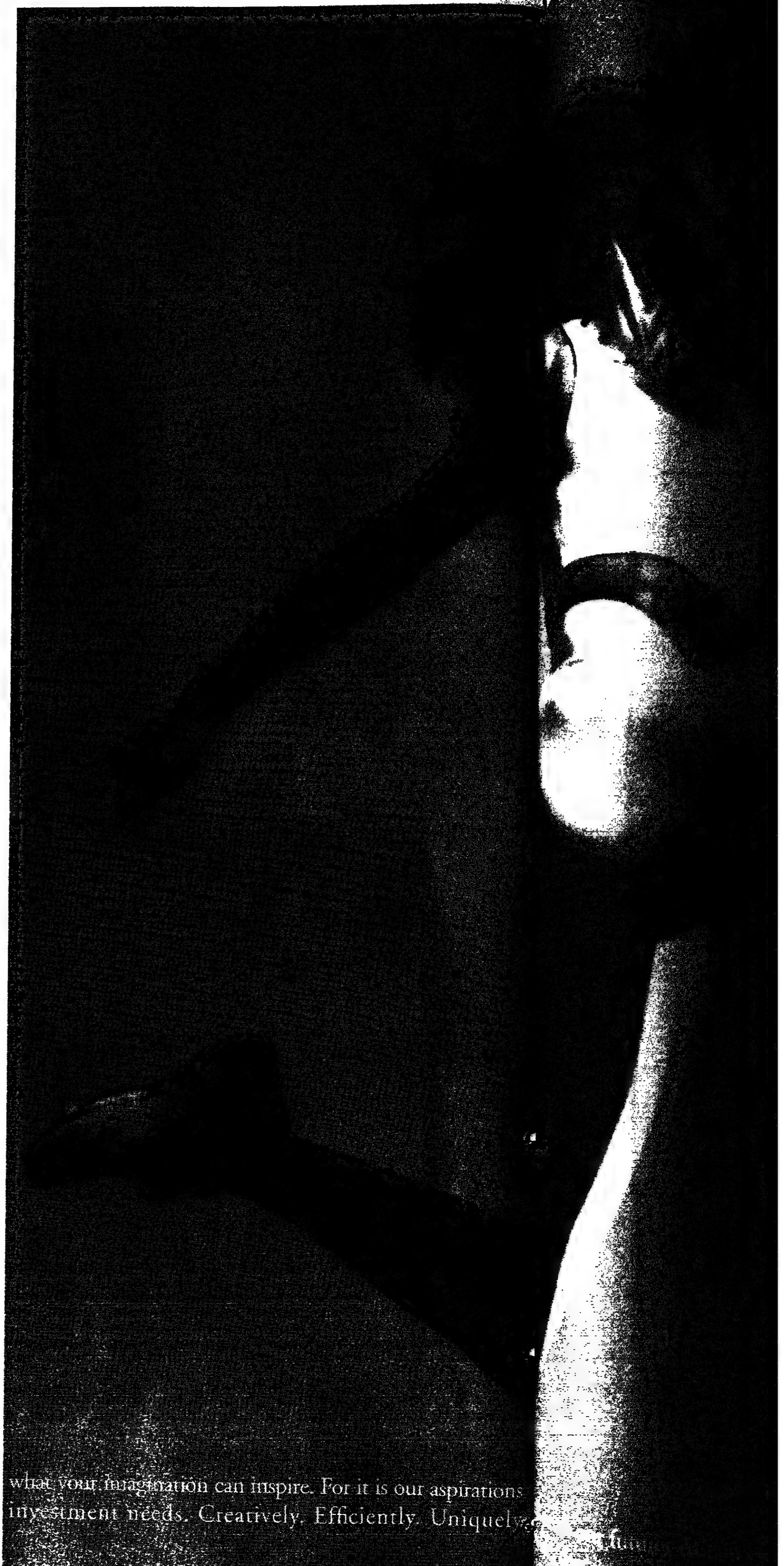
**\$375 billion in assets
under management,
\$44 billion in premiums*,
30 million customers
in more than 50 countries,
68,000 employees
and over a century
of experience.**

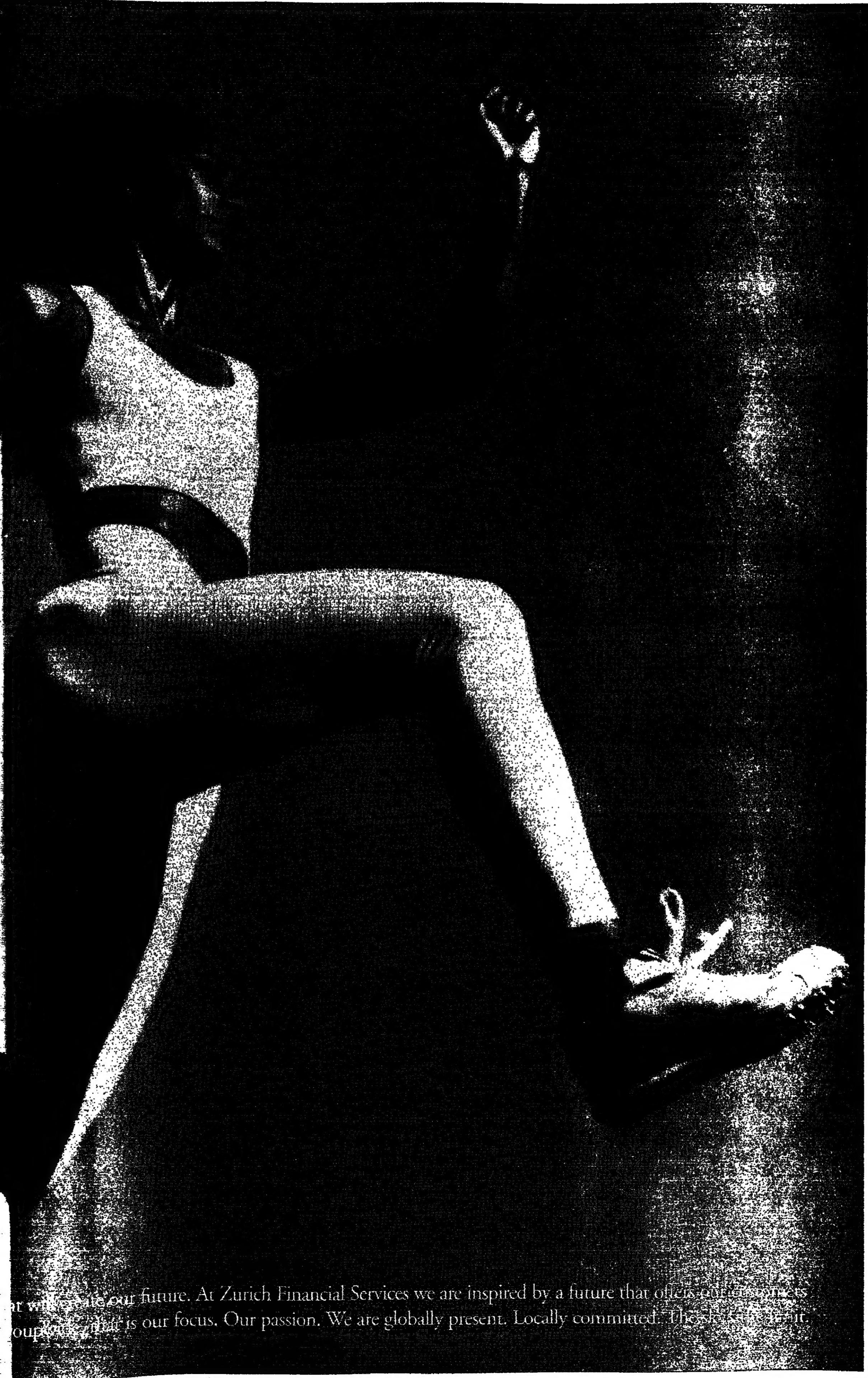
The future looks good.

Scunbar, Eagle Star, Farmers and Threadneedle to create a new company: Zurich Financial Services. and investment management solutions. And yet our size won't make us a leader. Our ideas will.

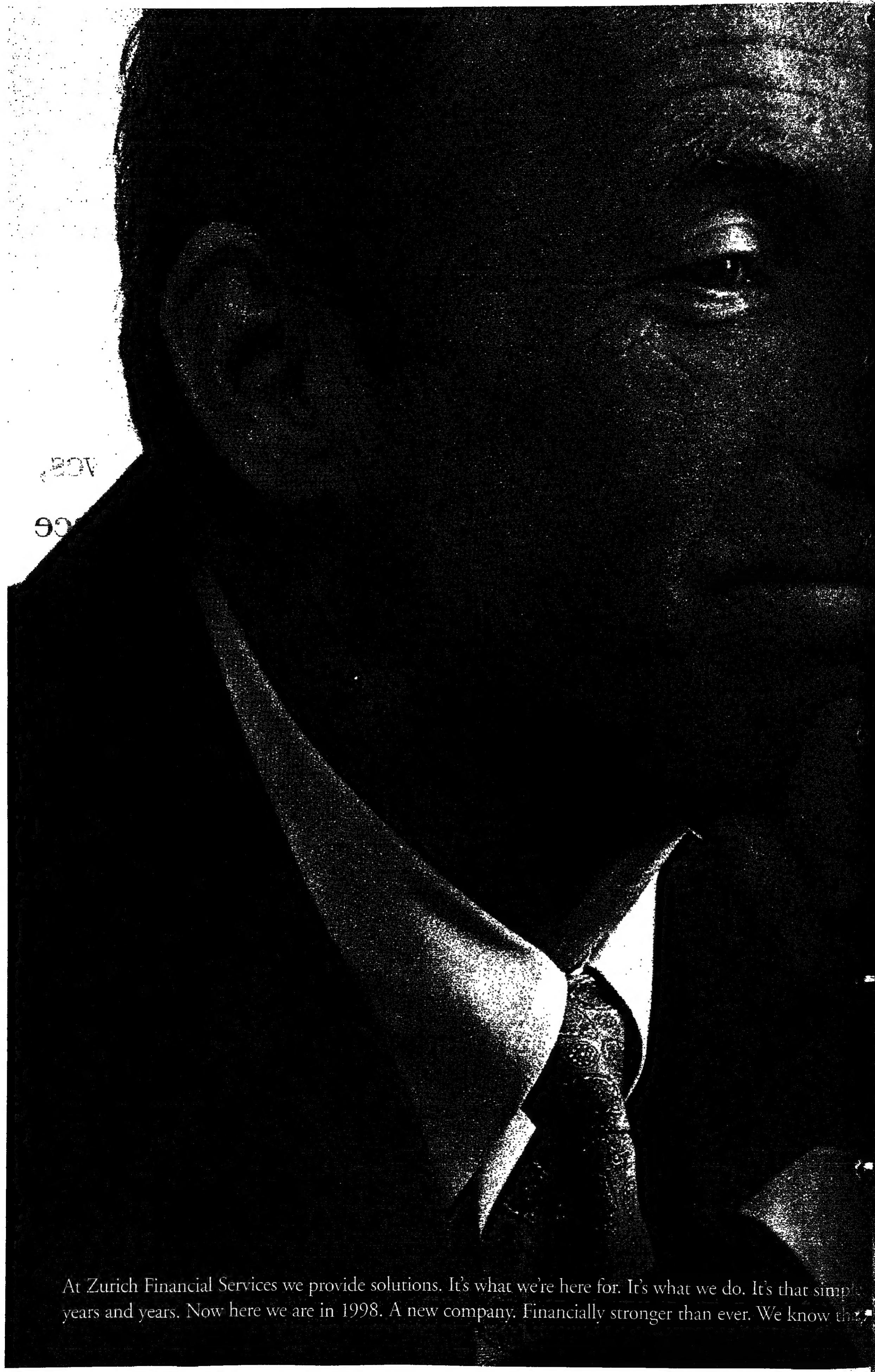
But how do you
define the future
when you can't
predict it?

It is not about what you can predict. But what your imagination can inspire. For it is our aspirations solutions that answer their insurance and investment needs. Creatively. Efficiently. Uniquely.





ar will create our future. At Zurich Financial Services we are inspired by a future that offers our customers
opportunities that is our focus. Our passion. We are globally present. Locally committed. The sky's the limit.



At Zurich Financial Services we provide solutions. It's what we're here for. It's what we do. It's that simple. For years and years. Now here we are in 1998. A new company. Financially stronger than ever. We know that.

زنگنه امنیت



We asked ourselves,
what's the difference
between an
unmet need and
a problem?

A solution.

complex. It begins with listening. Understanding follows. An unmet need quickly becomes an unresolved problem.

Solutions evolve. Three steps, perfected over time. So let's meet. How about your side of the table?

25 years from now,
you won't remember this merger.
But you'll still
be feeling its effects.



We didn't create a new company just to make today's headlines. We're looking ahead. Three years. Five years. 25 years. Beyond. And, while the who, what, when, where and how much of our merger says a lot, its real value will be measured, over time, in tangibles, like shareholder value. And intangibles, like peace of mind for our customers. So where will you be in 25 years? Let's figure it out. Together.



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